



Special Ordinary Council Meeting

16 May 2018

Council Chamber, Town Hall, Sturt Street, Ballarat

AGENDA

Public Copy

NOTICE IS HEREBY GIVEN THAT A MEETING OF BALLARAT CITY COUNCIL WILL BE HELD IN THE COUNCIL CHAMBER, TOWN HALL, STURT STREET, BALLARAT ON WEDNESDAY 16 MAY 2018 AT 7:00PM.

AGENDA

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The next Ordinary Meeting of the Ballarat City Council will be held on Wednesday 23 May 2018.

1. OPENING DECLARATION

Councillors: *"We, the Councillors of the City of Ballarat, declare that we will carry out our duties in the best interests of the community, and through collective leadership will maintain the highest standards of good governance."*

Mayor: *"I respectfully acknowledge the Wadawurrung and Dja Dja Wurrung People, the traditional custodians of the land, and I would like to welcome members of the public in the gallery."*

2. APOLOGIES FOR ABSENCE

3. DISCLOSURE OF INTEREST

4. OFFICER REPORTS

4.1. REVISED COUNCIL PLAN 2017-2021

Division: Innovation and Organisational Improvement
Director: Cameron Gray
Author/Position: Cameron Gray - Director Innovation and Organisational Improvement

OFFICER RECOMMENDATION

That Council:

- 1. Notes the review of the Council Plan 2017–2021; and**
- 2. Notes that no adjustments are proposed.**

EXECUTIVE SUMMARY

The purpose of this report is to inform the Council that no adjustments are proposed to the Council Plan 2017–2021 (Council Plan) as the result of this year's review. The *Local Government Act 1989* (the Act) requires the Council, at least once each financial year, to 'consider whether the current Council Plan requires any adjustment in respect of the remaining period of the Council Plan.'

During the course of budget and annual planning discussions this year, Councillors and Officers considered whether any adjustments may be required to the Council Plan. Following that process no adjustments to the Council Plan are proposed this year.

RATIONALE

Section 125(7) of the Act requires that the Council consider at least once every financial year whether the Council Plan requires any adjustment. Where an adjustment is proposed to the Council Plan objectives (four-year outcomes), strategies for achieving its objectives (four-year priorities) or indicators for monitoring their achievement Council must consult the community pursuant to section 223 of the Act. As no adjustment is recommended Council section 223 the does not apply.

LEGISLATION, COUNCIL PLAN, STRATEGIES AND POLICY IMPACTS

- *Charter of Human Rights and Responsibilities Act 2006*
- *City of Ballarat Council Plan 2017-2021*
- *Local Government Act 1989*

REPORTING AND COMPLIANCE STATEMENTS

Implications	Considered in Report?	Implications Identified?
Human Rights	Yes	Yes
Social/Cultural	No	No
Environmental/Sustainability	No	No
Economic	No	No
Financial/Resources	Yes	Yes
Risk Management	Yes	Yes
Implementation and Marketing	No	No
Evaluation and Review	Yes	Yes

Human Rights – It is considered that this report does not impact on any human rights identified in the *Charter of Human Rights and Responsibilities Act 2006*.

Financial/Resources – There are no financial implications associated with the recommendations of this report.

Risk Management – The *Local Government Act 1989* requires Council to consider any adjustments to the Council Plan on an annual basis.

Implementation and Marketing – The policies once adopted will be added to the City of Ballarat website for public viewing.

Evaluation and Review – Council will continue to report on the progress against the Council Plan on a quarterly basis.

CONSULTATION

Not applicable.

OFFICERS DECLARATIONS OF INTEREST

Council Officers affirm that no direct or indirect interests need to be declared in relation to the matter of this Report.

REFERENCE DOCUMENTS

- Nil

ATTACHMENTS

Nil

4.2. DRAFT 2018-19 BUDGET

Division: Business Services
Director: Glenn Kallio
Author/Position: Glenn Kallio - Director Business Services

OFFICER RECOMMENDATION**RECOMMENDATION**

Council resolves to:

1. Give Public Notice in accordance with sections 129 and 223 of the *Local Government Act 1989* of Council's intention to adopt, at a Special Council meeting of Council to be held at 7.00 pm on Wednesday 27 June 2018, the proposed 2018-19 Budget.
2. In accordance with the provisions of Section 171 of the *Local Government 1989*, Council will waive \$90.00 of the Rates Levied for the 2018-19 year on properties where the ratepayer:-
 - a) Is an eligible recipient within the meaning of the *State Concessions Act 2004*, and has qualified for a waiver under Section 171(4) of the *Local Government Act 1989*, and,
 - b) Who lives alone in their own home and is solely responsible for the payment of rates and charges on that property.
3. Invite and consider public submissions under Section 223 of the *Local Government Act 1989*, on the proposals contained in the 2018-19 draft budget and/or the granting of a rate rebate to eligible pensioners and/or Recreational 1 rateable properties. Written public submissions will be accepted for 28 days ending 9.00am Monday 18 June 2018.
4. Any person who wishes to be heard in support of a submission received by Council should indicate in the written submission that he or she wishes to be heard. Any person requesting that he or she be heard in support of a submission is entitled to appear before a meeting of the Council either personally or by a person acting on his or her behalf at a Special Council meeting scheduled for Wednesday 20 June, 2018 at 7:00pm.
5. In accordance with the provisions of Section 171 of the *Local Government 1989*, Council will waive the Rates Levied for the 2018-19 year on properties where the property is classified as Recreational 1 for rating purposes: -

The objective of this waiver is to provide financial assistance to those sporting and recreational clubs that are required to pay rates.

EXECUTIVE SUMMARY

The Council must prepare a Budget and Strategic Resource Plan for each financial year. The Budget is to contain the information specified in the *Local Government Act 1989* (the Act) and all details required by the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations). As soon as practicable after the Council has prepared a Budget it must give Public Notice. Any person has the right to make a submission under section 223 of the Act on any proposal contained in the Budget.

Following the completion of the statutory obligations including consideration of submissions, Council may adopt the Budget.

It will be prudent and fiscally responsible to ensure the adoption of the 2018-19 Budget by 30 June 2018 to comply with the Act, and to set the direction and priorities of the Council.

RATIONALE

Budget 2018-19

Council is required to give public notice of the proposed budget and Strategic Resource Plan, and invite and consider submissions under Section 223 of the *Local Government Act 1989*, on the proposals contained in the 2018-19 budget.

Principal components of the 2018-19 budget include:

- Rate increase 2.25%
- New Borrowings Nil
- Waste Management Charge \$339.51
- Green Waste Charge \$68.23

Written public submissions will be accepted for 28 days commencing Monday 21 May, 2018, closing 9.00 am on Monday 18 June 2018. A meeting of Council will be held on Wednesday 20 June 2018 to receive the submissions. Those members of the community that have submitted a written submission can request to present that submission to the Special Council meeting. All written submissions received by the Ballarat City Council will be kept confidential as to the matters raised within.

Council will hold a Special Council meeting on Wednesday 27 June 2018 to consider and adopt the 2018-19 Budget and Strategic Resource Plan

A public notice of the adopted budget and declaration of rates and charges being scheduled to be lodged in The Courier on Saturday 30 June 2018.

LEGISLATION, COUNCIL PLAN, STRATEGIES AND POLICY IMPACTS

The financial operations are conducted within the financial policy framework of Council and the financial 2018-19 Budget is prepared in accordance with the appropriate regulations, legislation and Australian Accounting Standards.

REPORTING AND COMPLIANCE STATEMENTS

Implications	Considered in Report?	Implications Identified?
Human Rights	Yes	No
Social/cultural	No	No
Environmental/Sustainability	No	No
Economic	No	No
Financial/Resources	Yes	Yes
Risk Management	No	No
Implementation and Marketing	Yes	Yes
Evaluation and Review	Yes	Yes

Human Rights - It is considered that this Report does not impact on any human rights identified in the *Charter of Human Rights and Responsibilities Act 200*.

Financial/Resources - The major financial issue associated with this report are considered with the 2018-19 Draft Budget.

Implementation/Marketing - Information outlining the 2018-19 draft budget will be available from both the Town Hall and Phoenix buildings. The draft budget will also be available on the City of Ballarat's website. Various media articles will be circulated during the submission period relating to the draft budget.

Evaluation and Review – Evaluation and review occurs at the close of the public submission period at which time Council will review all submissions received. Council will evaluate all submissions and the draft budget, amend if required with the view to adopt the budget on 27 June 2018.

OFFICER' DECLARATIONS OF INTEREST

Council Officers affirm that no direct or indirect interests need to be declared in relation to the matter of this Report.

REFERENCE DOCUMENTS

- Nil

ATTACHMENTS

Nil

4.3. QUARTERLY FINANCIAL REPORT - 3RD QUARTER

Division: Business Services
Director: Glenn Kallio
Author/Position: Glenn Kallio - Director Business Services

OFFICER RECOMMENDATION

Council resolves to:

- 1. Receive the 3rd Quarter Financial Report for the 2017/18 financial year and note the financial issues contained within the report.**
- 2. Delay borrowing \$5 million and include in the 2018/19 budget as the expenditure will not occur during the 2017/18 financial year.**
- 3. Approve the advanced cashflow for the cell construction at the Smythesdale Landfill of \$1.687 million.**

EXECUTIVE SUMMARY

This report sets out the 3rd Quarter financial results for the 2017/18 financial year of the Ballarat City Council. The report highlights the major financial issues for the quarter.

RATIONALE

Pursuant to Section 138(1) of the *Local Government Act 1989*, at least every three months, the Chief Executive Officer must ensure that a statement comparing the budgeted revenue and expenditure for the financial year with the actual revenue and expenditure to date is presented to the Council at a Council meeting which is open to the public.

The quarterly financial report provides the financial statements as prescribed by the appropriate accounting standards and regulations. Accompanying explanation for the significant issues contained within the financial statements is provided. This report also provides a listing of the major financial issues currently being dealt with by management.

1. Overview

The tables below provide a summary of financial results for the period ending 31 March 2018. The first table provides details of the year to date actual results for the period and the second table sets out the predicted results as at year end.

The forecast results have been subject to a detailed review and represent the expected financial position of Council as at 30 June. These results will be included in the compilation of the 2018/19 budget.

The forecast cashflow results indicate that the Council will complete the year with \$24.052 million, being \$4.217 million less than the revised budget position. It should be noted that the expected cash position at 30 June remains within the parameters set down in the Long Term Financial Strategy.

While the financials of the City have numerous positive and negative variances to budget, the negative cash position relates to the following projects:

Ballarat West Link road – \$2.4 million. Council approved the additional funds to complete this project during this financial year.

Landfill Cell Development – \$1.687 million. Due to current construction being ahead of time it is financially prudent to continue works which will deliver the majority of next year's planned cell construction this financial year. It is proposed that the 2018/19 budget for cell construction be reduced by the corresponding amount of \$1.687 million.

The net effect, is that at the end of 2018/19 the financial result will be nil.

Year to Date:

	Year to Date		
	Budget	Actual	Variance
	2017	2017	2017
	\$'000	\$'000	\$'000
Comprehensive Income Statement	33,157	44,447	↑ 11,290
Net Capital Works	54,210	54,838	↓ (628)
Cash and Investments	61,734	100,602	↑ 38,868
Net cash provided by (used in) operating activities	40,165	68,833	↑ 28,668
Net cash provided by (used in) investing activities	(50,410)	(40,381)	↑ 10,029
Net cash provided by (used in) financing activities	(5,051)	(4,880)	↑ 171
Debt Levels	44,839	44,895	↓ (56)
Rate Receivables	20,857	21,065	↓ (208)
Working Capital	60,125	98,099	↑ 37,974
Working Capital %	279%	401%	↑ 122%

Financial Year (forecast):

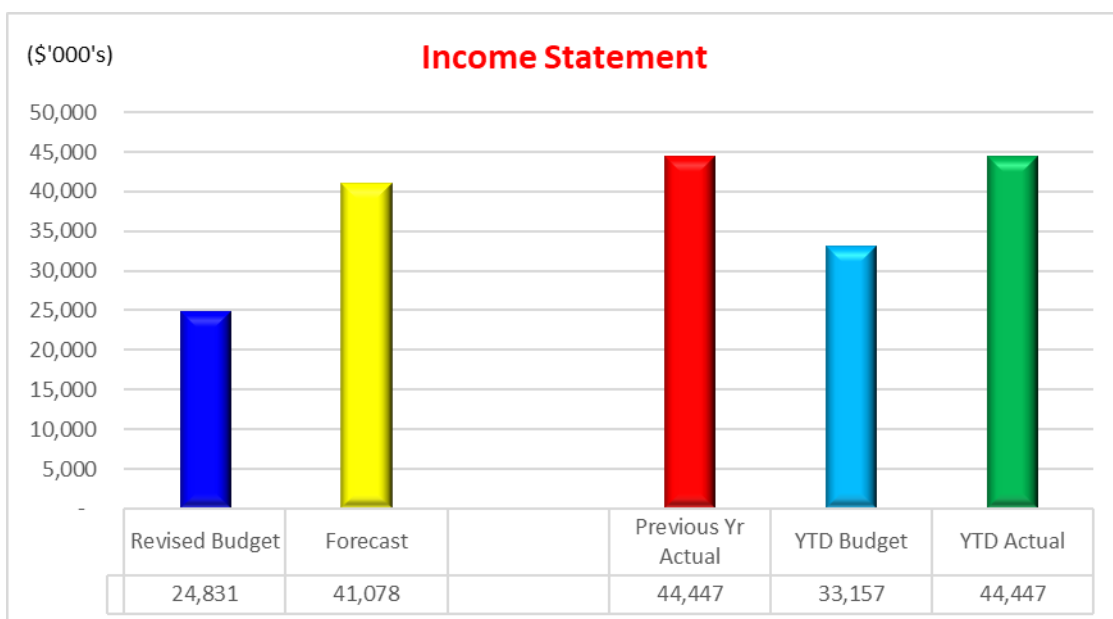
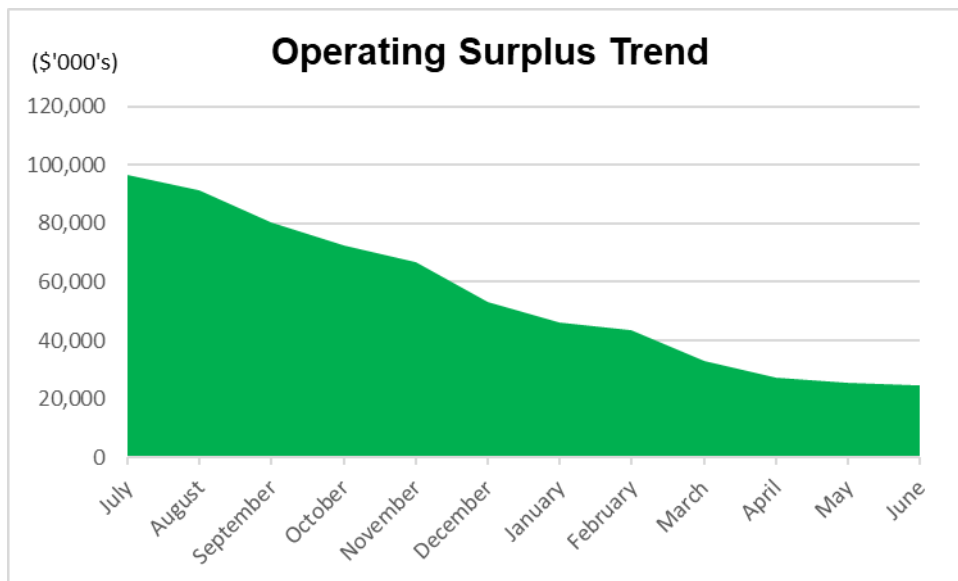
	Full Year		
	Budget	Forecast	Variance
	2017	2017	2017
	\$'000	\$'000	\$'000
Comprehensive Income Statement	24,831	41,078	↑ 16,247
Net Capital Works	79,126	80,532	↓ (1,406)
Cash and Investments	28,269	24,052	↓ (4,217)
Net cash provided by (used in) operating activities	36,392	53,938	↑ 17,546
Net cash provided by (used in) investing activities	(81,125)	(100,128)	↓ (19,003)
Net cash provided by (used in) financing activities	(4,028)	(6,788)	↓ (2,760)
Debt Levels	46,460	43,700	↑ 2,760
Rate Receivables	4,012	4,012	→ 0
Working Capital	12,370	8,153	↓ (4,217)
Working Capital %	140%	126%	↓ -14%

2. Income Statement

The income statement result provides a summary of the financial impact of providing general services to the community.

Trend:

The trend for the operating result of the organisation is to record a significant surplus in the first two months of the financial year, this surplus will then be reduced over the remainder of the financial year. The surplus occurs when general rates are raised. The full amount of the rates is recognised as revenue raised immediately, even though the cash will not be collected immediately. The surplus is then reduced as expenditure is committed during the financial year in the delivery of general services. The following graph illustrates the forecast trend during the financial year.



Result:

- Year to date resulted in a favourable result of \$11.290 million compared to budget.
- Forecast position to record a favourable result of \$16.247 million.

Year to Date:

1. Increase in revenue recorded of \$7.898 million, comprising:
 - a. \$11.477 million in capital grants
 - i. These grants are offset by additional capital expenditure
 - b. \$1.451 million in operating grants
 - i. Timing issue in the receipt of the Victorian Grants Commission grant.
2. Savings in expenditure recorded of \$3.392 million, being made up of:
 - a. \$1.534 million in employee costs
 - b. \$1.503 million in materials and services costs
 - c. \$0.585 million in depreciation costs

Forecast:

1. Positive result for the year is predicted to be \$16.247 million better than budget due to:
 - a. \$14.788 million in capital grants
 - b. \$3.218 million in other income

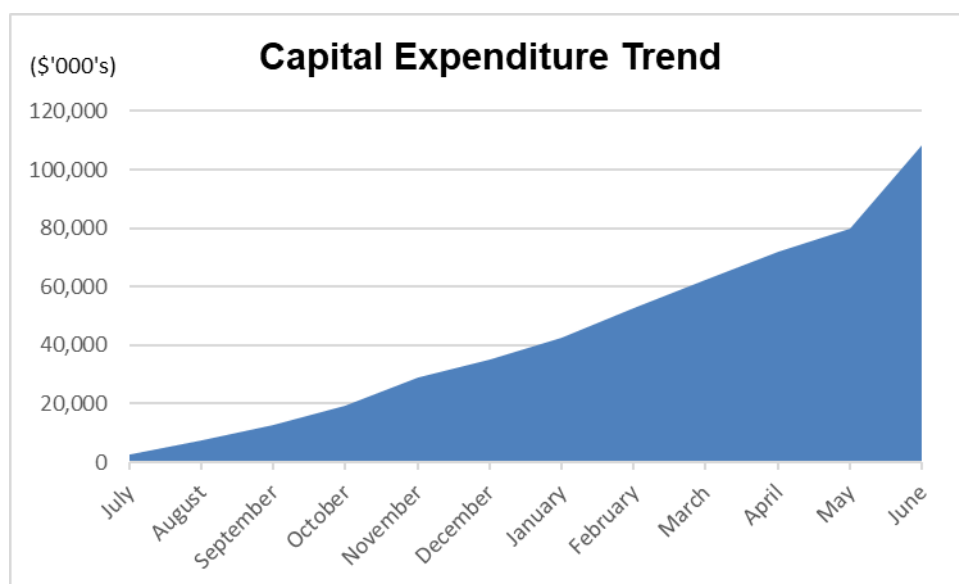
3. Capital Works

This indicator provides the level of expenditure on capital programs at a point in time.

Trend:

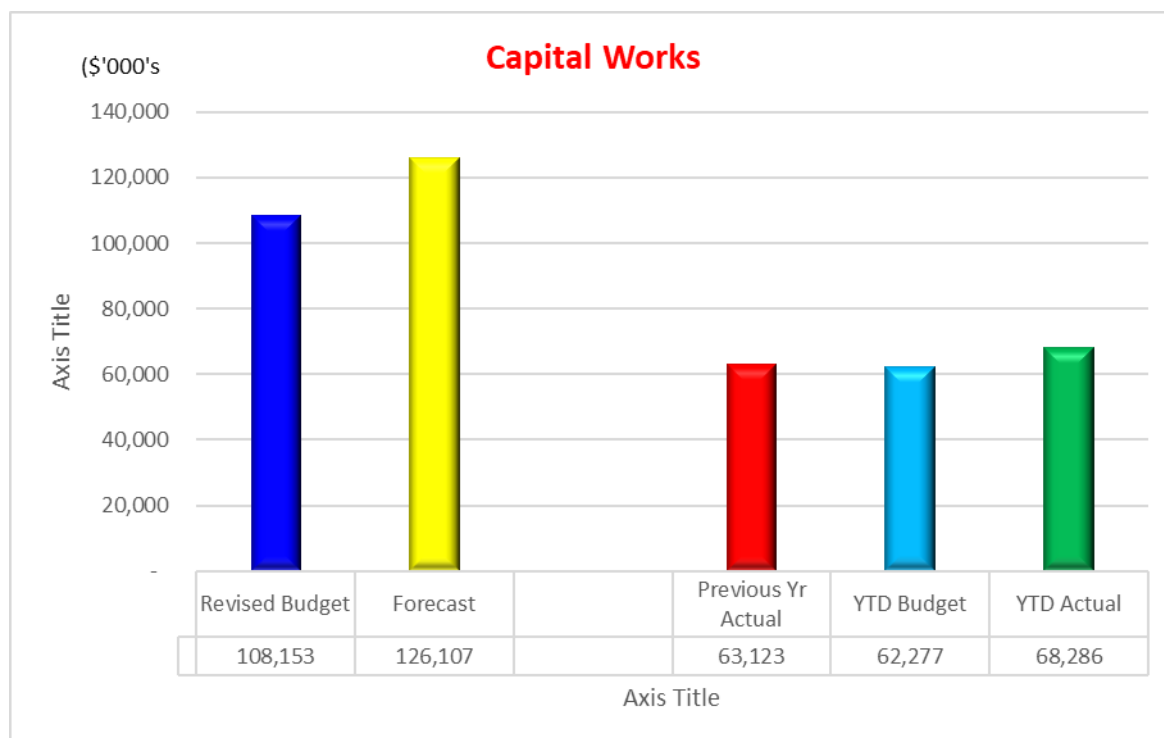
The trend for the expenditure of capital works is for a steady increase in expenditure for the first eleven (11) months of the year with a final push in the month of June. There is a fine balance with capital expenditure in ensuring works are completed and remain within the timing parameters of the budget. The budgeted trend for the expenditure for capital works is illustrated below:

It should be noted that an unfavourable year to date result is not necessarily a negative result for Council. Over expenditure year to date can represent additional works completed ahead of schedule. This can be positive providing the Council has sufficient cashflow to accommodate this additional expenditure.



Result:

Year to date the City of Ballarat has recorded total capital commitments of \$68.286 million compared to the budgeted position of \$62.277 million. The additional commitments are a result of higher levels of orders written year to date compared to the budgeted levels. This does not result in any financial issues for Council.



Capital Budget Summary		
No. Budgeted Projects	62	
No. Unbudgeted Projects	26	
Total Projects	88	
Budgeted Projects Commenced	52	84%
Unbudgeted Projects Commenced	23	88%
Total Projects	75	85%

Result:

- Year to date resulted in additional committed expenditure for the period of \$6.009 million. (Net position (\$0.628) million)
- Forecast to record additional expenditure of \$17.954 million. (Net position \$1.406 million)
- Both year to date and the forecast position is offset by additional capital grants.

- The net overrun on capital expenditure is primarily due to overruns on the Link road, which has been approved by Council, and the bringing forward of expenditure for cell construction at the Landfill. The expenditure at the landfill will be offset by a reduction in expenditure for cell construction in the 2018/19 budget, thus this expenditure being a cashflow timing issue.

The following is a list of those budget projects which have not been commenced as at 31 March 2018.

80377. Subdividers Contribution	14,000,000	14,000,000
82244. Home carers - Hand Held PDA	50,000	50,000
83365. Street Irrigation	102,000	85,559
83366. Public Place Recycling	11,032	11,032
83581. Monument Renewal Program	250,374	150,374
83609. Yarrowee River Restoration	0	35,000
83632. DCP Construction WIK	11,930,904	9,935,263
83633. DCP Land WIK	1,096,647	1,793,844
83674. Regional Motorsport Facility	0	0
83677. Railway Precinct	100,000	100,000
83706. DCP Construction	5,707,440	4,979,611
83721. Minor Capital Works	5,000,000	0
83729. Town Hall - Living Heritage	0	97,500
Grand Total	38,248,397	31,238,183

The following projects are non cash projects and represent assets being transferred to the City at year end:

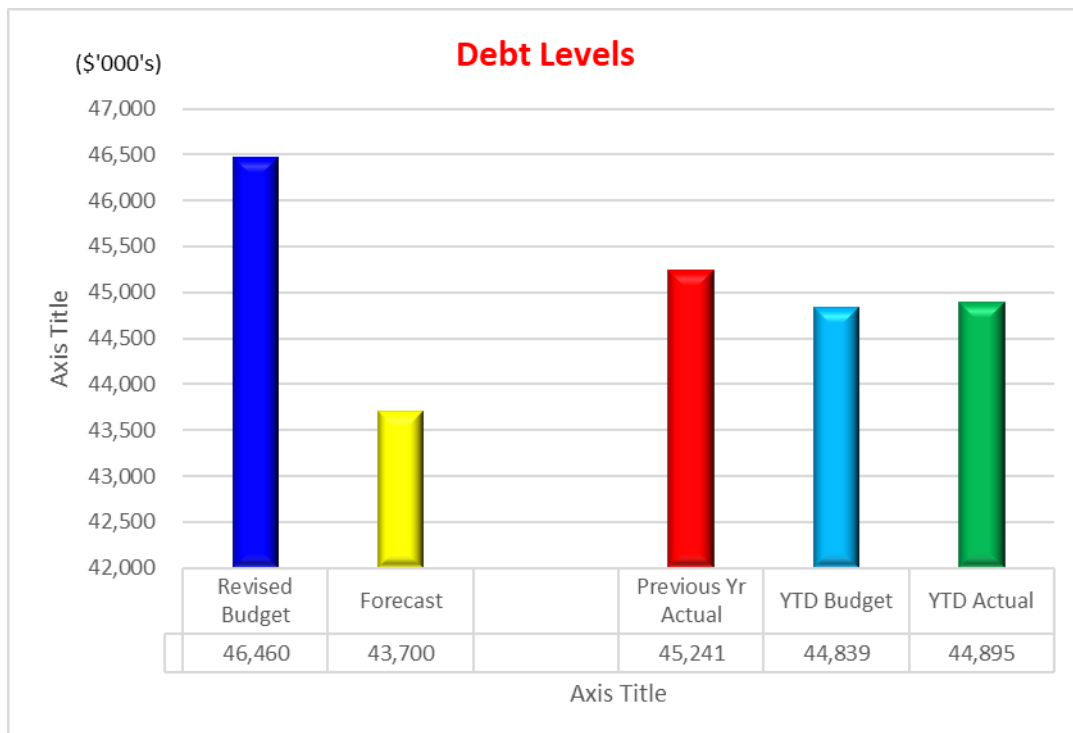
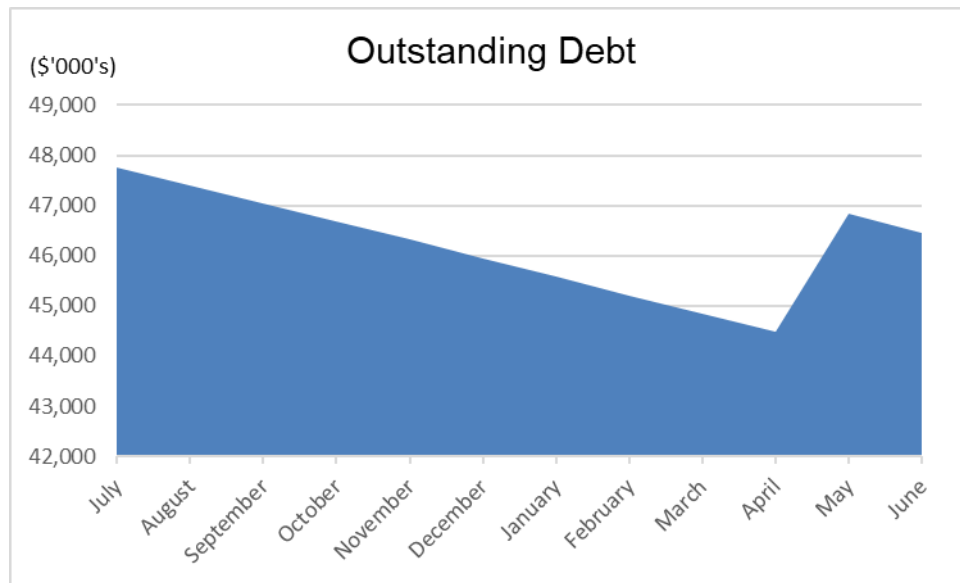
- 80377. Subdividers Contribution
- 83632. DCP Construction WIK
- 83633. DCP Land WIK

4. Debt Levels

This indicator shows the level of debt owed by the City of Ballarat.

Trend:

The trend for the level of debt owed by the City of Ballarat will see a gradual decline in debt, (more than the budget) until May where the refinancing of the debt will occur.



Result:

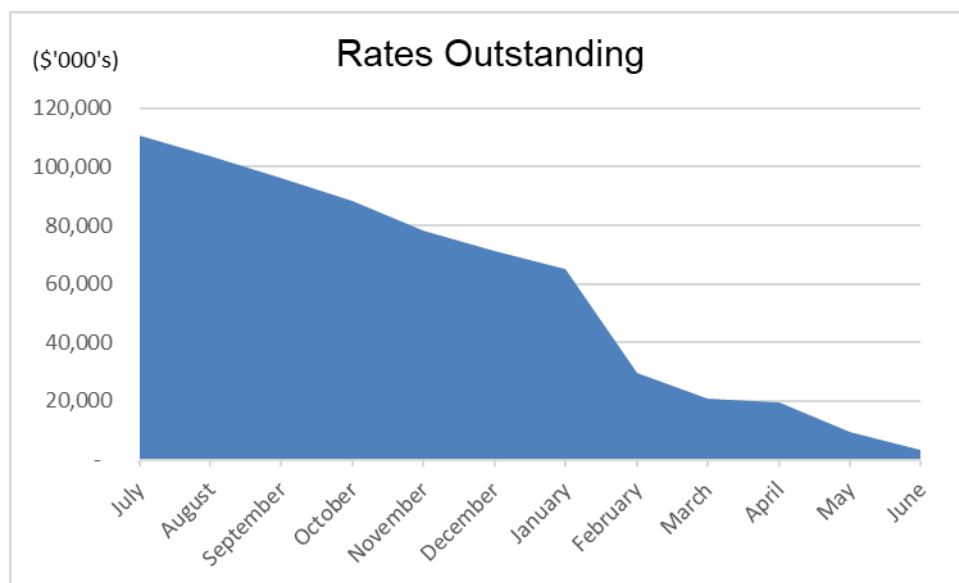
To date the City of Ballarat has been able to maintain the strategy of repaying the total amount of the instalments as they become due. Council has allocated the funding of Community projects to the grant application for the Waste to Energy project. Should this project be successful Council's funding will not be required until 2018/19 therefore it is being proposed that the \$5 million in borrowings not be taken up this financial year but included in the 2018/19 budget.

5. Rate Receivables

This indicator shows the level of money owed to the organisation from rates.

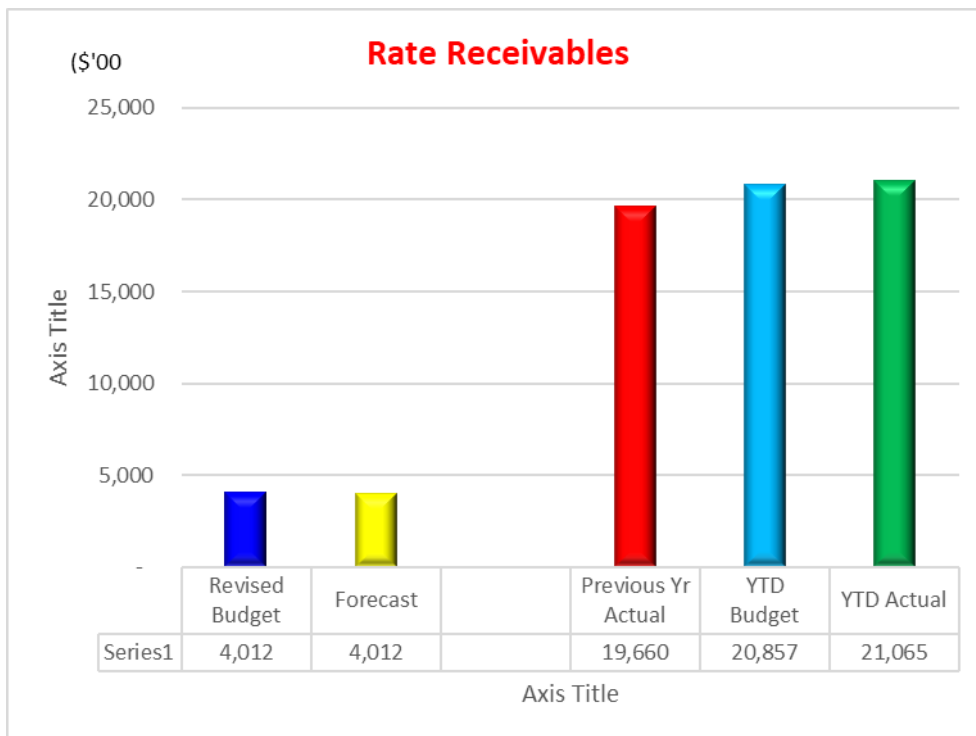
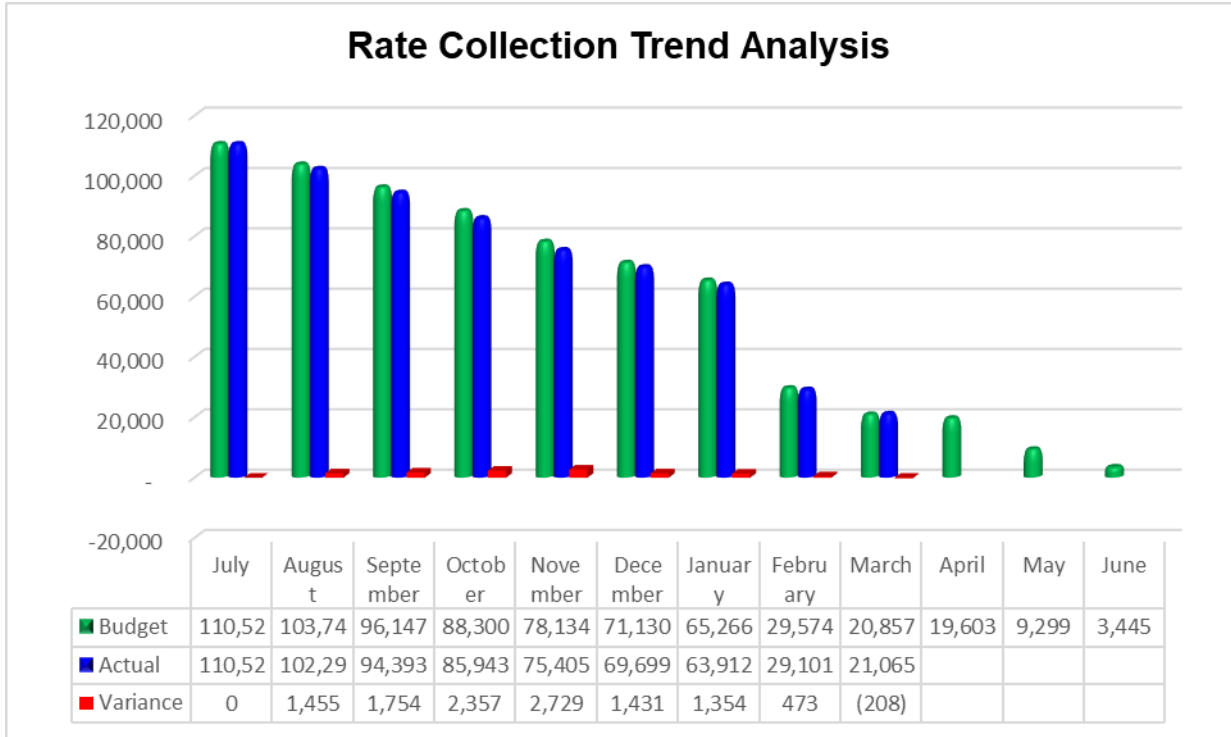
Trend:

The biggest influence on the trend for the collection of outstanding monies owed to the organisation is the payment of general rates. As the main payment date for general rates is not until February, the reduction of the outstanding debt is slow over the first seven (7) months of the financial year. During the month of February there is a dramatic reduction in the outstanding balance as this month is the due date for general rates.



Result:

The collection rate this financial year has recorded positive results for the period to November 2017. Since that time the collection rate has steadily decreased resulting a negative result of \$208,000 for the end of March 2018. Collections over the next few months are largely part of the debt recovery process and difficult to predict however, it is envisaged that there should be no significant variation for the year.

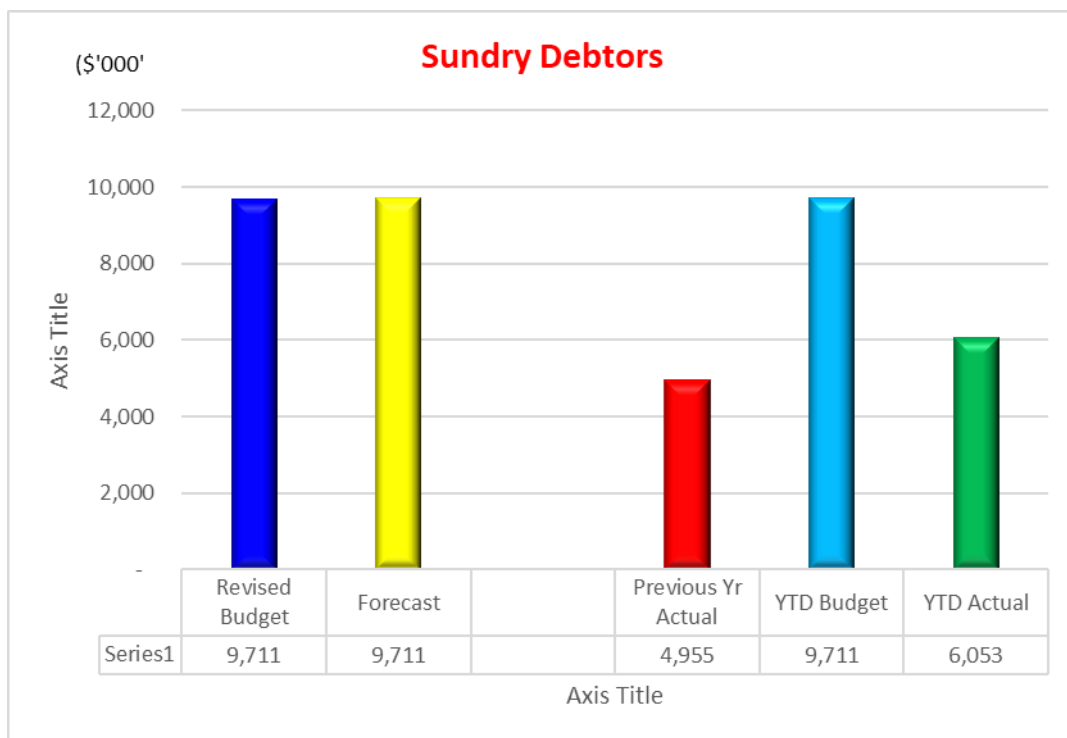


6. Sundry Debtors

This indicator shows the level of money owed to the organisation from fees and charges raised for service delivery and the reimbursement of funds for projects subject to Government grants.

Trend:

The trend for the collection of outstanding monies owed to the organisation is generally an even collection rate throughout the year. Traditionally the level of sundry debtors has not been significant, however, over the last few years with the awarding of major capital projects funded by Government, at year end the level of outstanding Government grants has increased. These Government grants are expected to be repaid in the first half of the year, the remaining outstanding debts from fees and charges remain relatively constant.



Cash and Investments

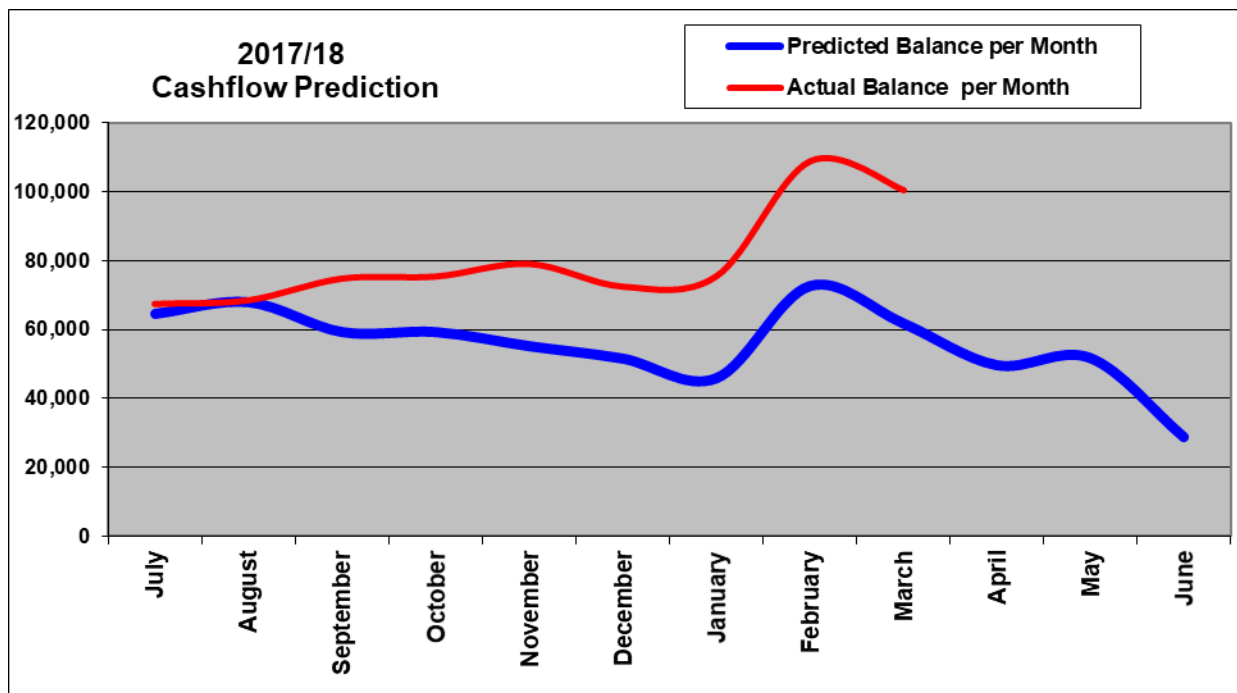
This indicator shows the level of cash held by the organisation at a point in time compared to the budget.

Trend:

The trend for cash levels over the first seven (7) months of the financial year is a negative cash flow. This occurs due to the delay in receiving payments of general rates. This is the reason why it is essential to maintain a strong cash balance at the end of June each year which will enable the organisation to deliver projects and services without the need to utilise an overdraft facility.

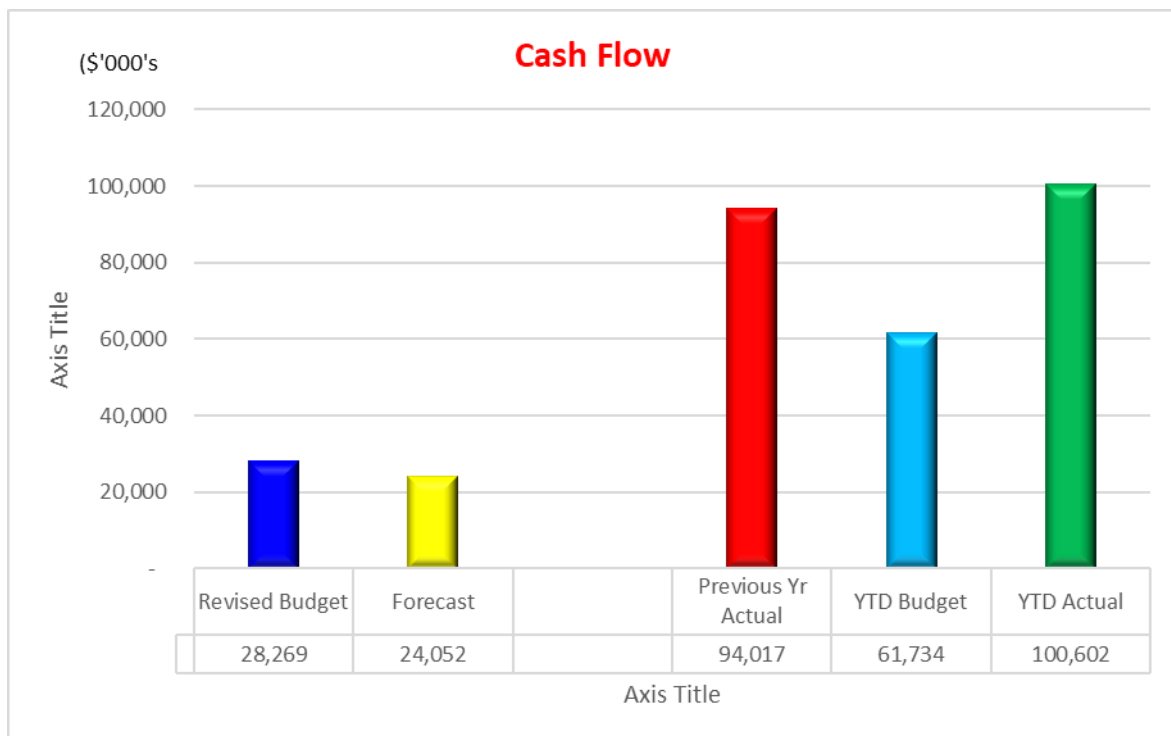
During the months of January and February there is a positive cashflow due to the payment of the general rates, until the receipt of most of cash from rates, it is expected that there will be a reduction in cash for the period July to January of \$31.176 million.

The cashflow trend for the financial year is illustrated below:



Result:

- Year to date resulted in an improved result of \$38.868 million
 - Favourable position due to:
 - Increase in capital grants received to date;
 - Although capital commitments are ahead of schedule, payments are less than expected.
- Forecast position to record a unfavourable result of \$4.217 million. This result is within the parameters contained in Council’s Long Term Financial Strategy.



- *Charter of Human Rights and Responsibilities Act 2006*
- City of Ballarat Council Plan 2017 – 2021

REPORTING AND COMPLIANCE STATEMENTS

Implications	Considered in Report?	Implications Identified?
Human Rights	Yes	No
Social/Cultural	No	No
Environmental/Sustainability	No	No
Economic	No	No
Financial/Resources	Yes	Yes
Risk Management	No	No
Implementation and Marketing	No	No
Evaluation and Review	No	No

Human Rights – It is considered that this report does not impact on any human rights identified in the *Charter of Human Rights and Responsibilities Act 2006*.

Financial/Resources – All issues regarding financial resources have been covered in the attached report.

OFFICERS DECLARATIONS OF INTEREST

Under section 80C of the *Local Government Act 1989* officers providing advice to Council must disclose any interests, including the type of interest.

Director Business Services – Glenn Kallio

In providing this advice as the Director of Business Services and Author, I have no disclosable interests in this report.

REFERENCE DOCUMENTS

- City of Ballarat Council Budget 2017 - 2018

ATTACHMENTS

1. 3 Quarter Final Financial Report **[4.3.1]**



Quarterly Financial Report

Period Ending 31 March 2018

Financial Statements & Performance Statements

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Comprehensive Income Statement

Period Ending 31 March 2018

	Full Year			Year to Date		
	(\$'000's) Budget	(\$'000's) Forecast	(\$'000's) Var	(\$'000's) Budget	(\$'000's) Actual	(\$'000's) Var
Income						
Rates and charges	109,602	110,245	643	109,518	110,696	1,178
Statutory fees and fines	3,639	3,648	9	2,540	2,532	(8)
User Fees	24,703	24,322	(381)	18,216	16,303	(1,913)
Grants Operating	15,943	16,111	168	13,079	14,530	1,451
Grants Capital	2,000	16,788	14,788	1,146	12,623	11,477
Contributions Monetary	2,277	2,217	(60)	1,727	2,227	500
Contributions Non Monetary	27,028	25,729	(1,299)	6,922	0	(6,922)
Net Gain/(Loss) on disposal of property	0	0	0	0	79	79
Other Income	2,598	5,816	3,218	1,991	4,047	2,056
Total income	187,790	204,876	17,086	155,139	163,037	7,898
Expenses						
Employee Costs	61,687	60,157	1,531	45,506	43,972	1,534
Materials and services	63,769	65,777	(2,008)	48,456	46,953	1,503
Bad and doubtful debts	460	757	(297)	345	802	(457)
Depreciation and amortisation	32,649	32,649	0	24,487	23,902	585
Borrowing Costs	2,394	2,394	0	1,796	1,681	115
Other expenses	2,000	2,065	(65)	1,393	1,280	113
Total expenses	162,959	163,798	(839)	121,982	118,590	3,392
Comprehensive result	24,831	41,078	16,247	33,157	44,447	11,290

Balance Sheet
As at 31 March 2018

	Full Year			Year to Date		
	(\$'000's)	(\$'000's)	(\$'000's)	(\$'000's)	(\$'000's)	(\$'000's)
	Budget	Forecast	Var	Budget	Actual	Var
Assets						
Current assets						
Cash and cash equivalents	28,269	24,052	(4,217)	61,734	100,602	38,868
Rates Receivables	4,012	4,012	0	20,857	21,065	208
Trade and other receivables	9,711	9,711	0	9,711	6,053	(3,658)
Fire Services Levy	345	345	0	345	2,230	1,885
Inventories	275	275	0	275	328	53
Other assets	820	820	0	820	395	(425)
Total current assets	43,432	39,215	(4,217)	93,742	130,673	36,931
Non-current assets						
Trade and other receivables	28	28	0	28	16	(12)
Property, infrastructure, plant and equipment	1,542,988	1,560,692	17,704	1,500,327	1,484,137	(16,190)
Intangible Assets	194	194	0	194	111	(83)
Investment property	0	0	0	0	0	0
Total non-current assets	1,543,210	1,560,914	17,704	1,500,549	1,484,264	(16,285)
Total assets	1,586,642	1,600,129	13,487	1,594,291	1,614,937	20,646
Liabilities						
Current liabilities						
Trade and other payables	7,823	7,823	0	13,633	9,190	4,443
Trust funds and deposits	4,058	4,058	0	4,058	4,568	(510)
Provisions	13,750	13,750	0	13,750	13,858	(108)
Interest-bearing loans and borrowings	4,394	4,394	0	1,139	1,195	(56)
Fire Services Levy	1,037	1,037	0	1,037	3,763	(2,726)
Total current liabilities	31,062	31,062	0	33,617	32,574	1,043
Non-current liabilities						
Provisions	5,402	5,402	0	5,402	5,402	0
Interest-bearing loans and borrowings	42,066	39,306	2,760	43,700	43,700	0
Total non-current liabilities	47,468	44,708	2,760	49,102	49,102	0
Total liabilities	78,530	75,770	2,760	82,719	81,676	1,043
Net Assets	1,508,112	1,524,359	16,247	1,511,572	1,533,261	21,689
Equity						
Accumulated surplus	1,029,263	1,045,510	16,247	1,032,723	1,054,412	21,689
Reserves	478,849	478,849	0	478,849	478,849	0
Total Equity	1,508,112	1,524,359	16,247	1,511,572	1,533,261	21,689

Cash Flow Statement
Period Ending 31 March 2018

	Full Year Inflows/(Outflows)			Year to Date Inflows/(Outflows)		
	Budget	Forecast	Var	(\$'000's) Budget	(\$'000's) Actual	(\$'000's) Var
Cash flows from operating activities						
Rates	109,035	109,678	643	92,106	93,076	970
Statutory fees and fines	3,639	3,648	9	2,540	2,532	(8)
User Fees	24,703	24,322	(381)	17,871	15,926	(1,945)
Grants Operating	15,943	16,111	168	13,079	14,530	1,451
Grants Capital	14,165	28,953	14,788	13,311	28,446	15,135
Contributions Monetary	2,277	2,217	(60)	1,727	2,227	500
Interest received	1,250	1,750	500	625	1,453	828
Other receipts	1,348	4,066	2,718	1,366	2,541	1,175
Trust funds	0	0	0	0	510	510
Fire Services Levy	0	0	0	0	841	841
Payments to suppliers	(71,821)	(73,829)	(2,008)	(55,562)	(48,105)	7,457
Payments to employees	(61,687)	(60,157)	1,531	(45,506)	(43,864)	1,642
Other payments	(2,460)	(2,822)	(362)	(1,393)	(1,280)	113
Net cash provided by (used in) operating activities	36,392	53,938	17,546	40,165	68,833	28,668
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment	(81,125)	(100,378)	(19,253)	(50,410)	(40,615)	9,795
Proceeds from sale of property, infrastructure, plant and equipment	0	250	250	0	222	222
Loans and advances to community organisations	0	0	0	0	0	0
Repayment of loans and advances from community organisations	0	0	0	0	12	12
Net cash provided by (used in) investing activities	(81,125)	(100,128)	(19,003)	(50,410)	(40,381)	10,029

Cash Flow Statement

Period Ending 31 March 2018

	Full Year Inflows/(Outflows)			Year to Date Inflows/(Outflows		(\$'000's) Var
	Budget	Forecast	Var	(\$'000's) Budget	(\$'000's) Actual	
Cash flows from financing activities						
Finance costs	(2,394)	(2,394)	0	(1,796)	(1,681)	115
Proceeds from interest bearing loans and borrowings	2,737	0	(2,737)	0	0	0
Repayment of interest bearing loans and borrowings	(4,371)	(4,394)	(23)	(3,255)	(3,199)	56
Net cash provided by (used in) financing activities	(4,028)	(6,788)	(2,760)	(5,051)	(4,880)	171
Net increase/(decrease) in cash and cash equivalents	(48,761)	(52,978)	(4,217)	(15,296)	23,572	38,868
Cash and cash equivalents at the beginning of the financial year	77,030	77,030	0	77,030	77,030	0
Cash and cash equivalents at the end of the financial year	28,269	24,052	(4,217)	61,734	100,602	38,868

Net Capital Report
Period Ending 31 March 2018

Project	Expense							Variance
	Annual Budget	June Forecast	Forecast Variance	YTD Budgets	YTD Actuals	Commitment	YTD Total Committed	
80152. Equipment	0	21,683	(21,683)	0	21,683	0	21,683	(21,683)
80154. Library Books	371,315	371,315	0	281,315	233,066	0	233,066	48,249
80294. Furniture	0	24,265	(24,265)	0	24,265	0	24,265	(24,265)
80377. Subdividers Contribution	14,000,000	14,000,000	0	0	0	0	0	0
80560. Art Aquisitions For AGB	0	54,658	(54,658)	0	51,658	3,000	54,658	(54,658)
82004. Parking Meter Replacement Program	80,000	106,280	(26,280)	80,000	106,280	0	106,280	(26,280)
82070. Plant Replacement Program	2,845,102	2,845,102	0	2,600,000	1,311,577	597,282	1,908,859	691,141
82075. BALC Assets & Equipment	307,888	307,888	0	203,947	102,758	22,189	124,947	79,000
82076. Outdoor Swimming Pool Upgrade	582,059	942,059	(360,000)	574,155	353,048	13,406	366,454	207,701
82197. Parks Development Program	286,840	256,840	30,000	286,840	95,533	119,050	214,582	72,258
82201. Land Development Council Contribut.	102,000	75,000	27,000	70,000	36,018	889	36,906	33,094
82243. IT Infrastructure Strategy	1,485,711	1,485,711	0	872,783	16,666	2,718	19,385	853,398
82244. Home carers - Hand Held PDA	50,000	50,000	0	0	0	0	0	0
82246. Desktop Replacement Program	1,091,725	1,091,725	0	665,005	211,950	40,818	252,769	412,236
82312. Landfill Upgrade	3,089,235	4,776,702	(1,687,467)	2,667,685	2,062,452	2,684,299	4,746,751	(2,079,066)
82333. City Entrances	268,968	92,908	176,060	268,968	24,000	22,130	46,130	222,838
83170. Playground Improvement Program	60,000	60,000	0	60,000	10,635	19,195	29,830	30,170
83355. Street and Park Furniture Renewal	165,400	167,651	(2,251)	144,175	50,067	117,584	167,651	(23,476)
83357. Ballarat Botanical Gardens - Asset	60,000	67,417	(7,417)	45,000	67,158	0	67,158	(22,158)
83365. Street Irrigation	102,000	85,559	16,441	102,000	0	0	0	102,000
83366. Public Place Recycling	11,032	11,032	0	11,032	0	0	0	11,032
83367. Civic Hall Redevelopment Project	6,201,768	6,201,768	0	3,010,000	844,152	4,800,458	5,644,610	(2,634,610)
83376. School Crossing Supervisor Shelters	22,065	869	21,196	22,065	0	869	869	21,196
83382. Playspace Upgrades	275,808	194,043	81,765	270,808	54,879	21,886	76,765	194,043
83399. Art Gallery Ballarat	42,405	42,405	0	42,405	1,770	0	1,770	40,635
83404. Facilities Upgrade	2,602,000	2,347,000	255,000	1,685,250	874,660	1,420,031	2,294,691	(609,441)
83452. Bicycle Strategy Projects	348,056	320,000	28,056	218,056	279,174	630	279,804	(61,748)
83453. Federal Blackspot Funding	1,000,000	823,463	176,537	500,000	797,792	0	797,792	(297,792)
83454. Major New Capital Road Projects	510,000	276,000	234,000	510,000	31,683	0	31,683	478,317
83455. Major Infrastructure Renewal Projec	8,037,298	9,650,105	(1,612,807)	7,327,298	5,515,423	2,412,979	7,928,402	(601,104)
83457. Federal Roads to Recovery Funding	1,000,000	1,133,459	(133,459)	1,000,000	572,698	560,761	1,133,459	(133,459)
83461. Public Art Program	295,964	295,964	0	110,318	7,800	5,000	12,800	97,518
83581. Monument Renewal Program	250,374	150,374	100,000	199,451	0	0	0	199,451
83585. Ballarat Western Link Road	1,200,000	14,845,142	(13,645,142)	1,200,000	11,200,543	3,598,899	14,799,442	(13,599,442)
83587. Ball West Employment Zone Stage 2	4,267,385	4,267,385	0	0	0	13,637	13,637	(13,637)
83591. Aquatic Play Space & 50m Heated	310,000	310,000	0	300,000	5,211	0	5,211	294,789
83599. Recreation Capital Improvement	5,077,484	5,298,810	(221,326)	4,888,503	3,402,823	1,620,908	5,023,731	(135,228)
83600. Replacement Bin Program	633,566	200,566	433,000	468,231	147,065	1,789	148,854	319,377
83603. IT System Development	2,124,302	2,124,302	0	1,266,151	381,245	362,315	743,559	522,592
83604. Median Strip Landscaping	104,040	194,040	(90,000)	104,040	0	189,900	189,900	(85,860)
83605. Major Rural Roads Infrastructure Wo	1,235,187	1,590,187	(355,000)	1,125,000	577,143	394,767	971,910	153,090
83608. ICT Mobility	0	0	0	0	22,091	27,351	49,442	(49,442)
83609. Yarrowee River Restoration	0	35,000	(35,000)	0	0	0	0	0
83627. Miners Rest Community Park Upgarde	0	26,000	(26,000)	0	10,217	12,571	22,788	(22,788)
83628. Eureka Stadium Upgrade	0	1,003,431	(1,003,431)	0	949,459	42,072	991,530	(991,530)
83629. CE Brown Reserve Change Rooms	108,271	123,175	(14,904)	108,271	123,175	0	123,175	(14,904)
83630. Wendouree Sports & Events Centre	9,293,432	9,293,432	0	2,930,000	399,390	2,883,929	3,283,319	(353,319)
83632. DCP Construction WIK	11,930,904	9,935,263	1,995,641	6,233,886	0	0	0	6,233,886
83633. DCP Land WIK	1,096,647	1,793,844	(697,197)	687,772	0	0	0	687,772
83638. Sebastopol Library	2,800,000	2,800,000	0	1,400,000	233,099	2,165,094	2,398,193	(998,193)
83671. Mining Exchange	150,000	150,000	0	150,000	3,600	0	3,600	146,400
83673. Fernery	1,259,774	1,259,774	0	0	28,995	0	28,995	(28,995)
83674. Regional Motorsport Facility	0	0	0	0	0	0	0	0
83676. Lucas Community Hub	2,425,659	2,476,105	(50,446)	2,425,659	2,381,151	94,954	2,476,105	(50,446)
83677. Railway Precinct	100,000	100,000	0	0	0	0	0	0
83686. Little Bridge St Pocket Park	103,240	320,000	(216,760)	0	92,644	178,876	271,520	(271,520)

Net Capital Report
Period Ending 31 March 2018

Project	Expense							YTD Total Committed	Variance
	Annual Budget	June Forecast	Forecast Variance	YTD Budgets	YTD Actuals	Commitment			
83690. Bonshaw Early Years Centre	0	1,933,364	(1,933,364)	0	1,548,071	271,593	1,819,664	(1,819,664)	
83691. Iris Ramsey Kinder	0	235,006	(235,006)	0	69,408	0	69,408	(69,408)	
83697. Ballarat Road Strategy Action Plan	0	38,000	(38,000)	0	28,820	0	28,820	(28,820)	
83698. Bicycle Paths	360,000	119,880	240,120	260,000	115,990	3,890	119,880	140,120	
83699. Bridge Rehabilitation	210,000	100,000	110,000	0	2,800	360	3,160	(3,160)	
83700. Bus Shelter repair and replacement	160,000	120,000	40,000	110,000	12,883	30,458	43,340	66,660	
83701. Drainage Projects	1,346,587	1,021,801	324,786	1,065,587	697,725	247,947	945,672	119,915	
83702. Lake Wendouree Infrastructure Works	200,000	200,000	0	150,000	19,540	28,035	47,575	102,425	
83703. Kerb and channelling	644,873	240,000	404,873	344,873	134,349	53,465	187,813	157,060	
83704. Footpath Works	540,000	510,000	30,000	470,000	440,198	59,961	500,159	(30,159)	
83705. Minor Road improvements /upgrades	1,153,000	1,251,424	(98,424)	1,153,000	1,175,712	41,911	1,217,623	(64,623)	
83706. DCP Construction	5,707,440	4,979,611	727,829	4,994,010	0	0	0	4,994,010	
83707. DCPConstruction - Cherry Flat Road	967,742	937,898	29,844	967,742	890,599	47,299	937,898	29,844	
83709. Cardigan Village Comm Centre Refurb	0	34,260	(34,260)	0	9,061	0	9,061	(9,061)	
83711. DCP Land Purchase	0	29,144	(29,144)	0	2,363	0	2,363	(2,363)	
83712. Mt Pleasant Kindergarten	0	728,496	(728,496)	0	142,911	556,730	699,641	(699,641)	
83713. Girrabanya Upgrade	0	1,238,121	(1,238,121)	0	96,729	1,069,837	1,166,566	(1,166,566)	
83715. Wendouree West Rec Reserve	105,630	268,644	(163,014)	105,630	145,045	117,699	262,744	(157,114)	
83716. Gardens House Relocation	0	195,089	(195,089)	0	73,916	110,321	184,237	(184,237)	
83717. HMT Conservation Works	993,000	993,000	0	590,000	67,404	91,531	158,935	431,065	
83718. Flood Repairs Sept 16	0	1,750,000	(1,750,000)	0	0	26,700	26,700	(26,700)	
83719. Lucas Comm Hub Car Park	0	308,415	(308,415)	0	277,419	24,497	301,916	(301,916)	
83720. Social Infrastructure Capital Impro	1,000,000	1,000,000	0	950,000	168,282	35,179	203,461	746,539	
83721. Minor Capital Works	5,000,000	0	5,000,000	4,000,000	0	0	0	4,000,000	
83722. Ballarat Animal Shelter Equipment	0	202,160	(202,160)	0	190,415	3,500	193,915	(193,915)	
83723. Turf Green BMSC	0	105,560	(105,560)	0	105,560	0	105,560	(105,560)	
83724. Wendouree CC Shed	0	11,723	(11,723)	0	0	8,983	8,983	(8,983)	
83725. Eureka Stadium Resurface	0	90,761	(90,761)	0	90,761	0	90,761	(90,761)	
83726. SSRIP Safer Cyclists & Pedestrian F	0	491,294	(491,294)	0	234,782	253,352	488,134	(488,134)	
83727. Former Drop Site Rehabilitation	0	300,000	(300,000)	0	156,721	92,190	248,911	(248,911)	
83729. Town Hall - Living Heritage	0	97,500	(97,500)	0	0	0	0	(0)	
83731. Eureka Stadium Devel Options	0	100,000	(100,000)	0	157	44,500	44,657	(44,657)	
Grand Total	108,153,176	126,106,852	(17,953,676)	62,276,911	40,614,315	27,672,173	68,286,488	(6,009,577)	

Net Capital Report
Period Ending 31 March 2018

Project	Revenue							Variance
	Annual Budget	June Forecast	Forecast Variance	YTD Budgets	YTD Actuals	Commitment	YTD Total Committed	
80152. Equipment	0	0	0	0	0	0	0	0
80154. Library Books	0	0	0	0	0	0	0	0
80294. Furniture	0	0	0	0	0	0	0	0
80377. Subdividers Contribution	(14,000,000)	(14,000,000)	0	0	0	0	0	0
80560. Art Aquisitions For AGB	0	(54,658)	54,658	0	(4,000)	0	(4,000)	4,000
82004. Parking Meter Replacement Program	0	0	0	0	0	0	0	0
82070. Plant Replacement Program	0	(250,000)	250,000	0	(222,392)	0	(222,392)	222,392
82075. BALC Assets & Equipment	0	0	0	0	0	0	0	0
82076. Outdoor Swimming Pool Upgrade	0	0	0	0	0	0	0	0
82197. Parks Development Program	0	0	0	0	0	0	0	0
82201. Land Development Council Contribut.	0	0	0	0	0	0	0	0
82243. IT Infrastructure Strategy	0	0	0	0	0	0	0	0
82244. Home carers - Hand Held PDA	0	0	0	0	0	0	0	0
82246. Desktop Replacement Program	0	0	0	0	0	0	0	0
82312. Landfill Upgrade	0	0	0	0	0	0	0	0
82333. City Entrances	0	0	0	0	0	0	0	0
83170. Playground Improvement Program	0	0	0	0	0	0	0	0
83355. Street and Park Furniture Renewal	0	0	0	0	0	0	0	0
83357. Ballarat Botanical Gardens - Asset	0	0	0	0	0	0	0	0
83365. Street Irrigation	0	0	0	0	0	0	0	0
83366. Public Place Recycling	0	0	0	0	0	0	0	0
83367. Civic Hall Redevelopment Project	0	0	0	0	0	0	0	0
83376. School Crossing Supervisor Shelters	0	0	0	0	0	0	0	0
83382. Playspace Upgrades	0	0	0	0	0	0	0	0
83399. Art Gallery Ballarat	0	0	0	0	0	0	0	0
83404. Facilities Upgrade	0	(100,000)	100,000	0	(100,000)	0	(100,000)	100,000
83452. Bicycle Strategy Projects	0	0	0	0	0	0	0	0
83453. Federal Blackspot Funding	(1,000,000)	(823,463)	(176,537)	(645,545)	(332,427)	0	(332,427)	(313,118)
83454. Major New Capital Road Projects	0	0	0	0	0	0	0	0
83455. Major Infrastructure Renewal Projec	0	(867,503)	867,503	0	(325,992)	0	(325,992)	325,992
83457. Federal Roads to Recovery Funding	(1,000,000)	(1,133,459)	133,459	(500,000)	(1,050,000)	0	(1,050,000)	550,000
83461. Public Art Program	0	0	0	0	0	0	0	0
83581. Monument Renewal Program	0	0	0	0	0	0	0	0
83585. Ballarat Western Link Road	0	(9,347,612)	9,347,612	0	(8,347,612)	0	(8,347,612)	8,347,612
83587. Ball West Employment Zone Stage 2	0	0	0	0	0	0	0	0
83591. Aquatic Play Space & 50m Heated	0	0	0	0	0	0	0	0
83599. Recreation Capital Improvement	0	(221,326)	221,326	0	(221,326)	0	(221,326)	221,326
83600. Replacement Bin Program	0	0	0	0	0	0	0	0
83603. IT System Development	0	0	0	0	0	0	0	0
83604. Median Strip Landscaping	0	0	0	0	0	0	0	0
83605. Major Rural Roads Infrastructure Wo	0	(3,822)	3,822	0	(3,822)	0	(3,822)	3,822
83608. ICT Mobility	0	0	0	0	(14,864)	0	(14,864)	14,864
83609. Yarrowee River Restoration	0	(35,000)	35,000	0	0	0	0	0
83627. Miners Rest Community Park Upgarde	0	(26,000)	26,000	0	(26,000)	0	(26,000)	26,000
83628. Eureka Stadium Upgrade	0	0	0	0	0	0	0	0
83629. CE Brown Reserve Change Rooms	0	0	0	0	0	0	0	0
83630. Wendouree Sports & Events Centre	0	0	0	0	0	0	0	0
83632. DCP Construction WIK	(13,027,551)	(9,935,263)	(3,092,288)	(6,921,657)	0	0	0	(6,921,657)
83633. DCP Land WIK	0	(1,793,844)	1,793,844	0	0	0	0	0
83638. Sebastopol Library	0	0	0	0	0	0	0	0
83671. Mining Exchange	0	0	0	0	0	0	0	0
83673. Fernery	0	0	0	0	0	0	0	0
83674. Regional Motorsport Facility	0	0	0	0	0	0	0	0
83676. Lucas Community Hub	0	(55,000)	55,000	0	(55,000)	0	(55,000)	55,000
83677. Railway Precinct	0	0	0	0	0	0	0	0
83686. Little Bridge St Pocket Park	0	0	0	0	0	0	0	0

Net Capital Report
Period Ending 31 March 2018

Project	Revenue							Variance
	Annual Budget	June Forecast	Forecast Variance	YTD Budgets	YTD Actuals	Commitment	YTD Total Committed	
83690. Bonshaw Early Years Centre	0	(1,600,000)	1,600,000	0	(1,520,000)	0	(1,520,000)	1,520,000
83691. Iris Ramsey Kinder	0	(235,006)	235,006	0	(235,006)	0	(235,006)	235,006
83697. Ballarat Road Strategy Action Plan	0	0	0	0	0	0	0	0
83698. Bicycle Paths	0	0	0	0	0	0	0	0
83699. Bridge Rehabilitation	0	(360,621)	360,621	0	(360,621)	0	(360,621)	360,621
83700. Bus Shelter repair and replacement	0	0	0	0	0	0	0	0
83701. Drainage Projects	0	(36,200)	36,200	0	(37,700)	0	(37,700)	37,700
83702. Lake Wendouree Infrastructure Works	0	0	0	0	0	0	0	0
83703. Kerb and channelling	0	0	0	0	0	0	0	0
83704. Footpath Works	0	0	0	0	0	0	0	0
83705. Minor Road improvements /upgrades	0	0	0	0	0	0	0	0
83706. DCP Construction	0	0	0	0	0	0	0	0
83707. DCPConstruction - Cherry Flat Road	0	0	0	0	0	0	0	0
83709. Cardigan Village Comm Centre Refurb	0	0	0	0	0	0	0	0
83711. DCP Land Purchase	0	0	0	0	0	0	0	0
83712. Mt Pleasant Kindergarten	0	(750,000)	750,000	0	0	0	0	(0)
83713. Girrabanya Upgrade	0	(1,250,000)	1,250,000	0	(0)	0	(0)	0
83715. Wendouree West Rec Reserve	0	(70,000)	70,000	0	0	0	0	0
83716. Gardens House Relocation	0	(17,273)	17,273	0	(17,273)	0	(17,273)	17,273
83717. HMT Conservation Works	0	0	0	0	0	0	0	0
83718. Flood Repairs Sept 16	0	(1,750,000)	1,750,000	0	(0)	0	(0)	0
83719. Lucas Comm Hub Car Park	0	0	0	0	0	0	0	0
83720. Social Infrastructure Capital Impro	0	0	0	0	0	0	0	0
83721. Minor Capital Works	0	0	0	0	0	0	0	0
83722. Ballarat Animal Shelter Equipment	0	0	0	0	0	0	0	0
83723. Turf Green BMSC	0	(161,400)	161,400	0	(161,400)	0	(161,400)	161,400
83724. Wendouree CC Shed	0	(8,983)	8,983	0	(8,983)	0	(8,983)	8,983
83725. Eureka Stadium Resurface	0	0	0	0	0	0	0	0
83726. SSRIP Safer Cyclists & Pedestrian F	0	(491,294)	491,294	0	(306,757)	0	(306,757)	306,757
83727. Former Drop Site Rehabilitation	0	0	0	0	0	0	0	0
83729. Town Hall - Living Heritage	0	(97,500)	97,500	0	(97,500)	0	(97,500)	97,500
83731. Eureka Stadium Devel Options	0	(100,000)	100,000	0	0	0	0	0
Grand Total	(29,027,551)	(45,575,227)	16,547,676	(8,067,202)	(13,448,674)	0	(13,448,674)	5,381,472

Net Capital Report
Period Ending 31 March 2018

Project	Net Position							YTD Total Committed	Variance
	Annual Budget	June Forecast	Forecast Variance	YTD Budgets	YTD Actuals	Commitments	YTD Total Committed		
80152. Equipment	0	21,683	(21,683)	0	21,683	0	21,683	(21,683)	
80154. Library Books	371,315	371,315	0	281,315	233,066	0	233,066	48,249	
80294. Furniture	0	24,265	(24,265)	0	24,265	0	24,265	(24,265)	
80377. Subdividers Contribution	0	0	0	0	0	0	0	0	
80560. Art Aquisitions For AGB	0	0	0	0	47,658	3,000	50,658	(50,658)	
82004. Parking Meter Replacement Program	80,000	106,280	(26,280)	80,000	106,280	0	106,280	(26,280)	
82070. Plant Replacement Program	2,845,102	2,595,102	250,000	2,600,000	1,089,186	597,282	1,686,468	913,532	
82075. BALC Assets & Equipment	307,888	307,888	0	203,947	102,758	22,189	124,947	79,000	
82076. Outdoor Swimming Pool Upgrade	582,059	942,059	(360,000)	574,155	353,048	13,406	366,454	207,701	
82197. Parks Development Program	286,840	256,840	30,000	286,840	95,533	119,050	214,582	72,258	
82201. Land Development Council Contribut.	102,000	75,000	27,000	70,000	36,018	889	36,906	33,094	
82243. IT Infrastructure Strategy	1,485,711	1,485,711	0	872,783	16,666	2,718	19,385	853,398	
82244. Home carers - Hand Held PDA	50,000	50,000	0	0	0	0	0	0	
82246. Desktop Replacement Program	1,091,725	1,091,725	0	665,005	211,950	40,818	252,769	412,236	
82312. Landfill Upgrade	3,089,235	4,776,702	(1,687,467)	2,667,685	2,062,452	2,684,299	4,746,751	(2,079,066)	
82333. City Entrances	268,968	92,908	176,060	268,968	24,000	22,130	46,130	222,838	
83170. Playground Improvement Program	60,000	60,000	0	60,000	10,635	19,195	29,830	30,170	
83355. Street and Park Furniture Renewal	165,400	167,651	(2,251)	144,175	50,067	117,584	167,651	(23,476)	
83357. Ballarat Botanical Gardens - Asset	60,000	67,417	(7,417)	45,000	67,158	0	67,158	(22,158)	
83365. Street Irrigation	102,000	85,559	16,441	102,000	0	0	0	102,000	
83366. Public Place Recycling	11,032	11,032	0	11,032	0	0	0	11,032	
83367. Civic Hall Redevelopment Project	6,201,768	6,201,768	0	3,010,000	844,152	4,800,458	5,644,610	(2,634,610)	
83376. School Crossing Supervisor Shelters	22,065	869	21,196	22,065	0	869	869	21,196	
83382. Playspace Upgrades	275,808	194,043	81,765	270,808	54,879	21,886	76,765	194,043	
83399. Art Gallery Ballarat	42,405	42,405	0	42,405	1,770	0	1,770	40,635	
83404. Facilities Upgrade	2,602,000	2,247,000	355,000	1,685,250	774,660	1,420,031	2,194,691	(509,441)	
83452. Bicycle Strategy Projects	348,056	320,000	28,056	218,056	279,174	630	279,804	(61,748)	
83453. Federal Blackspot Funding	0	0	0	(145,545)	465,365	0	465,365	(610,910)	
83454. Major New Capital Road Projects	510,000	276,000	234,000	510,000	31,683	0	31,683	478,317	
83455. Major Infrastructure Renewal Projec	8,037,298	8,782,602	(745,304)	7,327,298	5,189,430	2,412,979	7,602,410	(275,112)	
83457. Federal Roads to Recovery Funding	0	0	0	500,000	(477,302)	560,761	83,459	416,541	
83461. Public Art Program	295,964	295,964	0	110,318	7,800	5,000	12,800	97,518	
83581. Monument Renewal Program	250,374	150,374	100,000	199,451	0	0	0	199,451	
83585. Ballarat Western Link Road	1,200,000	5,497,530	(4,297,530)	1,200,000	2,852,932	3,598,899	6,451,831	(5,251,831)	
83587. Ball West Employment Zone Stage 2	4,267,385	4,267,385	0	0	0	13,637	13,637	(13,637)	
83591. Aquatic Play Space & 50m Heated	310,000	310,000	0	300,000	5,211	0	5,211	294,789	
83599. Recreation Capital Improvement	5,077,484	5,077,484	(0)	4,888,503	3,181,497	1,620,908	4,802,405	86,098	
83600. Replacement Bin Program	633,566	200,566	433,000	468,231	147,065	1,789	148,854	319,377	
83603. IT System Development	2,124,302	2,124,302	0	1,266,151	381,245	362,315	743,559	522,592	
83604. Median Strip Landscaping	104,040	194,040	(90,000)	104,040	0	189,900	189,900	(85,860)	
83605. Major Rural Roads Infrastructure Wo	1,235,187	1,586,365	(351,178)	1,125,000	573,321	394,767	968,088	156,912	
83608. ICT Mobility	0	0	0	0	7,226	27,351	34,577	(34,577)	
83609. Yarrowee River Restoration	0	0	0	0	0	0	0	0	
83627. Miners Rest Community Park Upgarde	0	0	0	0	(15,783)	12,571	(3,212)	3,212	
83628. Eureka Stadium Upgrade	0	1,003,431	(1,003,431)	0	949,459	42,072	991,530	(991,530)	
83629. CE Brown Reserve Change Rooms	108,271	123,175	(14,904)	108,271	123,175	0	123,175	(14,904)	
83630. Wendouree Sports & Events Centre	9,293,432	9,293,432	0	2,930,000	399,390	2,883,929	3,283,319	(353,319)	
83632. DCP Construction WIK	(1,096,647)	0	(1,096,647)	(687,771)	0	0	0	(687,771)	
83633. DCP Land WIK	1,096,647	0	1,096,647	687,772	0	0	0	687,772	
83638. Sebastopol Library	2,800,000	2,800,000	0	1,400,000	233,099	2,165,094	2,398,193	(998,193)	
83671. Mining Exchange	150,000	150,000	0	150,000	3,600	0	3,600	146,400	
83673. Fernery	1,259,774	1,259,774	0	0	28,995	0	28,995	(28,995)	
83674. Regional Motorsport Facility	0	0	0	0	0	0	0	0	
83676. Lucas Community Hub	2,425,659	2,421,105	4,554	2,425,659	2,326,151	94,954	2,421,105	4,554	
83677. Railway Precinct	100,000	100,000	0	0	0	0	0	0	
83686. Little Bridge St Pocket Park	103,240	320,000	(216,760)	0	92,644	178,876	271,520	(271,520)	

Net Capital Report
Period Ending 31 March 2018

Project	Net Position							YTD Total Committed	Variance
	Annual Budget	June Forecast	Forecast Variance	YTD Budgets	YTD Actuals	Commitments			
83690. Bonshaw Early Years Centre	0	333,364	(333,364)	0	28,071	271,593	299,664	(299,664)	
83691. Iris Ramsey Kinder	0	0	0	0	(165,598)	0	(165,598)	165,598	
83697. Ballarat Road Strategy Action Plan	0	38,000	(38,000)	0	28,820	0	28,820	(28,820)	
83698. Bicycle Paths	360,000	119,880	240,120	260,000	115,990	3,890	119,880	140,120	
83699. Bridge Rehabilitation	210,000	(260,621)	470,621	0	(357,822)	360	(357,462)	357,462	
83700. Bus Shelter repair and replacement	160,000	120,000	40,000	110,000	12,883	30,458	43,340	66,660	
83701. Drainage Projects	1,346,587	985,601	360,986	1,065,587	660,025	247,947	907,972	157,615	
83702. Lake Wendouree Infrastructure Works	200,000	200,000	0	150,000	19,540	28,035	47,575	102,425	
83703. Kerb and channelling	644,873	240,000	404,873	344,873	134,349	53,465	187,813	157,060	
83704. Footpath Works	540,000	510,000	30,000	470,000	440,198	59,961	500,159	(30,159)	
83705. Minor Road improvements /upgrades	1,153,000	1,251,424	(98,424)	1,153,000	1,175,712	41,911	1,217,623	(64,623)	
83706. DCP Construction	5,707,440	4,979,611	727,829	4,994,010	0	0	0	4,994,010	
83707. DCPConstruction - Cherry Flat Road	967,742	937,898	29,844	967,742	890,599	47,299	937,898	29,844	
83709. Cardigan Village Comm Centre Refurb	0	34,260	(34,260)	0	9,061	0	9,061	(9,061)	
83711. DCP Land Purchase	0	29,144	(29,144)	0	2,363	0	2,363	(2,363)	
83712. Mt Pleasant Kindergarten	0	(21,504)	21,504	0	142,911	556,730	699,641	(699,641)	
83713. Girrabanya Upgrade	0	(11,879)	11,879	0	96,729	1,069,837	1,166,566	(1,166,566)	
83715. Wendouree West Rec Reserve	105,630	198,644	(93,014)	105,630	145,045	117,699	262,744	(157,114)	
83716. Gardens House Relocation	0	177,816	(177,816)	0	56,644	110,321	166,965	(166,965)	
83717. HMT Conservation Works	993,000	993,000	0	590,000	67,404	91,531	158,935	431,065	
83718. Flood Repairs Sept 16	0	0	0	0	0	26,700	26,700	(26,700)	
83719. Lucas Comm Hub Car Park	0	308,415	(308,415)	0	277,419	24,497	301,916	(301,916)	
83720. Social Infrastructure Capital Impro	1,000,000	1,000,000	0	950,000	168,282	35,179	203,461	746,539	
83721. Minor Capital Works	5,000,000	0	5,000,000	4,000,000	0	0	0	4,000,000	
83722. Ballarat Animal Shelter Equipment	0	202,160	(202,160)	0	190,415	3,500	193,915	(193,915)	
83723. Turf Green BMSC	0	(55,840)	55,840	0	(55,840)	0	(55,840)	55,840	
83724. Wendouree CC Shed	0	2,740	(2,740)	0	(8,983)	8,983	0	0	
83725. Eureka Stadium Resurface	0	90,761	(90,761)	0	90,761	0	90,761	(90,761)	
83726. SSRIP Safer Cyclists & Pedestrian F	0	0	0	0	(71,974)	253,352	181,377	(181,377)	
83727. Former Drop Site Rehabilitation	0	300,000	(300,000)	0	156,721	92,190	248,911	(248,911)	
83729. Town Hall - Living Heritage	0	0	0	0	(97,500)	0	(97,500)	97,500	
83731. Eureka Stadium Develp Options	0	0	0	0	157	44,500	44,657	(44,657)	
Grand Total	79,125,625	80,531,625	(1,406,000)	54,209,709	27,165,642	27,672,173	54,837,814	(628,105)	

Statement of Capital Works
Period Ending 31 March 2018

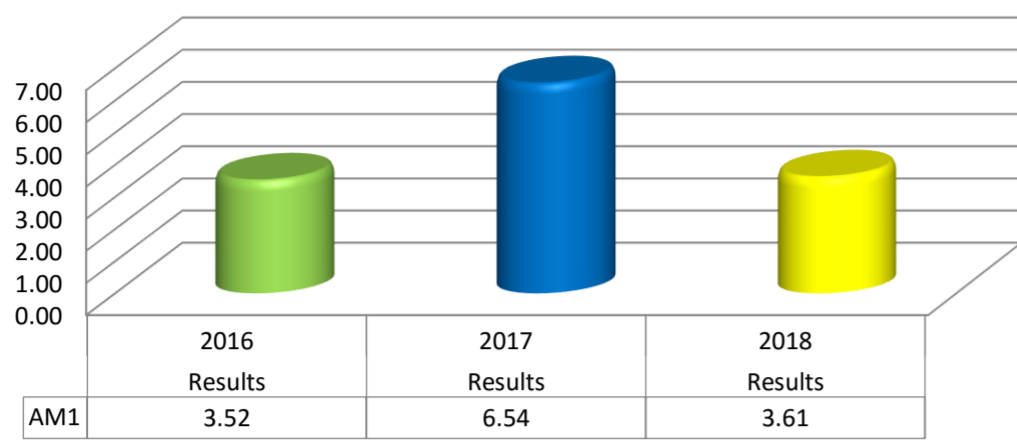
	Full Year			Year to Date		
	(\$'000's)	(\$'000's)	(\$'000's)	(\$'000's)	(\$'000's)	(\$'000's)
	Budget	Forecast	Var	Budget	Actual	Var
Property						
Land	0	29	(29)	0	2	(2)
Land improvements	0	0	0	0	0	0
Total land	0	29	(29)	0	2	(2)
Buildings						
Heritage buildings	6,202	6,202	0	3,010	5,645	(2,635)
Building improvements	18,306	22,766	(4,460)	9,223	14,759	(5,536)
Leasehold improvements	0	0	0	0	0	0
Total buildings	24,508	28,968	(4,460)	12,233	20,404	(8,171)
Total property	24,508	28,997	(4,489)	12,233	20,406	(8,173)
Plant and equipment						
Heritage plant and equipment	0	0	0	0	0	0
Plant, machinery and equipment	2,925	2,973	(48)	2,680	2,037	643
Fixtures, fittings and furniture	0	79	(79)	0	79	(79)
Computers and telecommunications	5,385	4,952	433	3,272	1,214	2,058
Library books	371	371	0	281	233	48
Total plant and equipment	8,681	8,375	306	6,233	3,563	2,670
Infrastructure						
Roads	14,485	29,928	(15,443)	13,033	27,189	(14,156)
Bridges	210	100	110	0	3	(3)
Footpaths and cycleways	900	630	270	730	620	110
Drainage	1,347	2,772	(1,425)	1,066	972	94
Recreational, leisure and community facilities	6,706	8,829	(2,123)	6,192	7,556	(1,364)
Waste management	3,100	5,088	(1,988)	2,679	4,996	(2,317)
Parks, open space and streetscapes	2,767	3,245	(478)	1,381	1,208	173
Aerodromes	0	0	0	0	0	0
Off street car parks	0	308	(308)	0	302	(302)
Other infrastructure	18,422	12,106	6,316	11,808	1,471	10,337
Total infrastructure	47,937	63,006	(15,069)	36,889	44,317	(7,428)
Total capital works expenditure	81,126	100,378	(19,252)	55,355	68,286	(12,931)
Represented by:						
New asset expenditure	24,118	39,195	(15,077)	12,118	23,444	(11,326)
Asset renewal expenditure	51,026	51,669	(643)	37,780	35,830	1,950
Asset expansion expenditure	3,089	4,777	(1,688)	2,668	4,747	(2,079)
Asset upgrade expenditure	2,893	4,737	(1,844)	2,789	4,265	(1,476)
Total capital works expenditure	81,126	100,378	(19,252)	55,355	68,286	(12,931)

City of Ballarat

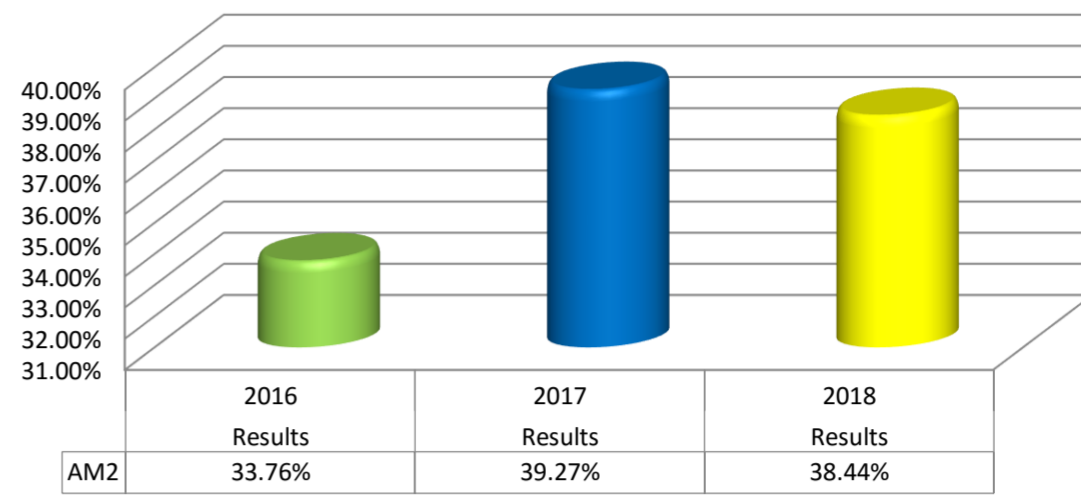
Performance Statement Report For the Period Ended 31 March 2018

SERVICE PERFORMANCE INDICATORS - ANIMAL MANAGEMENT

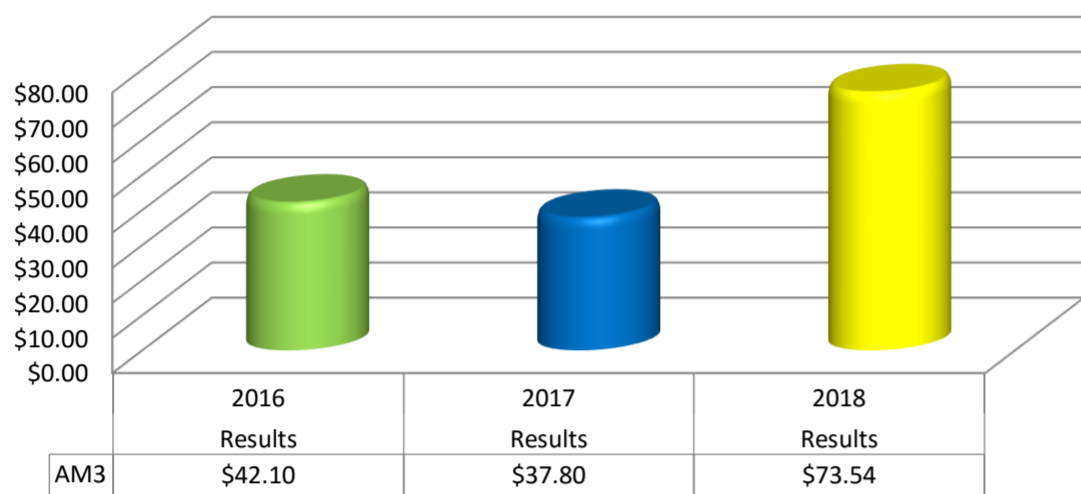
Time Taken to Action Animal Management Requests



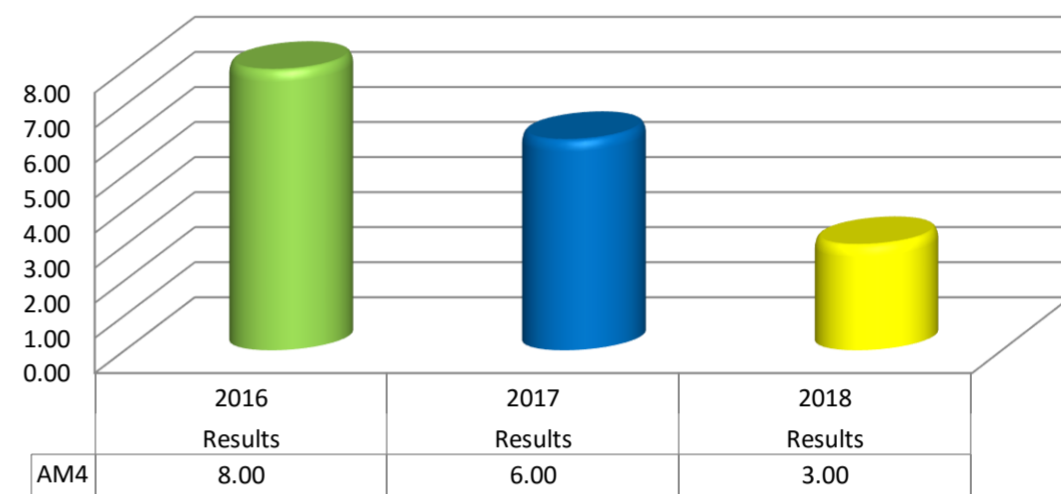
Animals Reclaimed



Cost of Animal Management Service



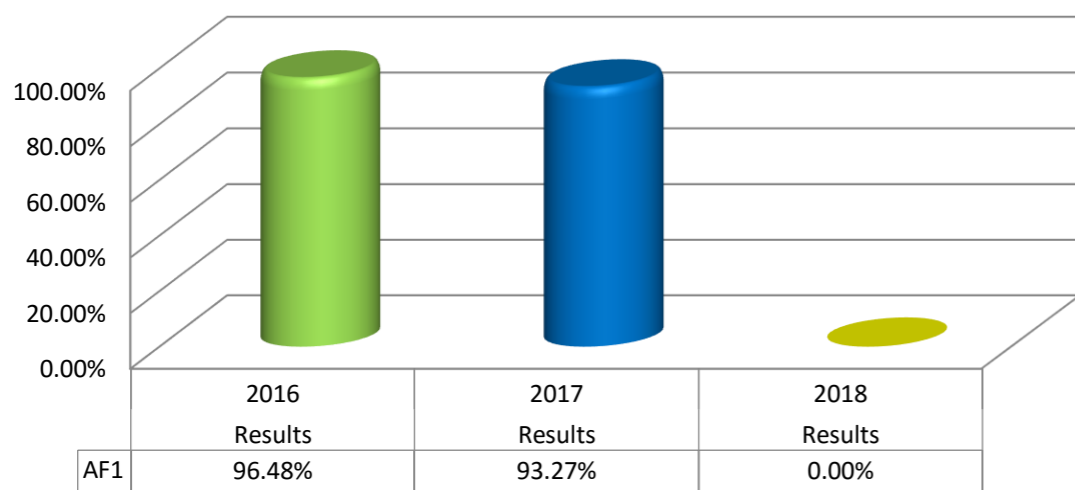
Animal Management Prosecutions



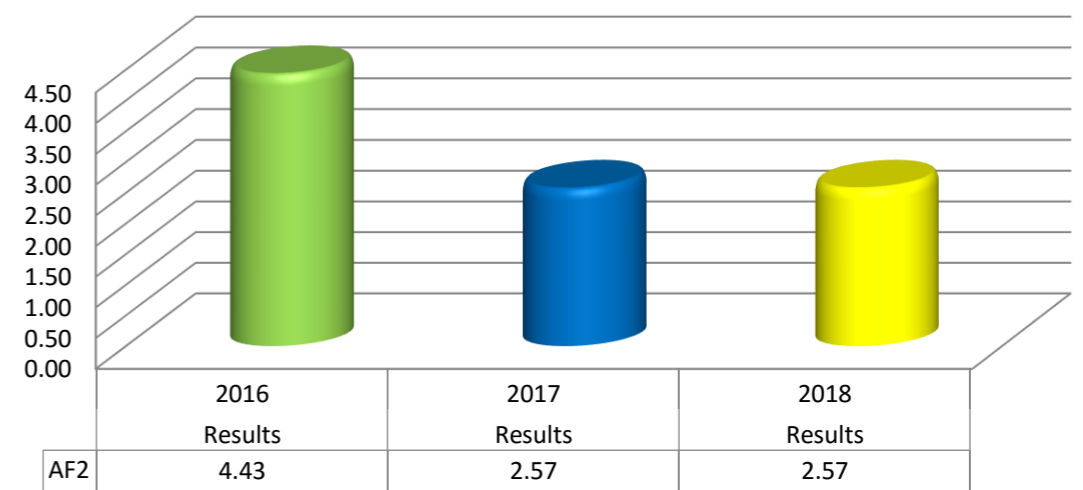
Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
<p>Timeliness</p> <p>AM1 <i>Time taken to action animal management requests</i></p> <p>[Number of days between receipt and first response action for all animal management requests / Number of animal management requests]</p>	3.52	6.54	3.61	As a part of a data cleansing activity we found that there were a few requests that had been actioned but not actioned in the system from prior years. These were noticed and actioned in the system in the 2017FY, leading to larger days of first response for those requests, hence the higher figure.
<p>Service standard</p> <p>AM2 <i>Animals reclaimed</i></p> <p>[Number of animals reclaimed / Number of animals collected] x100</p>	33.76%	39.27%	38.44%	As of September 2017, The City of Ballarat reclaimed management of the Ballarat Animal Shelter, This has led to some considerable changes such as longer opening hours which will affect the figures going into the future. We would hope to see this figure increase before end of financial year
<p>Service cost</p> <p>AM3 <i>Cost of animal management service</i></p> <p>[Direct cost of the animal management service / Number of registered animals]</p>	\$42.10	\$37.80	\$73.54	As of September 2017, The City of Ballarat reclaimed management of the Ballarat Animal Shelter, This has led to us providing all services at a better standard, with longer opening hours.
<p>Health and safety</p> <p>AM4 <i>Animal management prosecutions</i></p> <p>[Number of successful animal management prosecutions]</p>	8.00	6.00	3.00	

SERVICE PERFORMANCE INDICATORS - AQUATIC FACILITIES

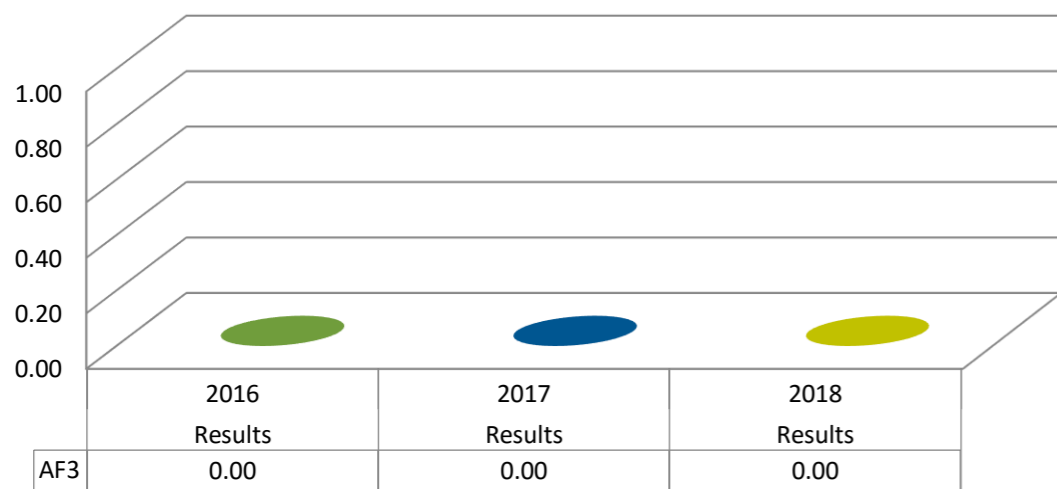
User Satisfaction with Aquatic Facilities



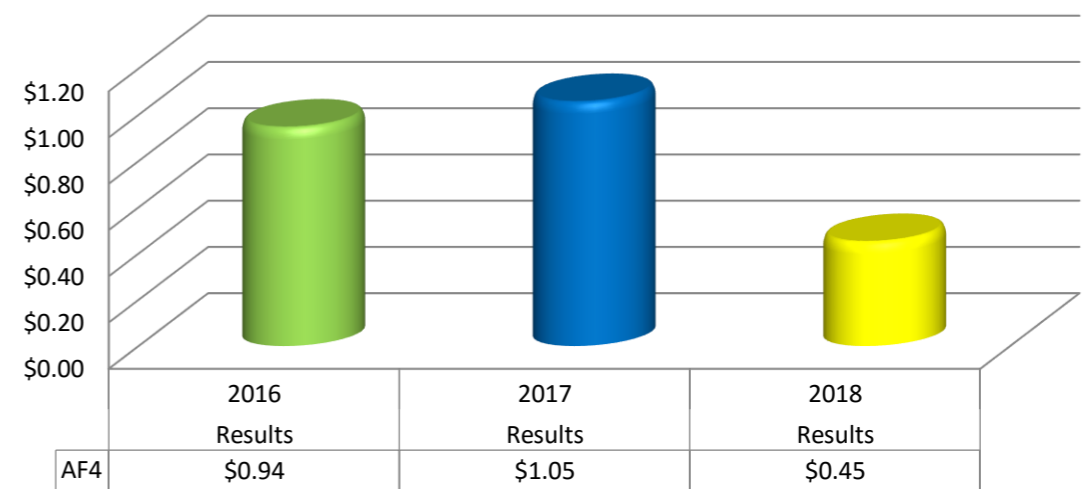
Health Inspections of Aquatic Facilities



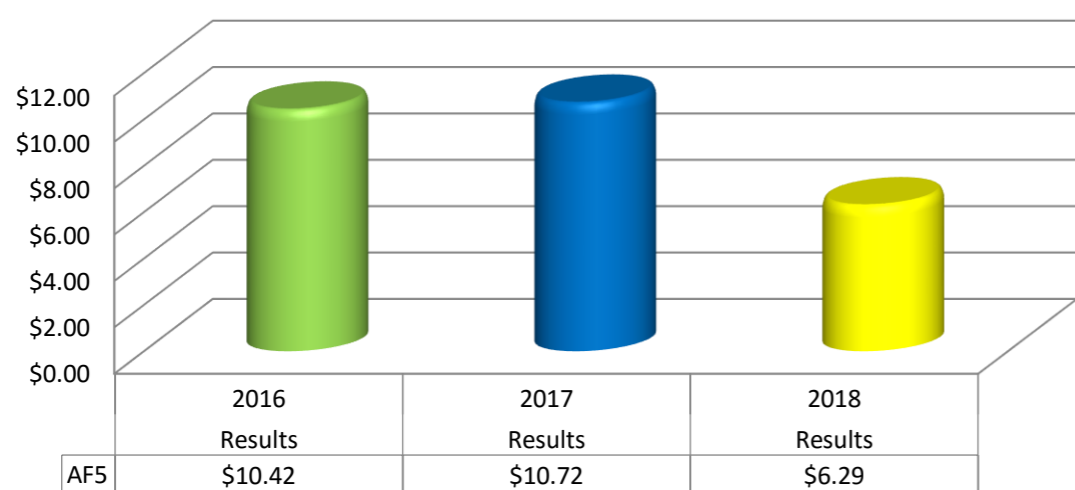
Reportable Safety Incidents at Aquatic Facilities



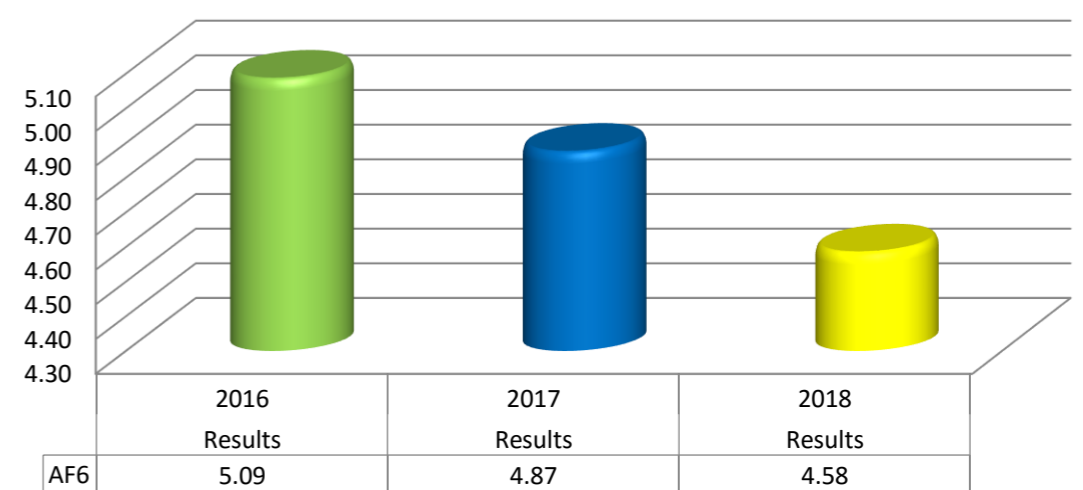
Cost of Indoor Aquatic Facilities



Cost of Outdoor Aquatic Facilities



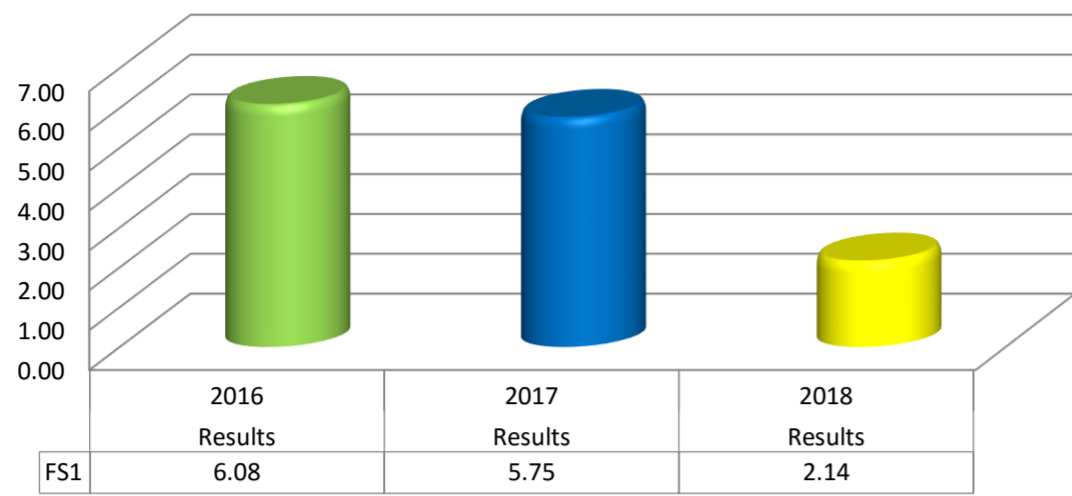
Utilisation of Aquatic Facilities



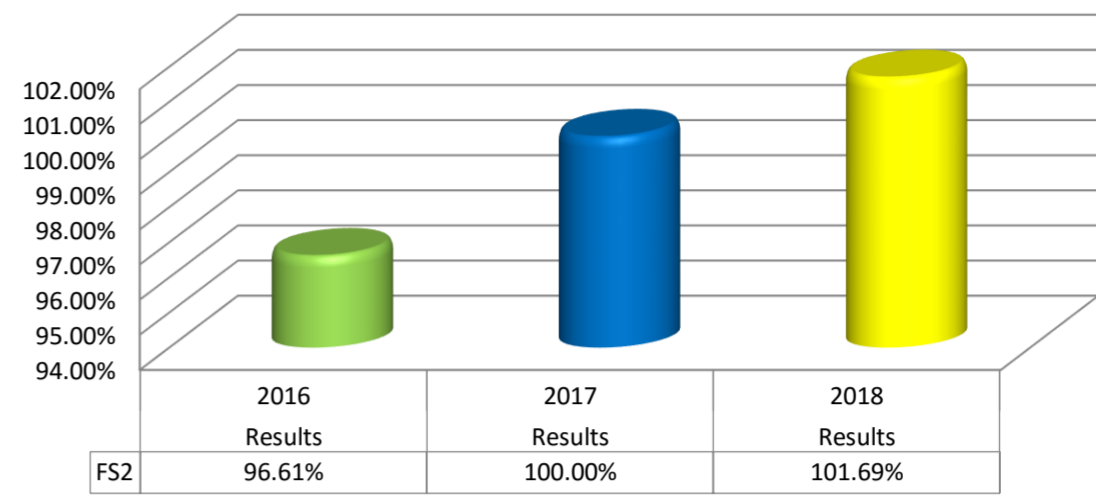
Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
Satisfaction AF1 <i>User satisfaction with aquatic facilities (optional)</i> [User satisfaction with how council has performed on provision of aquatic facilities]	96.48%	93.27%	0.00%	There has been no satisfaction surveys completed in the 2018FY
Service standard AF2 <i>Health inspections of aquatic facilities</i> [Number of authorised officer inspections of Council aquatic facilities / Number of Council aquatic facilities]	4.43	2.57	2.57	
Health and Safety AF3 <i>Reportable safety incidents at aquatic facilities</i> [Number of WorkSafe reportable aquatic facility safety incidents]	0.00	0.00	0.00	
Service cost AF4 <i>Cost of indoor aquatic facilities</i> [Direct cost of indoor aquatic facilities less income received / Number of visits to indoor aquatic facilities]	\$0.94	\$1.05	\$0.45	In the 2018FY, there was a price increase in fees which had not occurred for a number of years at the Ballarat Aquatic Centre. In addition, there has been numerous cost efficiencies found across a number of programs. This is a positive result considering the number of visits has decreased due to the discontinuation of some programs at the BALC.
Service Cost AF5 <i>Cost of outdoor aquatic facilities</i> [Direct cost of outdoor aquatic facilities less income received / Number of visits to outdoor aquatic facilities]	\$10.42	\$10.72	\$6.29	The Outdoor pool season had a delayed start due to Eureka pool not opening until the end of December due to maintenance works. However, Black Hill pool was opened a couple of weeks early then planned to try offset the delay for the Eureka Pool.
Utilisation AF6 <i>Utilisation of aquatic facilities</i> [Number of visits to aquatic facilities / Municipal population]	5.09	4.87	4.58	The Outdoor pool season had a delayed start due to Eureka pool not opening until the end of December due to maintenance works. However, Black Hill pool was opened a couple of weeks early then planned to try offset the delay for the Eureka Pool. In addition, there was a decrease in visits at the BALC due to the discontinuation of certain programs at the BALC.

SERVICE PERFORMANCE INDICATORS - FOOD SAFETY

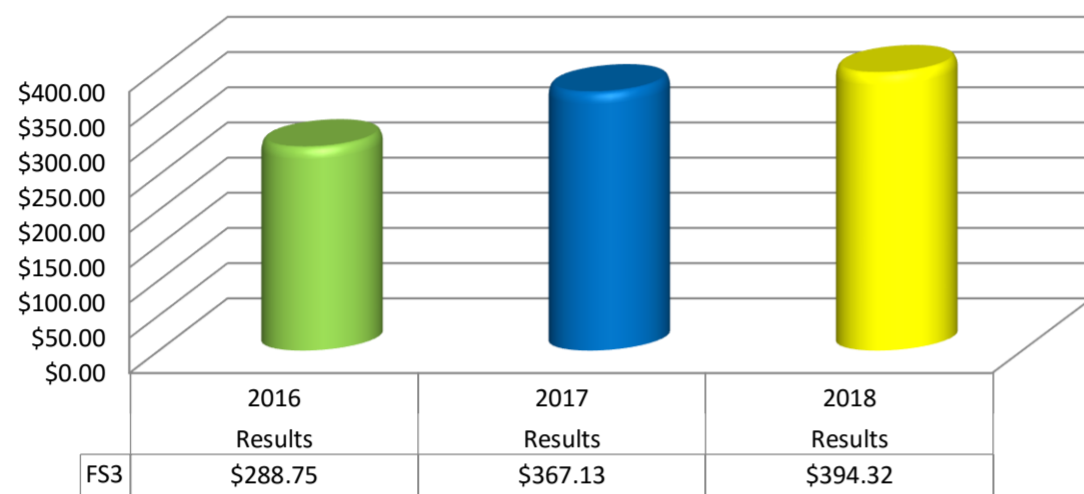
Time taken to action food complaints



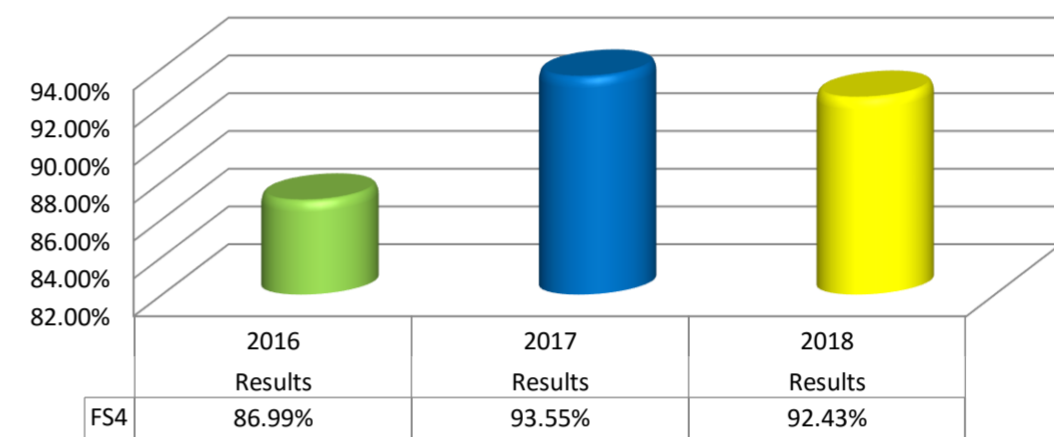
Food safety assessments



Cost of food safety service



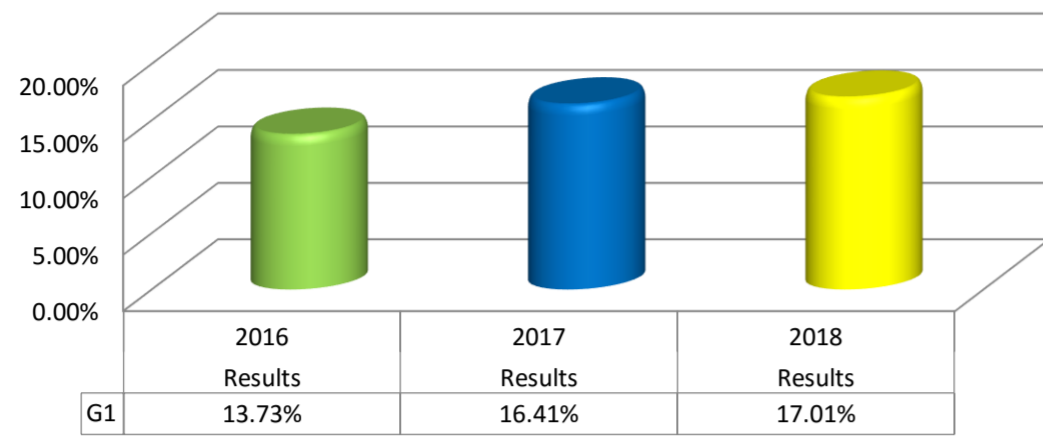
Critical and major non-compliance outcome notifications



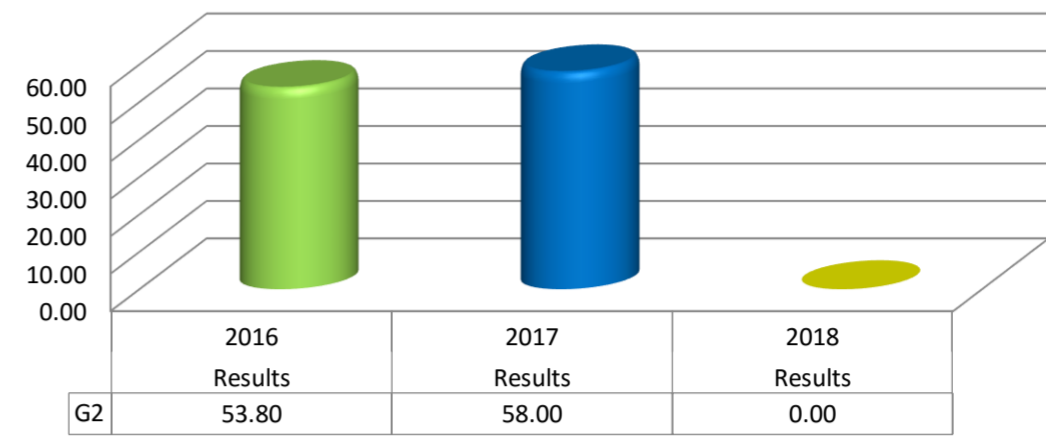
Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
<p>Timeliness</p> <p>FS1 <i>Time taken to action food complaints</i></p> <p>[Number of days between receipt and first response action for all food complaints / Number of food complaints]</p>	6.08	5.75	2.14	From 1 July 2016, 'Time taken to action food complaints' will be reported by calendar year. Previously this indicator was reported by financial year. This has been implemented to better align reporting with the Department of Health and Human Services. This may result in some variances year on year. In the 2017FY, there has been training on how data is entered to ensure that we get greater accuracy on reporting for this indicator, as delays in data entry was skewing the original data.
<p>Service standard</p> <p>FS2 <i>Food safety assessments</i></p> <p>[Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the Food Act 1984 / Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the Food Act 1984] x100</p>	96.61%	100.00%	101.69%	
<p>Service cost</p> <p>FS3 <i>Cost of food safety service</i></p> <p>[Direct cost of the food safety service / Number of food premises registered or notified in accordance with the Food Act 1984]</p>	\$288.75	\$367.13	\$394.32	
<p>Health and safety</p> <p>FS4 <i>Critical and major non-compliance outcome notifications</i></p> <p>[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100</p>	86.99%	93.55%	92.43%	From 1 July 2016, 'Critical and major non-compliance outcome notifications' will be reported by calendar year. Previously this indicator was reported by financial year. This has been implemented to better align reporting with the Department of Health and Human Services. This may result in some variances year on year.

SERVICE PERFORMANCE INDICATORS - GOVERNANCE

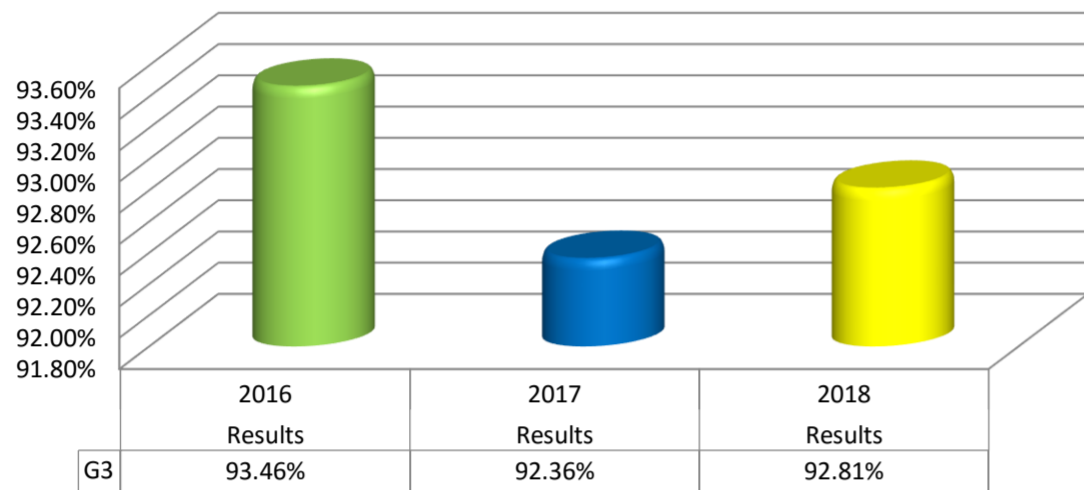
Council decisions made at meetings closed to the public



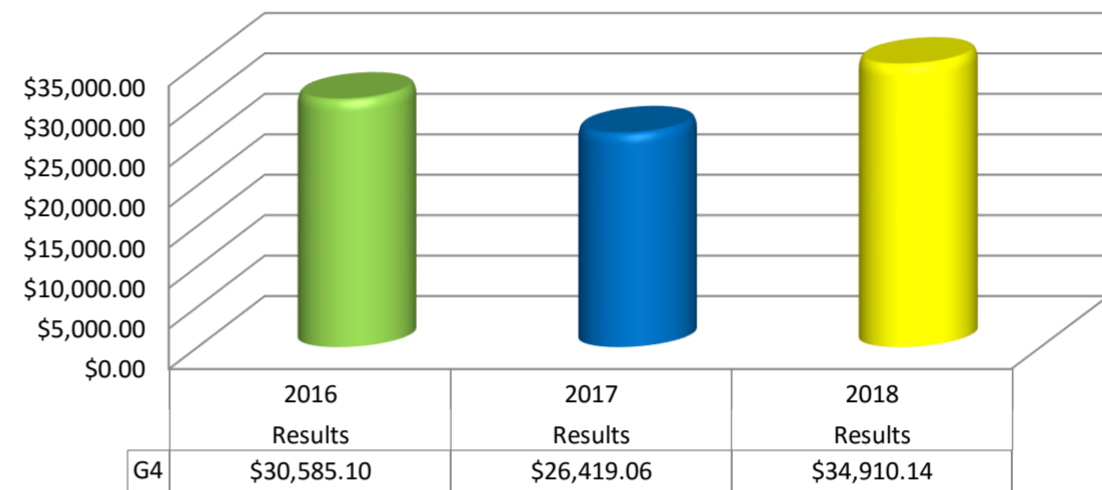
Satisfaction with community consultation and engagement



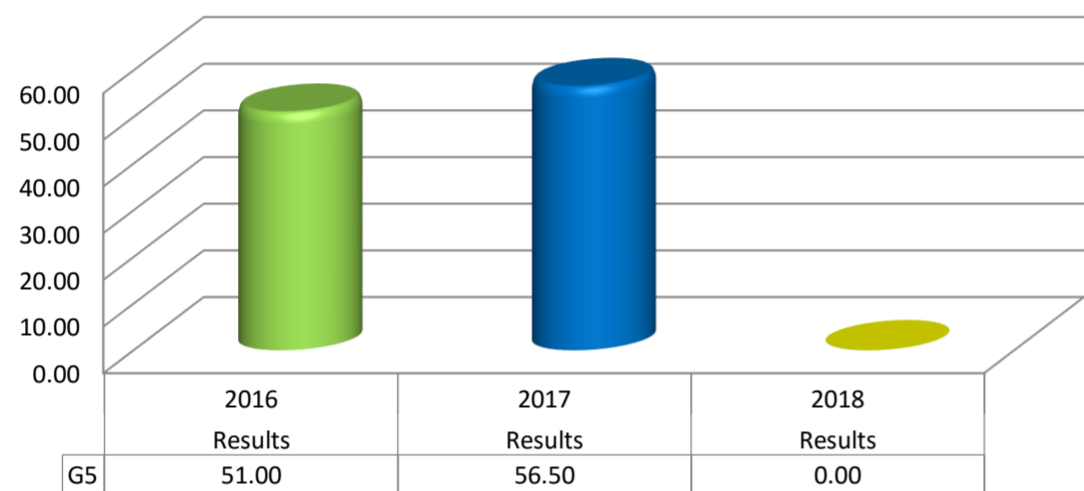
Councillor attendance at council meetings



Cost of governance



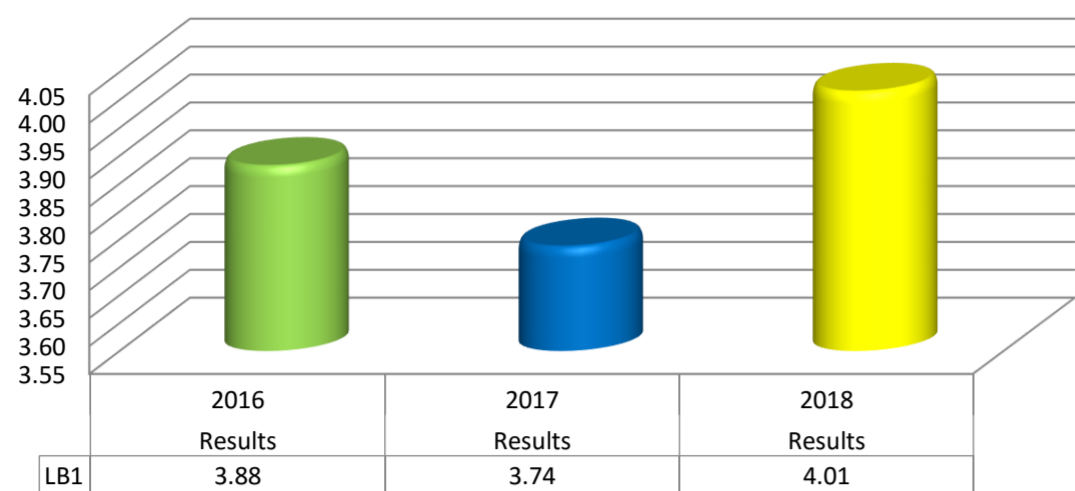
Satisfaction with council decisions



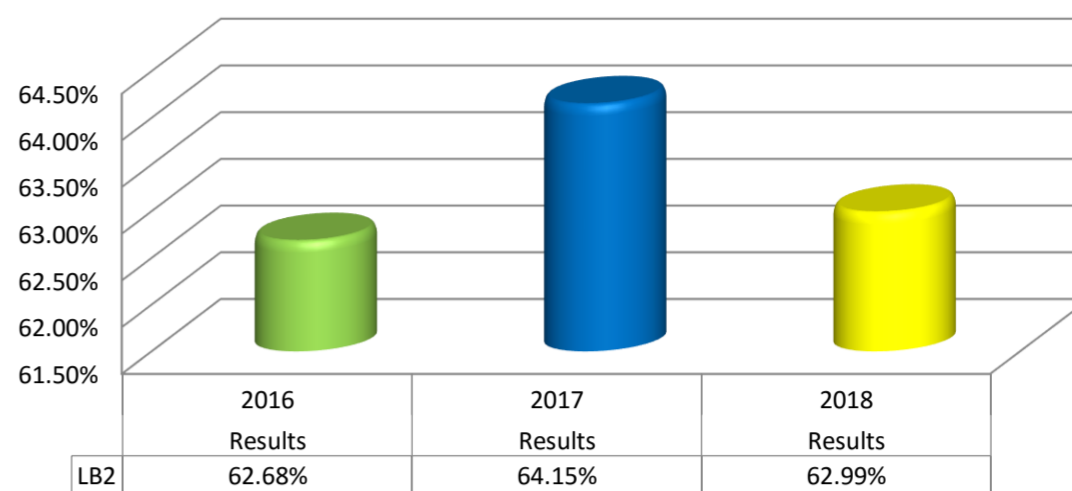
Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
Transparency G1 Council decisions made at meetings closed to the public [Number of Council resolutions made at ordinary or special meetings of Council, or at meetings of a special committee consisting only of Councillors, closed to the public / Number of Council resolutions made at ordinary or special meetings of Council or at meetings of a special committee consisting only of Councillors] x100	13.73%	16.41%	17.01%	The community satisfaction survey is only completed once every financial year and at the time of reporting the satisfaction survey has not been completed for the 2018FY
Consultation and engagement G2 Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement	53.80	58.00	0.00	
Attendance G3 Councillor attendance at council meetings [The sum of the number of Councillors who attended each ordinary and special Council meeting / (Number of ordinary and special Council meetings) × (Number of Councillors elected at the last Council general election)] x100	93.46%	92.36%	92.81%	In 2017, there was an increase in councillor and mayor payments,. In addition, a large invoice relating to enforcement of compulsory voting for the 2016/17FY Election was only received and paid in the 2018FY
Service cost G4 Cost of governance [Direct cost of the governance service / Number of Councillors elected at the last Council general election]	\$30,585.10	\$26,419.06	\$34,910.14	The community satisfaction survey is only completed once every financial year and at the time of reporting the satisfaction survey has not been completed for the 2018FY
Satisfaction G5 Satisfaction with council decisions [Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]	51.00	56.50	0.00	

SERVICE PERFORMANCE INDICATORS - LIBRARIES

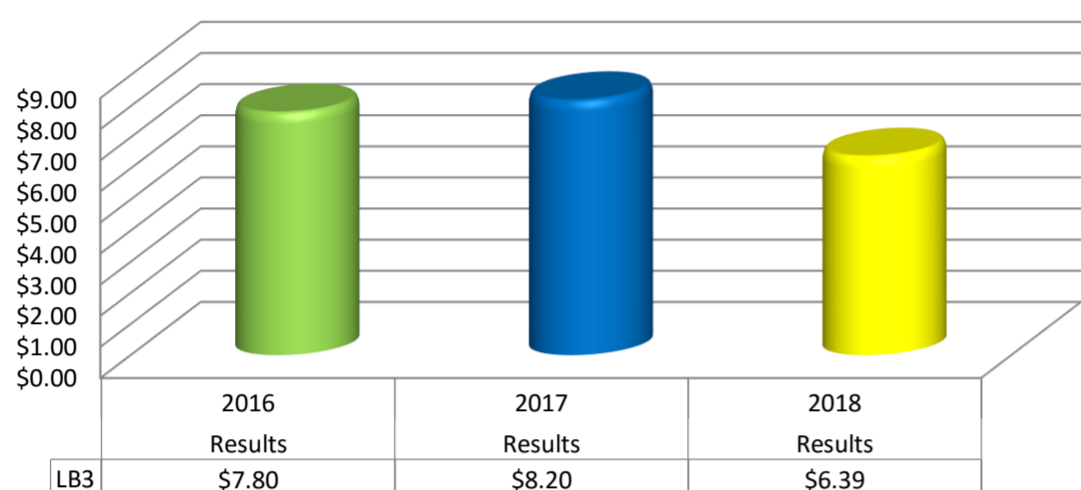
Library collection usage



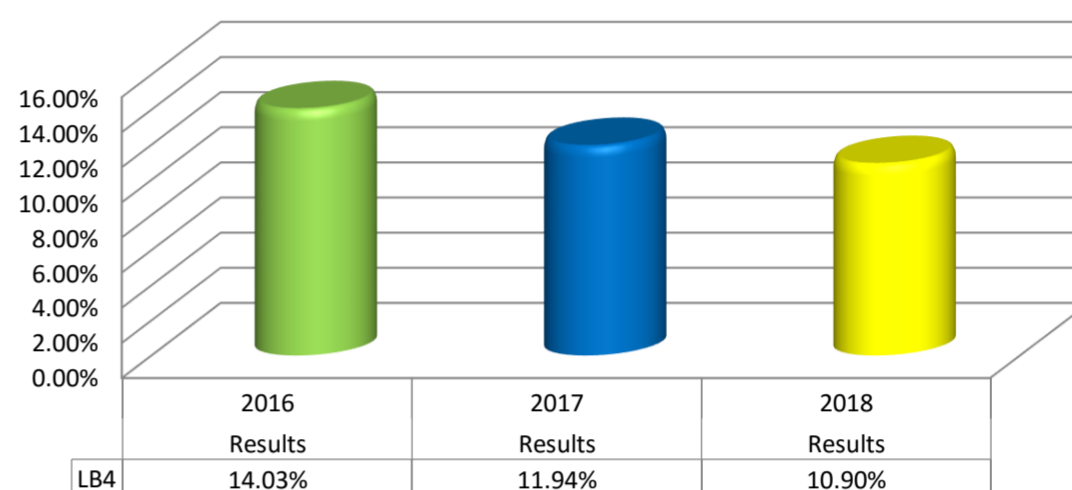
Standard of library collection



Cost of library service



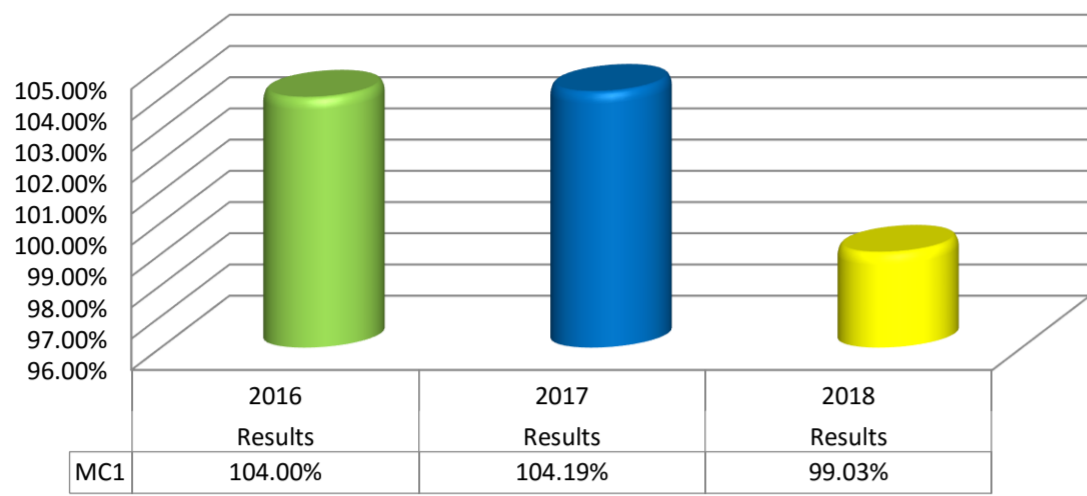
Active library members



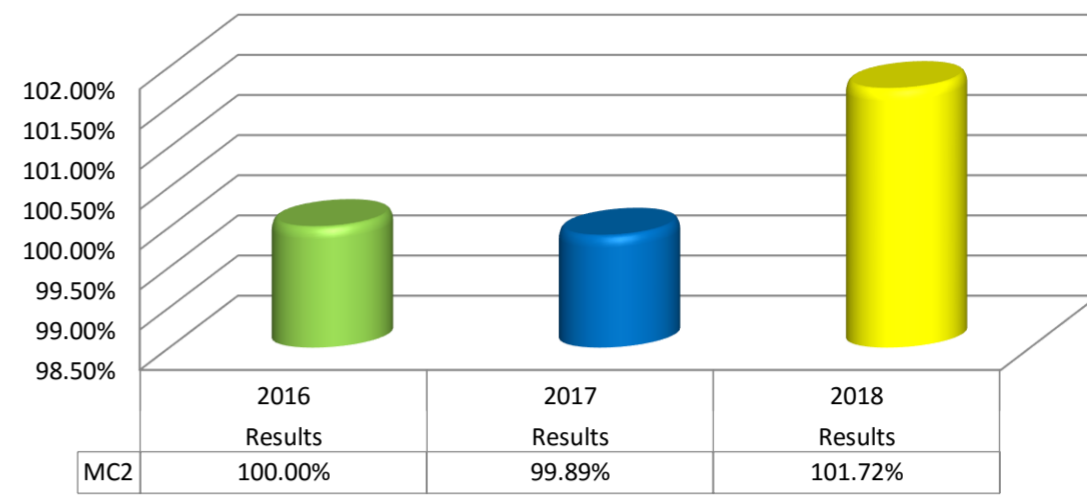
Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
Utilisation LB1 <i>Library collection usage</i> [Number of library collection item loans / Number of library collection items]	3.88	3.74	4.01	
Resource standard LB2 <i>Standard of library collection</i> [Number of library collection items purchased in the last 5 years / Number of library collection items] x100	62.68%	64.15%	62.99%	Ballarat library has 18,566 items in its local history collection, whose significant size and age reduces the % purchased in the past 5 years. These figures do not include e-books as the current systems cannot capture this data.
Service cost LB3 <i>Cost of library service</i> [Direct cost of the library service / Number of visits]	\$7.80	\$8.20	\$6.39	In the 2018FY, the City of Ballarat has had an increase in visitations due to more programs running and to the introduction of a high demand browsing collection with a 1 week loan period, which encourages borrowers to visit more frequently. In addition, the Sebastopol Library has shut down from December 2018 to undergo renovation works. This may see a slight decrease in visits however, they are able to visit any of our other library facilities during this time.
Participation LB4 <i>Active library members</i> [Number of active library members / Municipal population] x100	14.03%	11.94%	10.90%	In the 2017FY, there was a decrease in members, which is in line with state-wide trends. From the 2017FY, the SIRSI Dynix system has upgraded its analytics system which has provided greater accuracy on the data in regards to active members. The older platform listed all members that have had any activity in the financial year. Whereas, from the 2016FY it allows us to narrow the list down to members who have borrowed a book in each financial year.

SERVICE PERFORMANCE INDICATORS - MATERNAL & CHILD HEALTH (MCH)

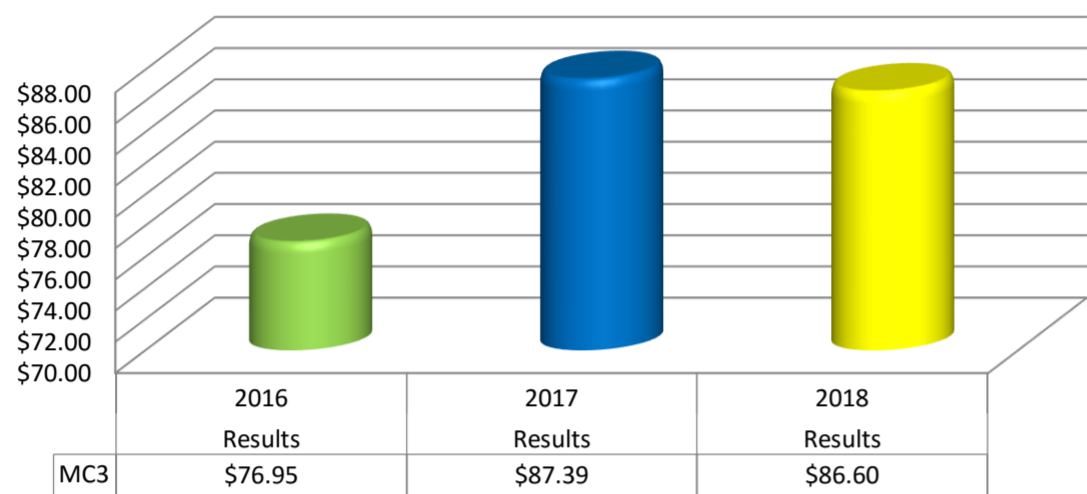
Participation in first MCH home visit



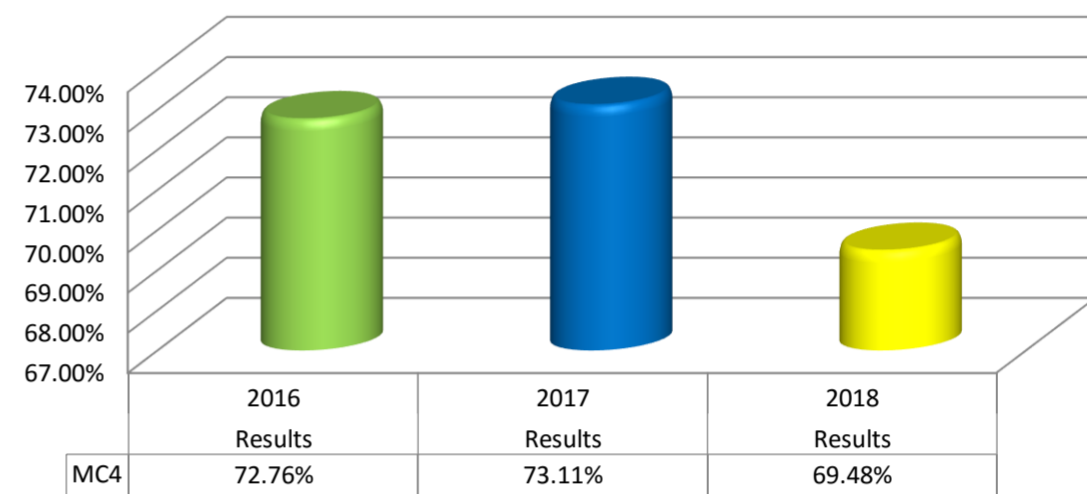
Infant enrolments in the MCH service



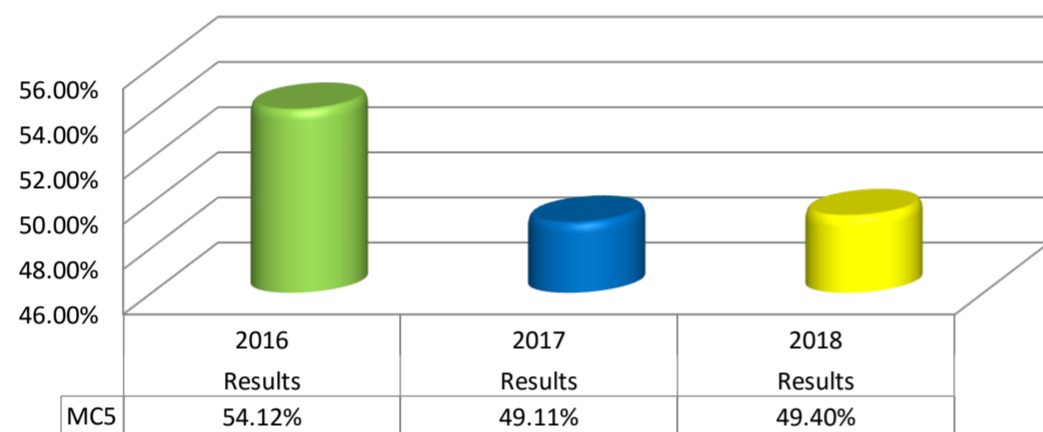
Cost of the MCH service



Participation in the MCH service

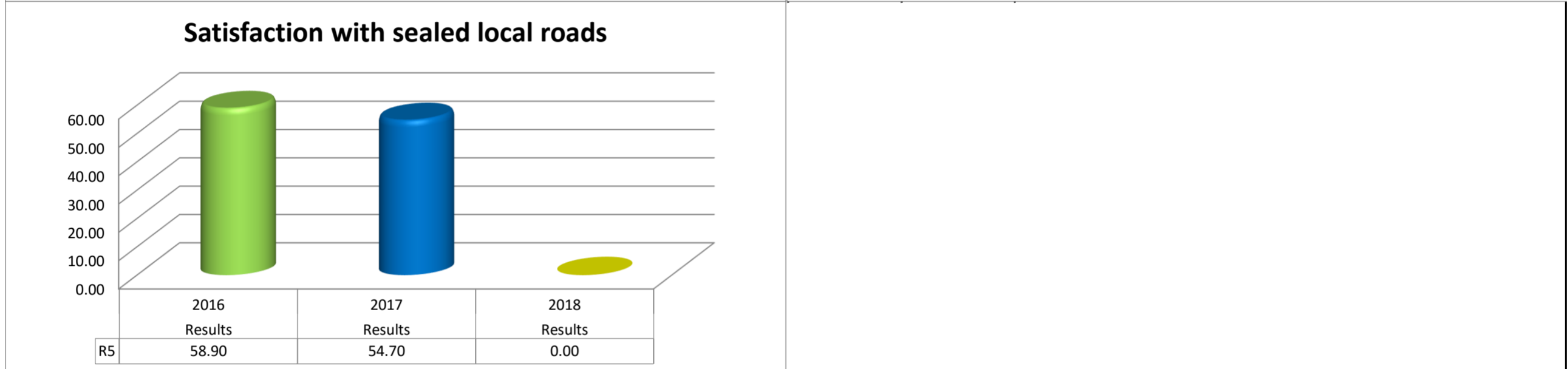
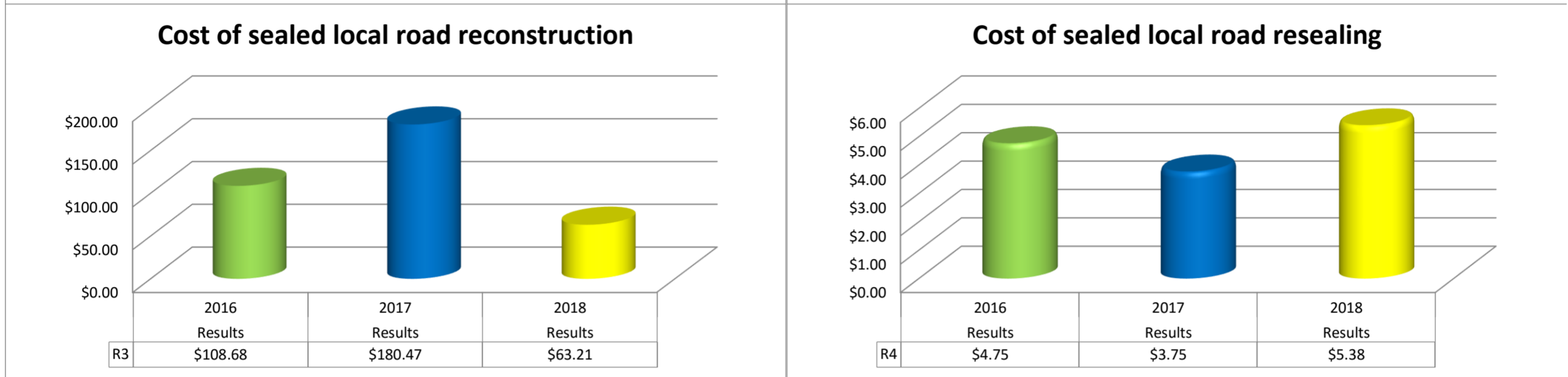
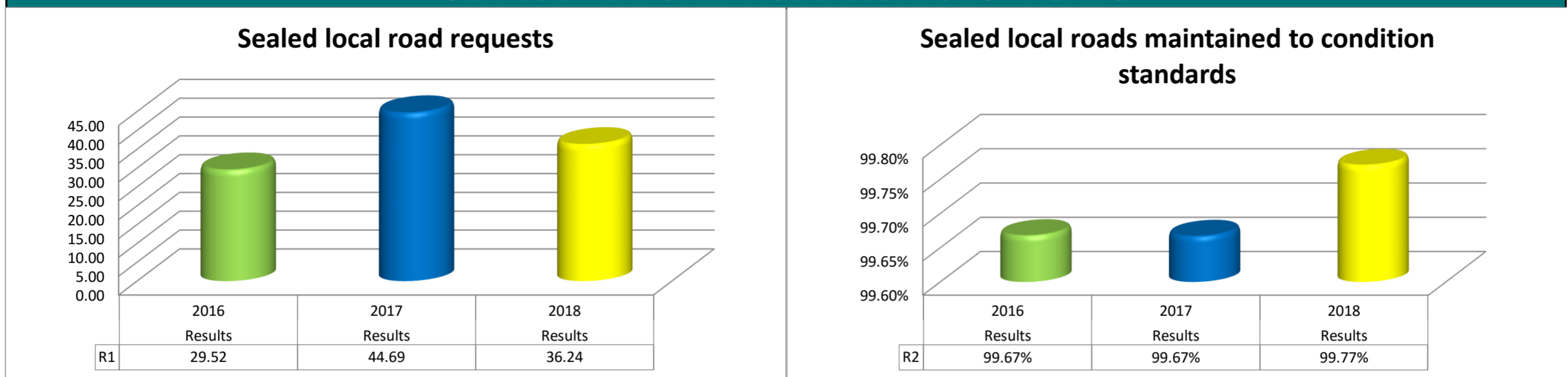


Participation in the MCH service by Aboriginal children



Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
Satisfaction MC1 <i>Participation in first MCH home visit</i> [Number of first MCH home visits / Number of birth notifications received] x100	104.00%	104.19%	99.03%	
Service standard MC2 <i>Infant enrolments in the MCH service</i> [Number of infants enrolled in the MCH service (from birth notifications received) / Number of birth notifications received] x100	100.00%	99.89%	101.72%	
Service cost MC3 <i>Cost of the MCH service</i> [Cost of the MCH service / Hours worked by MCH nurses]	\$76.95	\$87.39	\$86.60	
Participation MC4 <i>Participation in the MCH service</i> [Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100	72.76%	73.11%	69.48%	In May 2017, the City of Ballarat has transitioned to a new state-wide Child Development Information System (CDIS). The new system is experiencing a number of issues and as such Council is unable to verify the accuracy of the data. Council is currently working with the Municipal Association of Victoria to verify this data and rectify these issues.
Participation MC5 <i>Participation in the MCH service by Aboriginal children</i> [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100	54.12%	49.11%	49.40%	In May 2017, the City of Ballarat has transitioned to a new state-wide Child Development Information System (CDIS). The new system is experiencing a number of issues and as such Council is unable to verify the accuracy of the data. Council is currently working with the Municipal Association of Victoria to verify this data and rectify these issues. In addition, There continues to be a decrease in the participation of Aboriginal children in the MCH service. The Local aboriginal co-operative runs a similar MCH service. They can access both services or choose either one of these services. We still by law receive every birth notification however, we have a lower intake of the MCH program due to some people choosing the local aboriginal co-operative MCH program.

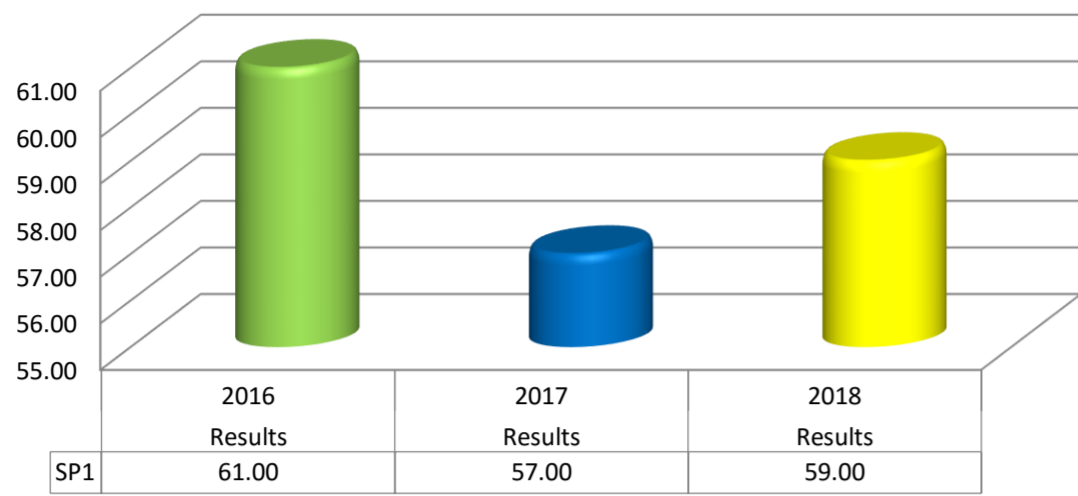
SERVICE PERFORMANCE INDICATORS - ROADS



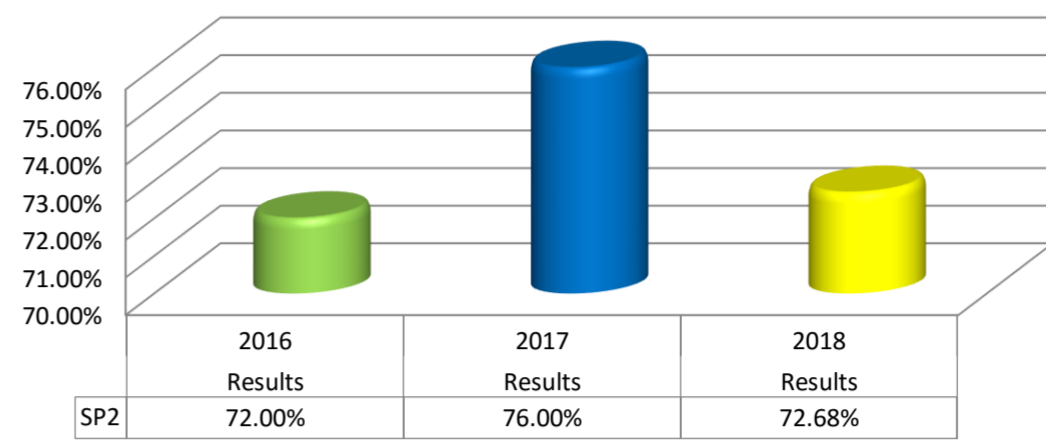
Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
Satisfaction of use R1 Sealed local road requests [Number of sealed local road requests / Kilometres of sealed local roads] x100	29.52	44.69	36.24	Due to the wet start of the 2017FY, it has created more potholes and therefore we have seen more requests in the 2017FY.
Condition R2 Sealed local roads maintained to condition standards [Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100	99.67%	99.67%	99.77%	
Service cost R3 Cost of sealed local road reconstruction [Direct cost of sealed local road reconstruction / Square metres of sealed local roads reconstructed]	\$108.68	\$180.47	\$63.21	In the 2018FY, we have realised that the cost being used in prior years was inflated as it was including extra tasks such as tree planting, drainage, footpath, kerb & channel reconstruction not associated with the sealed road reconstruction. We are currently in the process of reworking prior years. However, due to the timing of completed projects look for this indicator to get closer to prior years by the end of the financial year.
Service Cost R4 Cost of sealed local road resealing [Direct cost of sealed local road resealing / Square metres of sealed local roads resealed]	\$4.75	\$3.75	\$5.38	Due to the timing of completed projects look for this indicator to decrease and get closer to prior years by the end of the financial year.
Satisfaction R5 Satisfaction with sealed local roads [Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]	58.90	54.70	0.00	The community satisfaction survey is only completed once every financial year and at the time of reporting the satisfaction survey has not been completed for the 2018FY

SERVICE PERFORMANCE INDICATORS - STATUTORY PLANNING

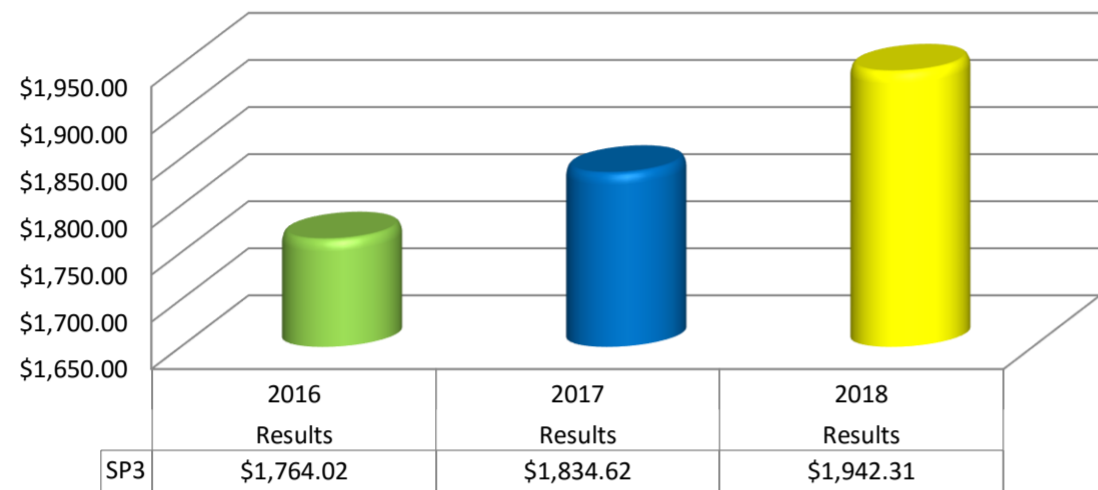
Time taken to decide planning applications



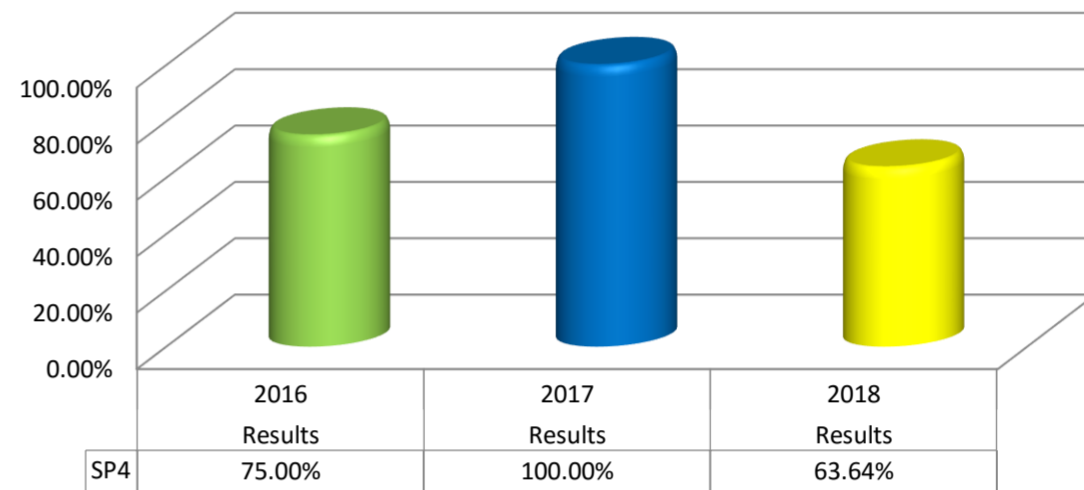
Planning applications decided within required time frames



Cost of statutory planning service



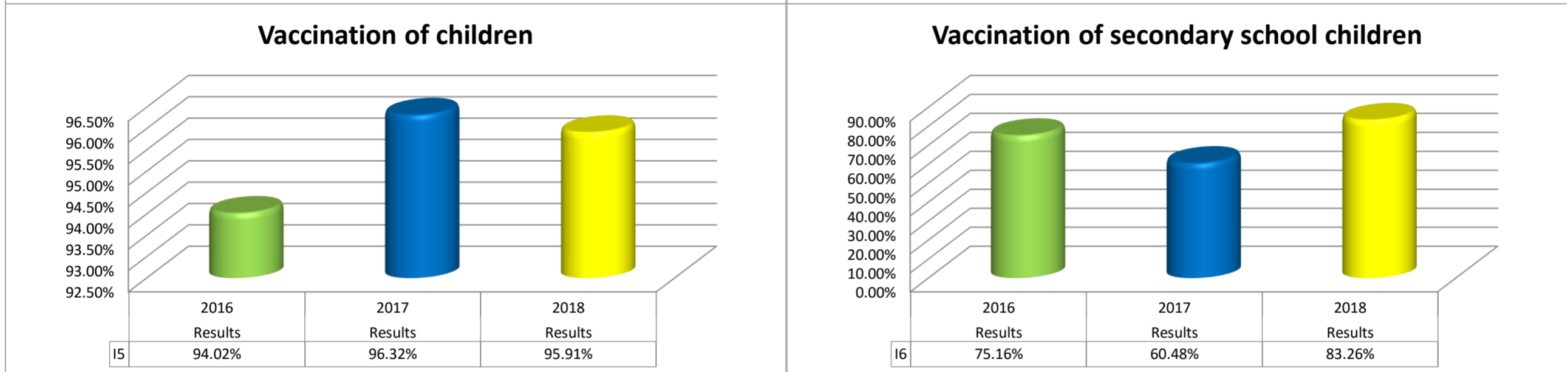
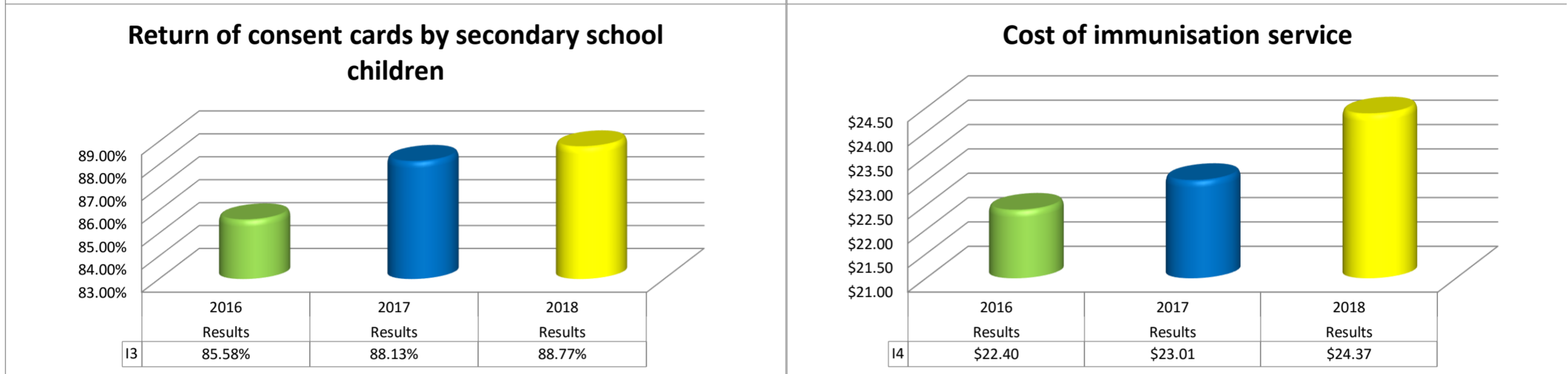
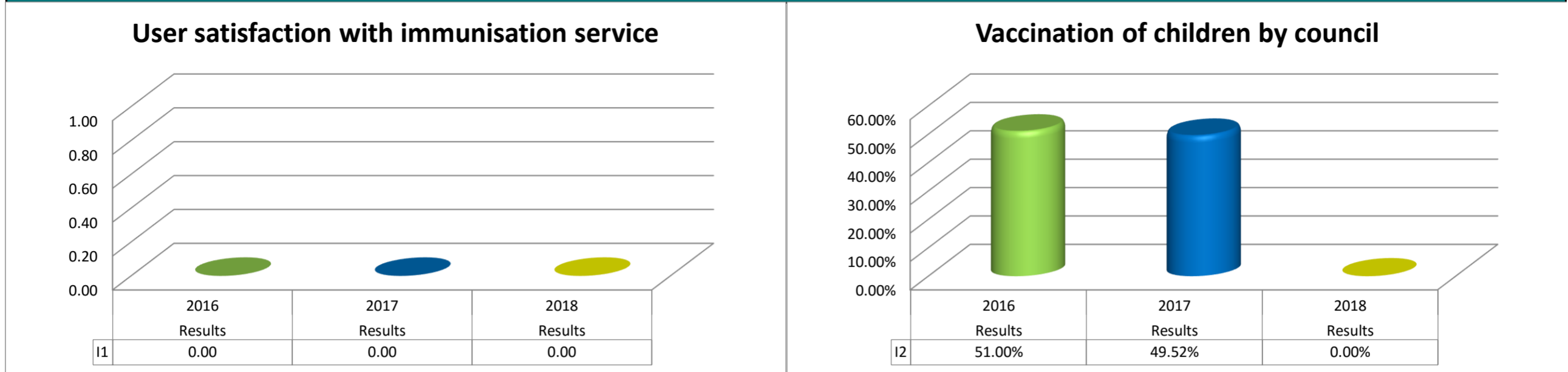
Council planning decisions upheld at VCAT



Service Performance Indicators	Results 2016	Results 2017	Results 2018	Comments
Timeliness SP1 <i>Time taken to decide planning applications</i> [The median number of days between receipt of a planning application and a decision on the application]	61.00	57.00	59.00	At the time of reporting, the PPARS website had not released March's figures therefore these figures are taken from February's report for the 2018FY
Service standard SP2 <i>Planning applications decided within required time frames</i> [(Number of regular planning application decisions made within 60 days) + (Number of VicSmart planning application decisions made within 10 days) / Number of planning application decisions made] x100	72.00%	76.00%	72.68%	At the time of reporting, the PPARS website had not released March's figures therefore these figures are taken from February's report for the 2018FY
Service cost SP3 <i>Cost of statutory planning service</i> [Direct cost of the statutory planning service / Number of planning applications received]	\$1,764.02	\$1,834.62	\$1,942.31	At the time of reporting, the PPARS website had not released March's figures therefore these figures are taken from February's report for the 2018FY, However the \$ used in this report are including the December figures
Decision making SP4 <i>Council planning decisions upheld at VCAT</i> [Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100	75.00%	100.00%	63.64%	



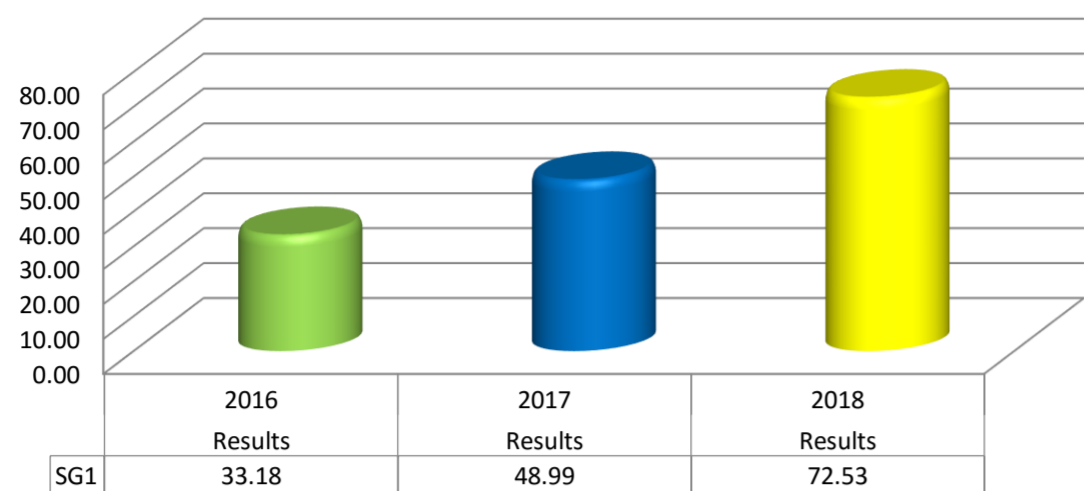
SERVICE PERFORMANCE INDICATORS - IMMUNISATIONS



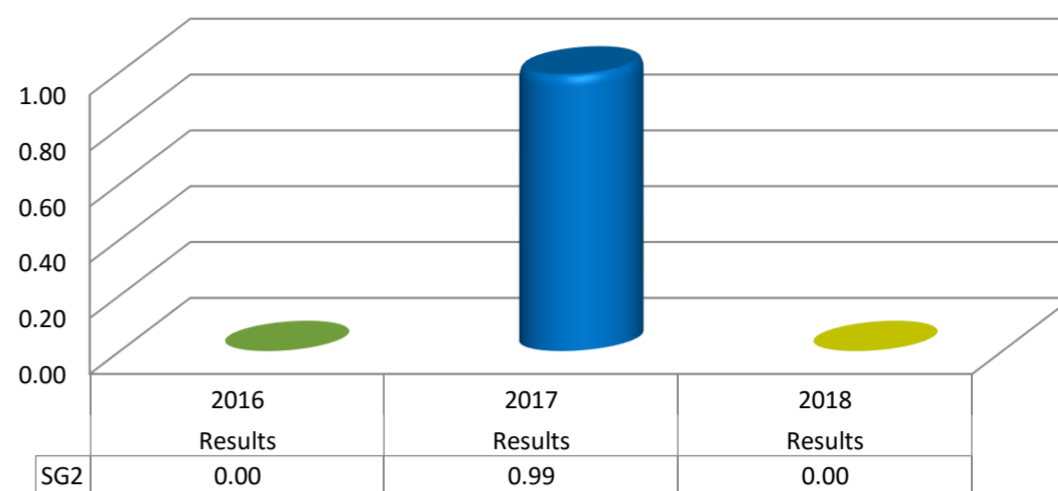
Service Performance Indicators		Results 2016	Results 2017	Results 2018	Comments
11	Satisfaction <i>User satisfaction with immunisation service</i> [User satisfaction with how council has performed on provision of children immunisation service]	0.00	0.00	0.00	
12	Service standard <i>Vaccination of children by council</i> [Percentage of children fully vaccinated by council]	51.00%	49.52%	0.00%	The Government department in charge of the NIC5B Report which gives us the result for this indicator stopped producing the NIC5B report. It is expected that the government department will restart this report for the December 2017 quarter onwards. At the time of producing the performance statement this report was not available.
13	Service standard <i>Return of consent cards by secondary school children</i> [Number of secondary school consent cards returned / Total number of secondary school children] x100	85.58%	88.13%	88.77%	
14	Service cost <i>Cost of immunisation service</i> [Direct cost of immunisation service / Total number of vaccinations]	\$22.40	\$23.01	\$24.37	
15	Participation <i>Vaccination of children</i> [Percentage of children who are fully vaccinated in each age group]	94.02%	96.32%	95.91%	The Government department in charge of the ACIR coverage Report which gives us the result for this indicator had not published the Report for the December quarter. The figure for the 2018FY is as at 30/09/2017
16	Participation <i>Vaccination of secondary school children</i> [Number of secondary school children fully vaccinated by council / Total number of secondary school children] x100	75.16%	60.48%	83.26%	In both the 2016FY & 2018FY there were immunisations required for Year 11 & 12 students, This increased the number of catch-up vaccinations required which there was a majority uptake. This led to increased immunisation figures by council.

SERVICE PERFORMANCE INDICATORS - SPORTS GROUNDS

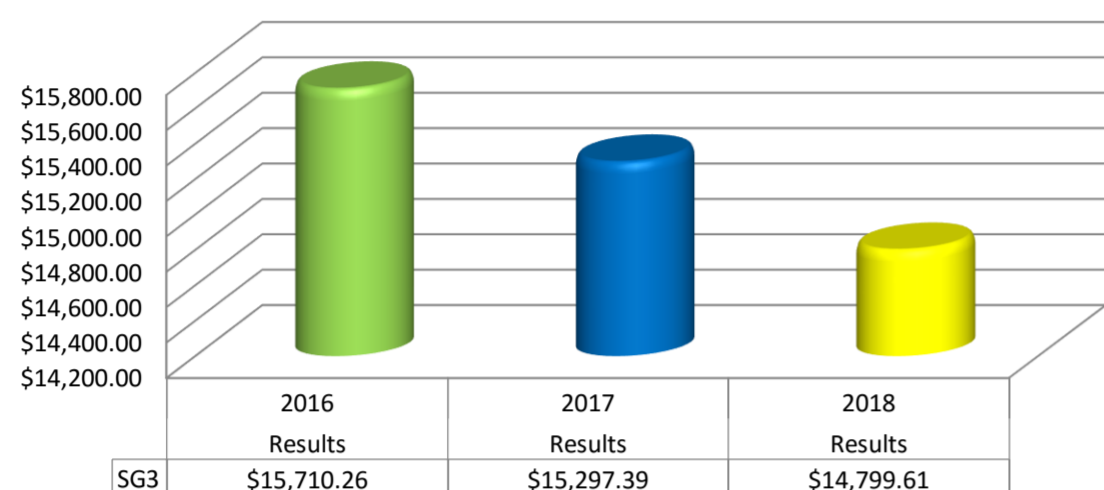
Structured activities on sports fields



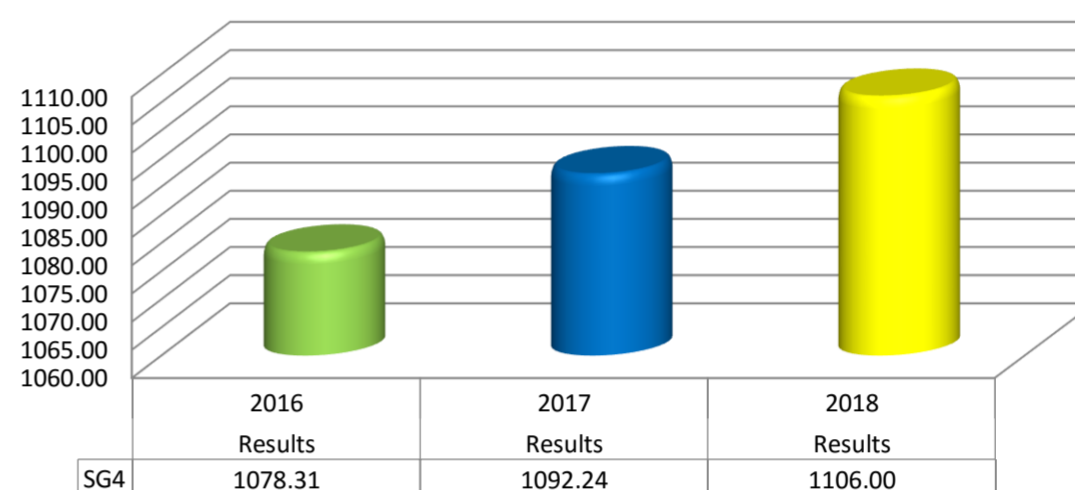
Condition of sports fields



Cost of sports grounds



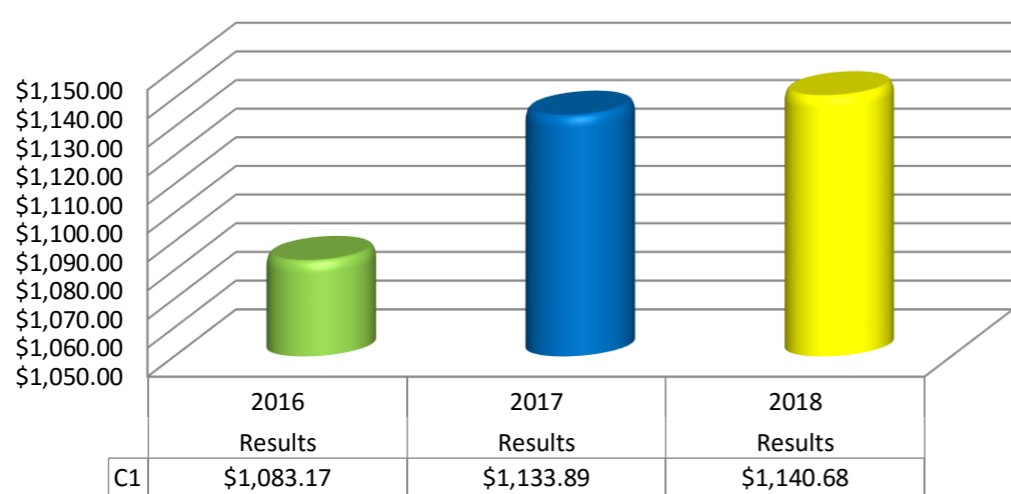
Population per sports field



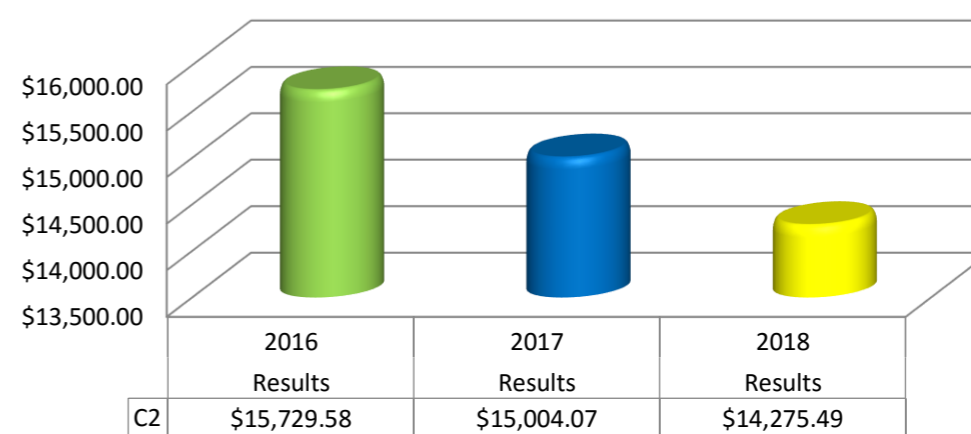
Service Performance Indicators				Results 2016	Results 2017	Results 2018	Comments
Utilisation							
SG1	Structured activities on sports fields			33.18	48.99	72.53	A new reporting system was introduced in January 2016 which allows the tracking of trainings and not only matches.
	[Number of structured activities / Total number of sports fields]						
Condition							
SG2	Condition of sports fields			0.00	0.99	0.00	Due to the wet start to the 2017FY, some grounds were closed due to being under water and were unavailable for all structured activities. There were no grounds closed in the 2016FY & 2018FY
	[Number of days sports fields are unavailable for structured activities due to condition excluding maintenance and reconstruction/redevelopment / Total number of sports fields]						
Service cost							
SG3	Cost of sports grounds			\$15,710.26	\$15,297.39	\$14,799.61	
	[Direct cost of sports grounds / Total number of sports fields]						
Availability							
SG4	Population per sports field			1078.31	1092.24	1106.00	
	[Municipal population / Total number of sports fields]						

SUSTAINABLE CAPACITY INDICATORS

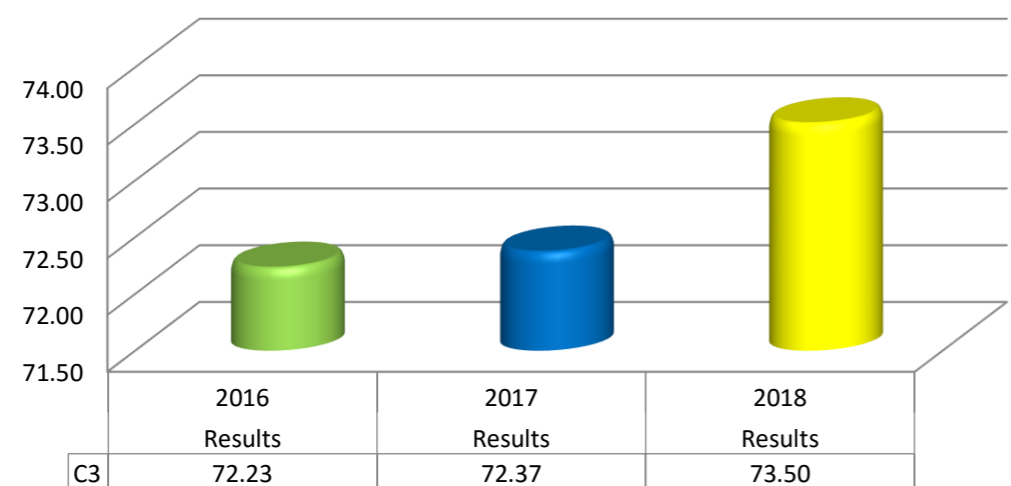
Expenses per head of municipal population



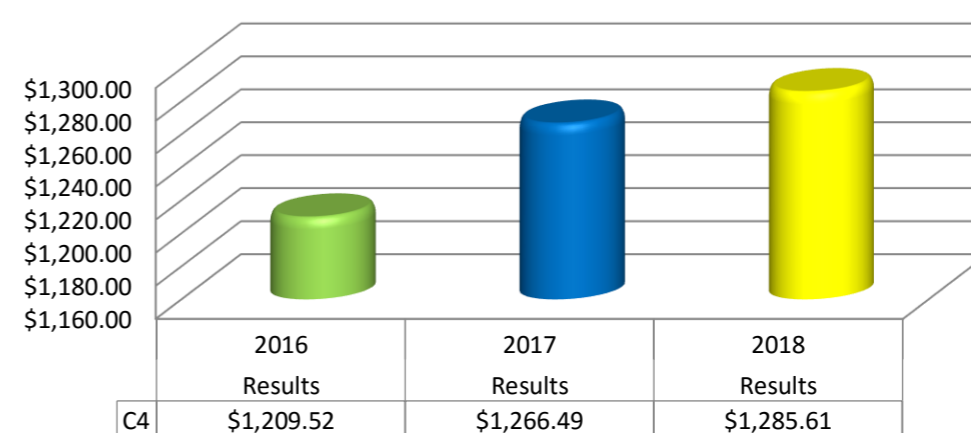
Infrastructure per head of municipal population



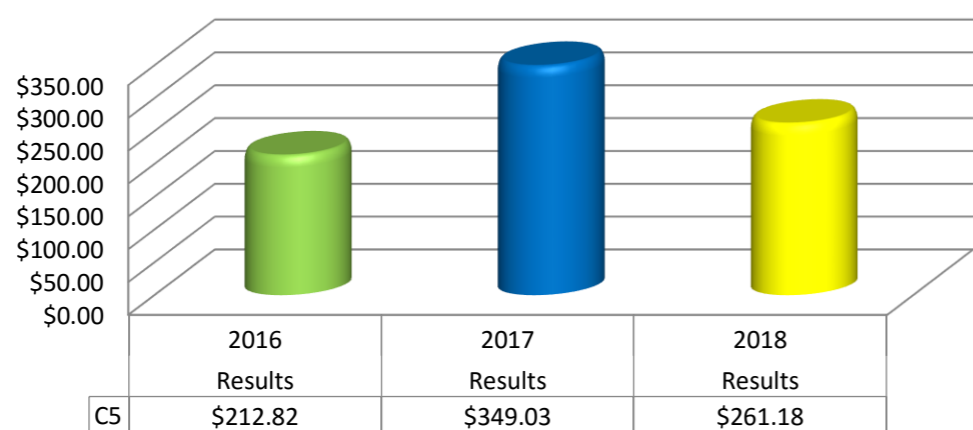
Population density per length of road



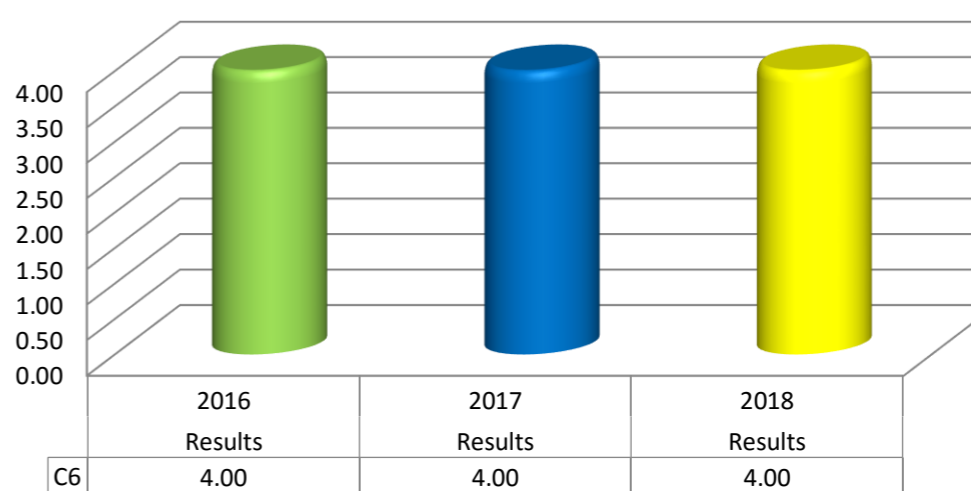
Own-source revenue per head of municipal population



Recurrent grants per head of municipal population



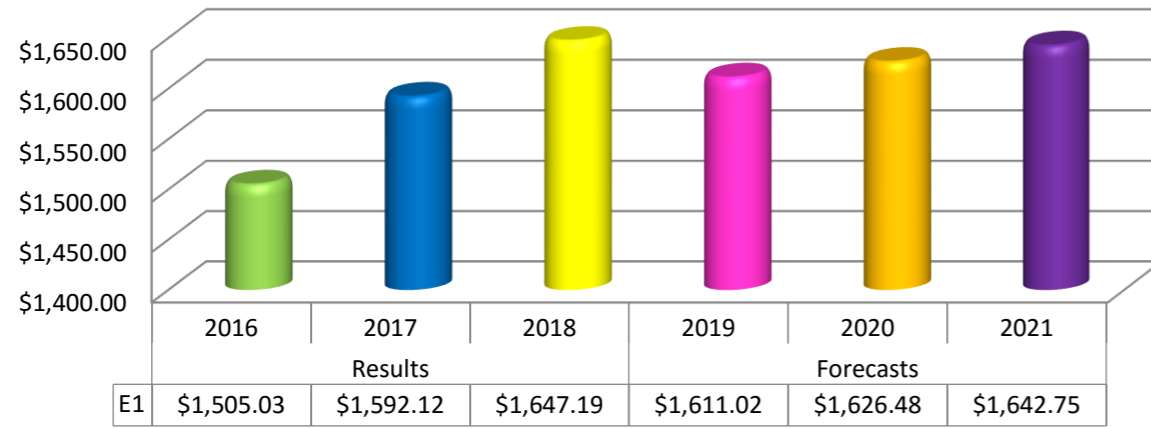
Relative Socio-Economic Disadvantage



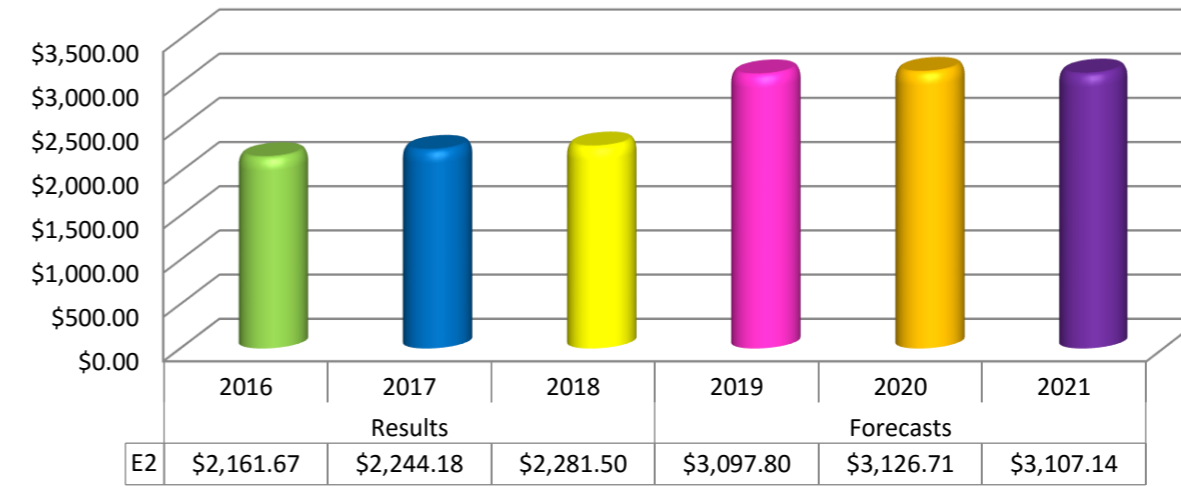
Sustainable Capacity Indicators		Results 2016	Results 2017	Results 2018	Comments
Population					
C1	Expenses per head of municipal population <i>[Total expenses / Municipal population]</i>	\$1,083.17	\$1,133.89	\$1,140.68	
Population					
C2	Infrastructure per head of municipal population <i>[Value of infrastructure / Municipal population]</i>	\$15,729.58	\$15,004.07	\$14,275.49	
Population					
C3	Population density per length of road <i>[Municipal population / Kilometres of local roads]</i>	72.23	72.37	73.50	
Own-source revenue					
C4	Own-source revenue per head of municipal population <i>[Own-source revenue / Municipal population]</i>	\$1,209.52	\$1,266.49	\$1,285.61	
Recurrent grants					
C5	Recurrent grants per head of municipal population <i>[Recurrent grants / Municipal population]</i>	\$212.82	\$349.03	\$261.18	The variance occurs due to timing differences of receiving the Victorian Grants Commission in advance.
Disadvantage					
C6	Relative Socio-Economic Disadvantage <i>[Index of Relative Socio-Economic Disadvantage by decile]</i>	4.00	4.00	4.00	

FINANCIAL PERFORMANCE INDICATORS - EFFICIENCY

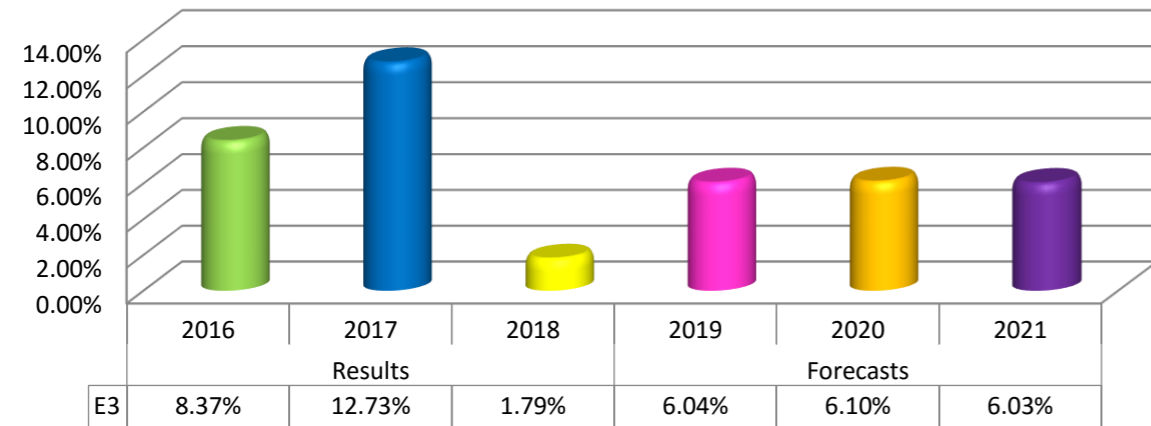
Average residential rate per residential property assessment



Expenses per property assessment



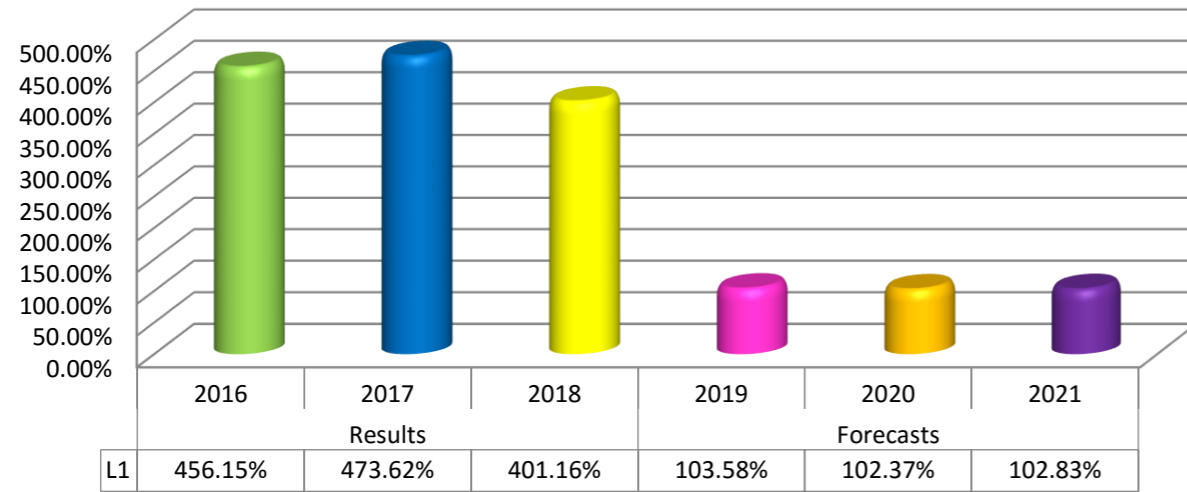
Resignations and terminations compared to average staff



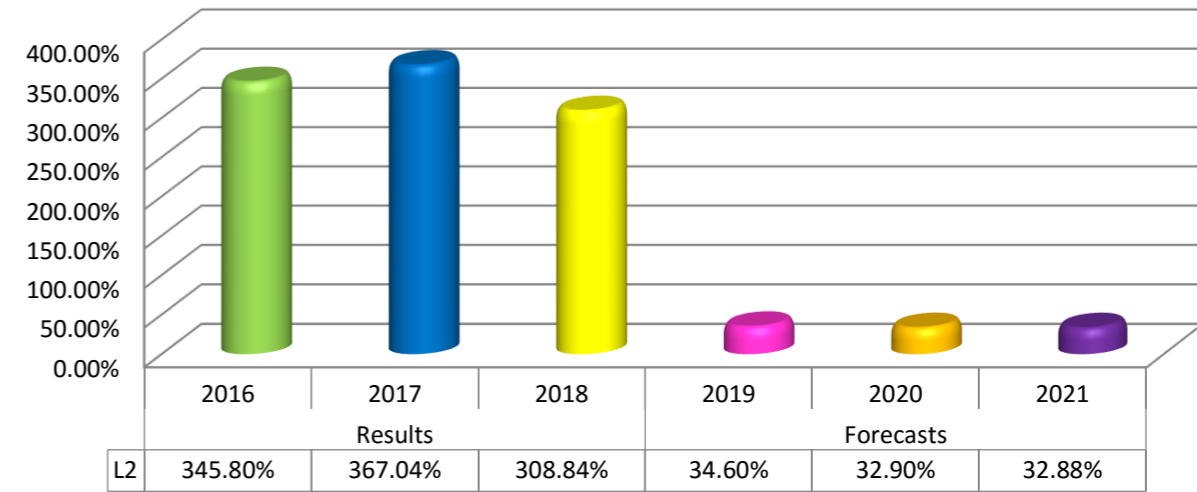
Financial Performance Indicators	Results			Forecasts			Comments
	2016	2017	2018	2019	2020	2021	
Revenue level E1 Average residential rate per residential property assessment <i>[Residential rate revenue / Number of residential property assessments]</i>	\$1,505.03	\$1,592.12	\$1,647.19	\$1,611.02	\$1,626.48	\$1,642.75	
Expenditure level E2 Expenses per property assessment <i>[Total expenses / Number of property assessments]</i>	\$2,161.67	\$2,244.18	\$2,281.50	\$3,097.80	\$3,126.71	\$3,107.14	
Workforce turnover E3 Resignations and terminations compared to average staff <i>[Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100</i>	8.37%	12.73%	1.79%	6.04%	6.10%	6.03%	

FINANCIAL PERFORMANCE INDICATORS - LIQUIDITY

Current assets compared to current liabilities



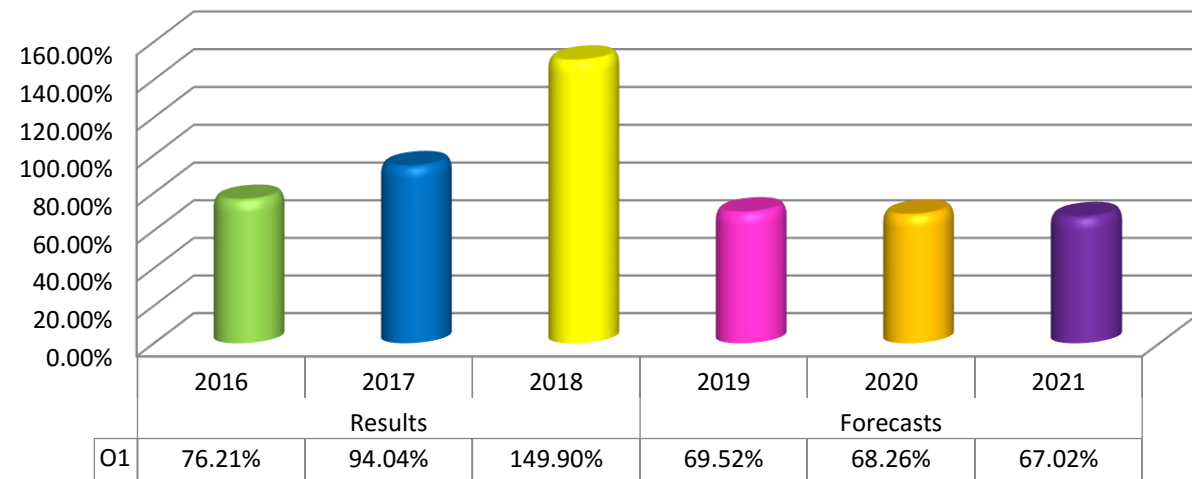
Unrestricted cash compared to current liabilities



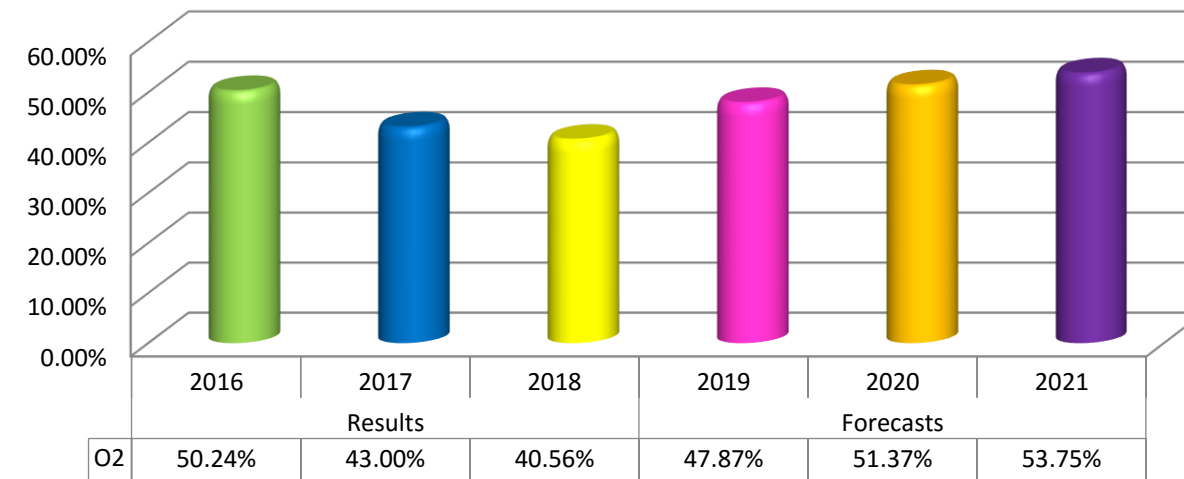
Financial Performance Indicators	Results			Forecasts			Comments
	2016	2017	2018	2019	2020	2021	
Working capital							
L1 Current assets compared to current liabilities <i>[Current assets / Current liabilities] x100</i>	456.15%	473.62%	401.16%	103.58%	102.37%	102.83%	
Unrestricted cash							
L2 Unrestricted cash compared to current liabilities <i>[Unrestricted cash / Current liabilities] x100</i>	345.80%	367.04%	308.84%	34.60%	32.90%	32.88%	

FINANCIAL PERFORMANCE INDICATORS - OBLIGATIONS

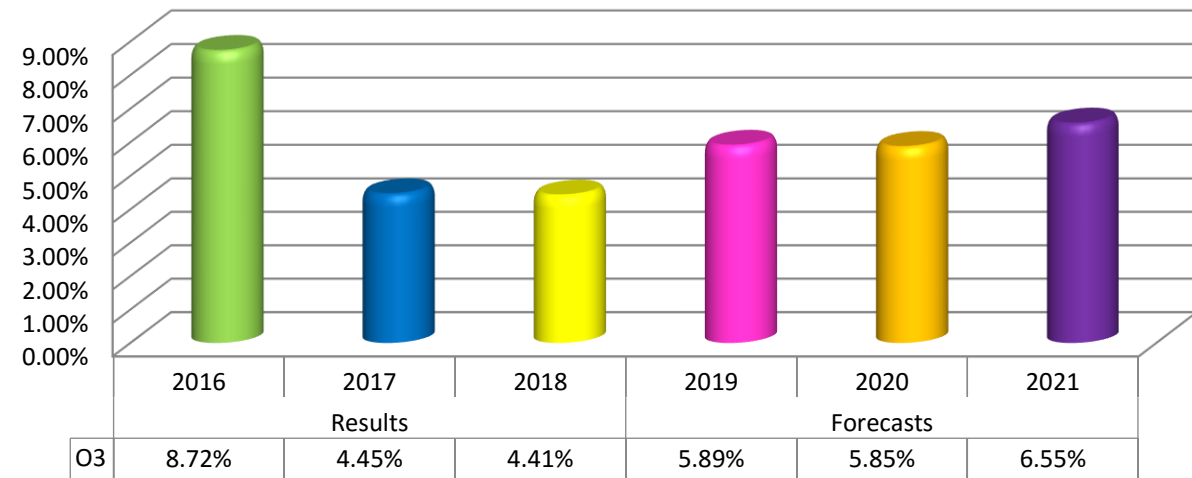
Asset renewal compared to depreciation



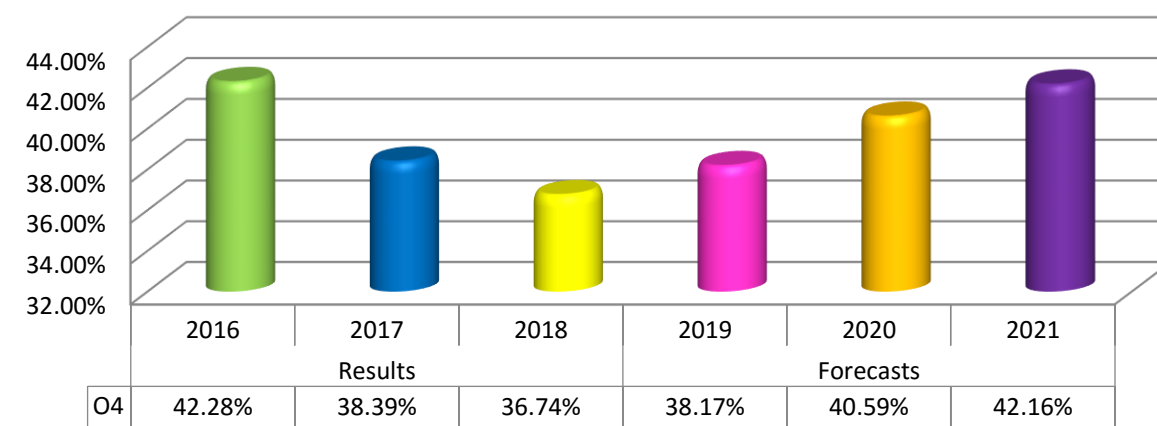
Loans and borrowings compared to rates



Loans and borrowings repayments compared to rates



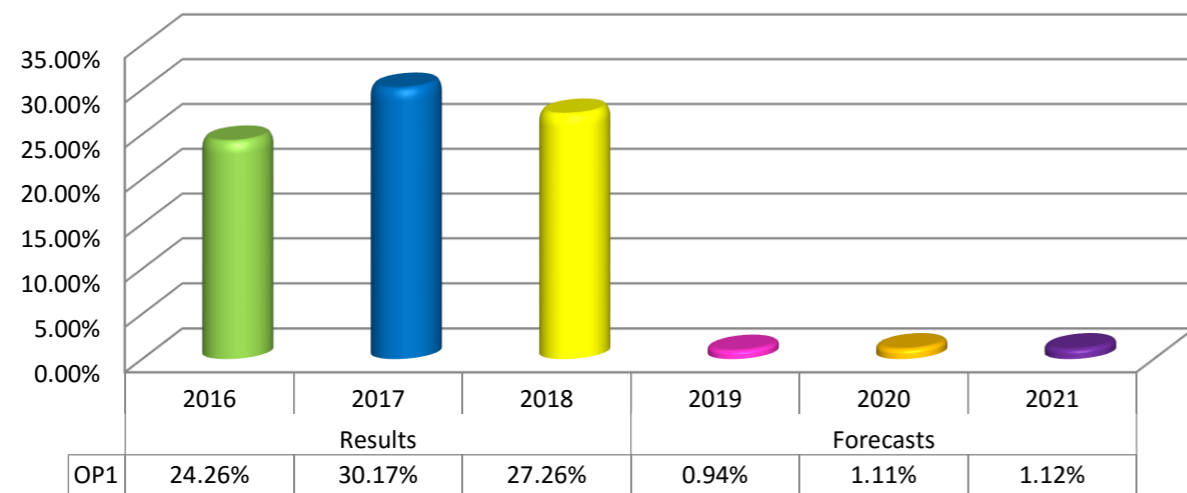
Non-current liabilities compared to own source revenue



Financial Performance Indicators	Results			Forecasts			Comments
	2016	2017	2018	2019	2020	2021	
Asset renewal O1 Asset renewal compared to depreciation <i>[Asset renewal expense / Asset depreciation] x100</i>	76.21%	94.04%	149.90%	69.52%	68.26%	67.02%	
Loans and borrowings O2 Loans and borrowings compared to rates <i>[Interest bearing loans and borrowings / Rate revenue] x100</i>	50.24%	43.00%	40.56%	47.87%	51.37%	53.75%	
Loans and borrowings O3 Loans and borrowings repayments compared to rates <i>[Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100</i>	8.72%	4.45%	4.41%	5.89%	5.85%	6.55%	
Indebtedness O4 Non-current liabilities compared to own source revenue <i>[Non-current liabilities / Own source revenue] x100</i>	42.28%	38.39%	36.74%	38.17%	40.59%	42.16%	

FINANCIAL PERFORMANCE INDICATORS - OPERATING POSITION

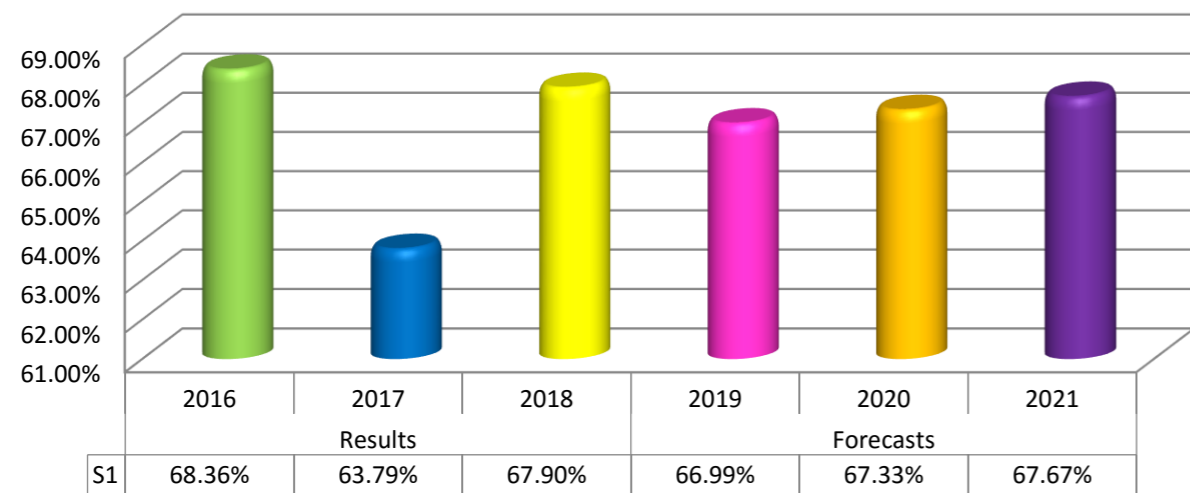
Adjusted underlying surplus (or deficit)



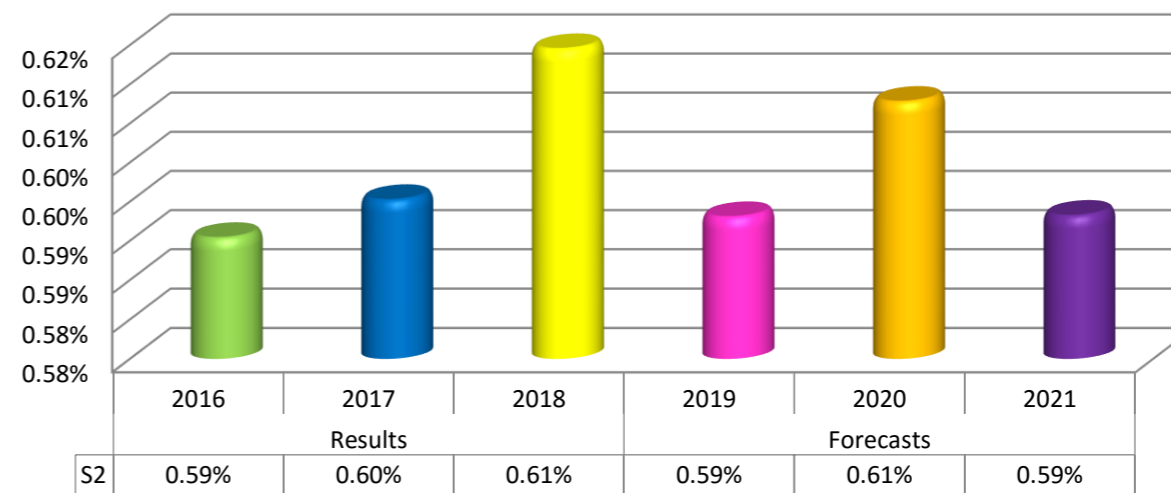
Financial Performance Indicators	Results			Forecasts			Comments
	2016	2017	2018	2019	2020	2021	
<p>Adjusted underlying result</p> <p>OP1 <i>Adjusted underlying surplus (or deficit)</i> [Adjusted underlying surplus (deficit)/ Adjusted underlying revenue] x100</p>	24.26%	30.17%	27.26%	0.94%	1.11%	1.12%	

FINANCIAL PERFORMANCE INDICATORS - STABILITY

Rates compared to adjusted underlying revenue



Rates compared to property values



Financial Performance Indicators	Results			Forecasts			Comments
	2016	2017	2018	2019	2020	2021	
Rates concentration							
S1 <i>Rates compared to adjusted underlying revenue</i> [Rate revenue / Adjusted underlying revenue] x100	68.36%	63.79%	67.90%	66.99%	67.33%	67.67%	
Rates effort							
S2 <i>Rates compared to property values</i> [Rate revenue / Capital improved value of rateable properties in the municipality] x100	0.59%	0.60%	0.61%	0.59%	0.61%	0.59%	

GOVERNANCE AND MANAGEMENT CHECKLIST					
Governance and Management Item		YES NO	Date if YES (single item/date)	Dates if YES (multiple items/dates)	Reason(s) if answer is NO
GC1	Community engagement policy (policy outlining Council's commitment to engaging with the community on matters of public interest)	YES	13/04/2016		
GC2	Community engagement guidelines (guidelines to assist staff to determine when and how to engage with the community)	YES	31/07/2016		
GC3	Strategic Resource Plan (plan under section 126 of the Act outlining the financial and non-financial resources required for at least the next 4 financial years)	YES	28/06/2017		
GC4	Annual budget (plan under section 130 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required)	YES	28/06/2017		
GC5	Asset management plans (plans that set out the asset maintenance and renewal needs for key infrastructure asset classes for at least the next 10 years)	NO			Council is currently undertaking a review of the asset management plans which will form the basis of the new plans. The expected completion date is in early-mid 2018.
GC6	Rating strategy (strategy setting out the rating structure of Council to levy rates and charges)	YES	28/06/2017		
GC7	Risk policy (policy outlining Council's commitment and approach to minimising the risks to Council's operations)	YES	30/07/2013		This policy is currently in a draft format awaiting ELT adoption
GC8	Fraud policy (policy outlining Council's commitment and approach to minimising the risk of fraud)	YES	25/08/2014		This policy is currently in a draft format awaiting ELT adoption
GC9	Municipal emergency management plan (plan under section 20 of the Emergency Management Act 1986 for emergency prevention, response and recovery)	YES	22/06/2016		
GC10	Procurement policy (policy under section 186A of the Local Government Act 1989 outlining the matters, practices and procedures that will apply to all purchases of goods, services and works)	YES	14/06/2017		
GC11	Business continuity plan (plan setting out the actions that will be taken to ensure that key services continue to operate in the event of a disaster)	YES	1/12/2013		Council is currently undertaking a business services review that will capture current business risks associated with delivery of services. This will be used as the basis for prioritising the BCP plans. The expected completion date will be in mid 2018
GC12	Disaster recovery plan (plan setting out the actions that will be undertaken to recover and restore business capability in the event of a disaster)	YES		ICT Disaster Recovery Plan 28/11/2014 Crisis Risk Management 12/11/2012	This plan is to go under review with testing to be conducted in mid 2018
GC13	Risk management framework (framework outlining Council's approach to managing risks to the Council's operations)	YES	28/02/2011		This framework is currently in draft format awaiting Council adoption
GC14	Audit Committee (advisory committee of Council under section 139 of the Act whose role is to oversee the integrity of a Council's financial reporting, processes to manage risks to the Council's operations and for compliance with applicable legal, ethical, and regulatory requirements)	YES	27/08/2008		
GC15	Internal audit (independent accounting professionals engaged by the Council to provide analyses and recommendations aimed at improving Council's governance, risk and management controls)	YES	1/07/2016		
GC16	Performance reporting framework (a set of indicators measuring financial and non-financial performance, including the performance indicators referred to in section 131 of the Act)	YES	22/05/2017		
GC17	Council Plan reporting (report reviewing the performance of the Council against the Council Plan, including the results in relation to the strategic indicators, for the first six months of the financial year)	NO			A formal plan and framework of key indicators from the Council plan has been developed and assigned to key responsible officers. Whereby, reporting on indicators have been identified for monthly, quarterly, 6 monthly, annual and for plan period milestones. This has been created electronically in a single source program.
GC18	Financial reporting (quarterly statements to Council under section 138 of the Act comparing budgeted revenue and expenditure with actual revenue and expenditure)	YES		2016-2017FY Financial statements as part of the annual report presented on the 13/09/17, 1st Qtrly Report on the 08/11/2017, 2nd Qtrly Report on the 21/02/18	
GC19	Risk reporting (six-monthly reports of strategic risks to Council's operations, their likelihood and consequences of occurring and risk minimisation strategies)	YES		Taken to Audit Committee on the following dates 7/09/16, 7/12/16, 8/3/17, 26/4/17 & 21/6/17	
GC20	Performance reporting (six-monthly reports of indicators measuring the results against financial and non-financial performance, including performance indicators referred to in section 131 of the Act)	YES		2016-2017FY Performance statements as part of the annual report presented on the 13/09/17, 1st Qtrly Report on the 08/11/2017, 2nd Qtrly Report on the 21/02/18	
GC21	Annual report (annual report under sections 131, 132 and 133 of the Act to the community containing a report of operations and audited financial performance statements)	YES	13/09/2017		
GC22	Councillor Code of Conduct (Code under section 76C of the Act setting out the conduct principles and the dispute resolution processes to be followed by Councillors)	YES	25/01/2017		
GC23	Delegations (a document setting out the powers, duties and functions of Council and the Chief Executive Officer that have been delegated to members of staff)	YES		S6 Delegation - Councillors to Council Staff 14/03/2018 and S7 Delegation - CEO to Council Staff 26/02/2018	
GC24	Meeting procedures (a local law governing the conduct of meetings of Council and special committees)	YES	22/08/2012		This meeting procedure local law is currently in draft format undertaking consultation with Council, awaiting approval to proceed to community consultation in mid 2018.

WORKFORCE DATA - FTE & BAND CLASSIFICATION										
Structure Classification	Band 1 FTE	Band 2 FTE	Band 3 FTE	Band 4 FTE	Band 5 FTE	Band 6 FTE	Band 7 FTE	Band 8 FTE	All other FTE	Total FTE
Permanent Full Time - Female	2.0	3.0	12.0	36.0	41.0	38.0	13.0	8.0	12.0	165.0
Permanent Full Time - Male	2.0	32.0	93.0	26.0	43.0	29.0	26.0	10.0	21.0	282.0
Permanent Part Time - Female	11.3	33.6	22.3	33.2	23.8	18.1	22.8	1.6	0.0	166.7
Permanent Part Time - Male	2.4	6.0	11.0	2.9	4.8	3.5	0.6	0.0	0.0	31.2
Casual - Female	0.8	6.2	14.3	8.8	3.2	0.7	0.4	0.0	0.0	34.4
Casual - Male	0.8	3.9	5.6	4.9	0.4	0.0	0.0	0.0	0.0	15.6
TOTAL	19.3	84.7	158.2	111.8	116.2	89.3	62.8	19.6	33.0	694.9

5. CLOSE