



Please find listed below revisions to the Council Plan 2017-2021

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Page 5 (now page 6 and 7)

Reformatting from one page to double page spread.

By 2021 We Will Aim to Have...

- ✓ 1000 public service jobs in the Civic Hall Hub Precinct
- ✓ Bakery Hill Precinct unlocked and redeveloped
- ✓ \$300 million invested in the Ballarat West Employment Zone
- ✓ Secured a City Deal for Ballarat
- ✓ Transformed our entire library network into digital learning hubs
- ✓ Completed the regional Ballarat Basketball and Events Centre
- ✓ Eureka Stadium recognised as a boutique, national sports and entertainment precinct
- ✓ Completed the Ballarat Link Road to the Glenelg Highway
- ✓ Ballarat known as a Smart City with an innovation hub, growing tech park, smart parking and an integrated waste system
- ✓ An Aviation Emergency Services Hub operating at the Ballarat Airport
- ✓ Ballarat known as a regional leader in shared services development and provision
- ✓ Completed multiple renewable energy projects reducing reliance on the grid and reducing emissions

PROSPERITY

1000 public service jobs at the Civic Hall site

Bakery Hill Precinct unlocked and redeveloped

\$300 million invested in the Ballarat West Employment Zone

SUSTAINABILITY

Ballarat known as a Smart City with an innovation hub, growing tech park, smart parking and an integrated waste system

An Aviation Emergency Service Hub operating at the Ballarat Airport

Completed multiple renewable energy projects reducing reliance on the grid and reducing emissions

Completed the Ballarat Link Road to the Glenelg Highway

BY 2021 WE WILL AIM TO HAVE...

LIVEABILITY

Transformed our entire library network into digital learning hubs

Completed the regional Ballarat Sports and Events Centre

Eureka Stadium recognised as a boutique, national sports centre and entertainment precinct

LIVEABILITY

Transformed our entire library network into digital learning hubs

Completed the regional Ballarat Sports and Events Centre

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ACCOUNTABILITY

Ballarat known as a regional leader in shared services development and provision

Secured a City Deal for Ballarat

Page 14 (now page 16)

Text revisions.

Was: Health and wellbeing outcomes from the Health and Wellbeing Plan

Updated to: Improvement in each of the four Socio-Economic Indexes for Areas (SEIFA) for the Ballarat Local Government Area (Source: Australian Bureau of Statistics)

WHAT WE PLAN TO ACHIEVE

GOAL: LIVEABILITY

IMPROVE OUR COMMUNITY'S QUALITY OF LIFE

WHAT THIS MEANS:

We will provide inclusive and accessible public spaces; quality services; and opportunities for our community to participate, feel safe and be active and healthy.

WE'LL TRACK PROGRESS IN TERMS OF:

- Improvement in each of the four Socio-Economic Indexes for Areas (SEIFA) for the Ballarat Local Government Area (Source: Australian Bureau of Statistics)

Page 16 (now page 18)

Additional dot point.

- A community of respect and equality

COUNCIL'S FOUR-YEAR OUTCOMES:



WHAT WE'LL AIM FOR:

- A welcoming, inclusive, active and socially-connected city for all ages and abilities
- Healthy cultural life and creative expression through multi-arts, culture and heritage
- Well-used public spaces for living, learning and social engagement
- Public sports and recreation facilities to increase passive and active community participation
- Safe and accessible community spaces and facilities
- A community of respect and equality





Page 18 (now page 20)

Additional dot points.

- - *Protect, recognise and promote indigenous culture, heritage and place*
- - *Create opportunities for young people to participate in decision making*

- Plan for future growth including:
 - *Delivering sport and active living outcomes in Ballarat West*
- Plan for sport participation over coming decades by reviewing the following strategies:
 - *Ballarat Recreation and Active Living Strategy*
 - *Active Women's and Girls Strategy*
 - *Play Space Strategy*
 - *Ballarat Regional Tennis Strategy*
 - *Ballarat Criterion Cycling Project*



- *Protect, recognise and promote indigenous culture, heritage and place*
- *Create opportunities for young people to participate in decision making*

COUNCIL'S FOUR-YEAR PRIORITIES:

Page 20 (now page 22)

Text revisions.

Was: Planning permit key performance indicators achieved

Updated to: Gross Regional Product (GRP) shows positive growth that matches or exceeds growth across the state economy (Source: REMplan annual economic report) (Source: Australian Bureau of Statistics)

GOAL: PROSPERITY

ADVANCE OUR ECONOMIC POSITION AS THE CAPITAL OF WESTERN VICTORIA

WHAT THIS MEANS:
We will deliver activities and projects that are worthy of our position as the capital of Western Victoria, and will capitalise on this leadership to drive jobs and investment across the region.

WE'LL TRACK PROGRESS IN TERMS OF:

- Gross Regional Product (GRP) shows positive growth that matches or exceeds growth across the state economy (Source: REMplan annual economic report)



Page 22 (now page 24)

Additional dot point.

- Improvement in planning permit key performance indicators



WE'LL TRACK PROGRESS IN TERMS OF:

- Annual City of Ballarat Customer Satisfaction Survey results
- Positive community and business feedback
- Improvement in planning permit key performance indicators



Page 23 (now page 25)

Additional dot points.

- - *Victoria Park Masterplan*
- Apply for an integrated funding model through the Federal Government's City Deals and Smart Cities programs
- Develop Ballarat as a leader in adaptive businesses capability, innovative manufacturing, arts and tourism
- Develop Ballarat as a leader in digital transformation and ICT

- Complete township plans for Miners Rest, Buninyong and Warrenheip
- Advance major projects including:
 - *Ballarat West Employment Zone future stages*
 - *Ballarat Freight Hub*
 - *Ballarat Innovation Centre*
 - *Waste to Energy Facility*
 - *Ballarat Aviation Emergency Service Hub*
 - *Latrobe Street renewal (current Ballarat Saleyards site)*
 - *Her Majesty's Theatre redevelopment*
 - *Ballarat Fernery redevelopment*
 - *Victoria Park Masterplan*



- Strengthen global partnerships and cultural relationships to create investment and job opportunities
- Adopt and deliver the Heritage Plan using the Historic Urban Landscape (HUL) approach including verandah restoration, A-Hall restoration and upper level reuse projects



- Apply for an integrated funding model through the Federal Government's City Deals and Smart Cities programs
- Develop Ballarat as a leader in adaptive businesses capability, innovative manufacturing, arts and tourism
- Develop Ballarat as a leader in digital transformation and ICT



WE'LL TRACK PROGRESS IN TERMS OF:

- Meeting timelines, budget and quality measures
- 100% delivery of programmed major and community events within Ballarat



Page 26 (now page 28)

Additional dot points.

- Communities able to demonstrate increased resilience, awareness of risk and active participation in preventative planning as defined in the National Disaster Resilience Framework (Source: Australian Emergency Management Institute reports produced annually)
- Reduction in waste sent to landfill per capita greater than the state average (Source: Sustainability Victoria Annual Reports www.sustainability.vic.gov.au)

GOAL: SUSTAINABILITY

PROTECT, MAINTAIN AND ENHANCE OUR BUILT AND NATURAL ASSETS

WHAT THIS MEANS:
 We will plan for growth to ensure our community's infrastructure and natural environment are protected and improved, and our city's connectivity is sustainably enhanced.

WE'LL TRACK PROGRESS IN TERMS OF:

- Communities able to demonstrate increased resilience, awareness of risk and active participation in preventative planning as defined in the National Disaster Resilience Framework (Source: Australian Emergency Management Institute reports produced annually)
- Reduction in waste sent to landfill per capita greater than the state average (Source: Sustainability Victoria Annual Reports www.sustainability.vic.gov.au)



Page 28 (now page 30)

Additional dot point.

- Progress towards the 2025 targets of carbon neutrality and 100% renewables

WE'LL TRACK PROGRESS IN TERMS OF:

- Annual City of Ballarat Customer Satisfaction Survey
- 95% of annual Infrastructure and Environment Capital Delivery Program completed
- Progress towards the 2025 targets of carbon neutrality and 100% renewables



Page 29 (now page 31)

Additional dot points.

- - *Regional Sustainability Alliance Ballarat*
- Develop a waterway enhancement program in conjunction with catchment management and water authorities
- Advocate for improvements and investment in sustainable transport including rail and electric vehicles

WE'LL TRACK PROGRESS IN TERMS OF:

- Deliver a sustainable approach to environmental management for Ballarat by working with community stakeholders:
 - *Central Victorian Greenhouse Alliance Action Group*
 - *Catchment management and landcare groups*
 - *Clean Ballarat*
 - *Regional Sustainability Alliance Ballarat*
- Develop and implement climate change adaptation initiatives with targets for emissions reductions
- Develop a state-of-the-art animal pound for Ballarat and the region
- Increase the level of government funding for maintaining core assets such as roads, bridges and drainage
- Facilitate a sustainable outcome for the relocation of the Ballarat Agricultural and Pastoral Society
- Develop a waterway enhancement program in conjunction with catchment management and water authorities
- Advocate for improvements and investment in sustainable transport including rail and electric vehicles



Page 32 (now page 34)

Additional dot points.

- Improvements to Council's financial sustainability ranking compared to other regional city councils in Victoria (Source: Victorian Auditor General - Local Government Audit results produced annually and tabled in State Parliament)
- Reduction in administrative, compliance and delay costs greater than the Victorian average (Source: Department of Treasury and Finance, Red Tape Reduction Program)

GOVERNANCE

WHAT THIS MEANS:
 We will provide open and transparent decision making, and lobby and improve our relationships with all levels of government to enhance our ability to deliver key projects and initiatives.

WE'LL TRACK PROGRESS IN TERMS OF:

- Lobbying benefits to Ballarat
- An increase in community satisfaction in relation to engagement
- Improvements to Council's financial sustainability ranking compared to regional city councils in Victoria (Source: Victorian Auditor General - Local Government Audit results produced annually and tabled in State Parliament)
- Reduction in administrative, compliance and delay costs greater than the Victorian average (Source: Department of Treasury and Finance, Red Tape Reduction Program)

