

Appendix 7 Implementation Plan The Plan of Change Towards 2040

Table Key:



Council Responsibility

Actions Council can implement alone



Council Advocacy

Actions where Council influences others to act



Council Collaboration

Actions where Council works with other stakeholders

Resources (estimated)

OT - Officer time / Process reform

\$ - Limited

\$\$ - Moderate

\$\$\$ - Significant

Bold - Key Action

Normal - Supporting Action

Economic Growth

Short	Medium	Ongoing	Long - term	Resources
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Plan for a City Structure which Supports Growth and Productivity




Incorporate the new Regionally Significant Precincts structure into the Ballarat Planning Scheme					OT
Develop local area plans to facilitate jobs growth in each Regionally Significant Precinct					\$\$
Implement the recommendations of the Ballarat Economic Strategy 2015-2019 that apply to these precincts and centres					OT
Work with education institutions to better understand their long-term aspirations and provide support to better integrate those institutions into the built form and cultural fabric of the city					\$
Work in partnership with key employers, stakeholders, government agencies and community stakeholders to facilitate the ongoing development of each Regionally Significant Precinct					\$\$

Support Growth and Diversity of Development in Local Centres

Undertake structure plans for key local activity centres, as recommended by the Ballarat Activity Centres Strategy (2011): Wendouree, Sebastopol (formerly Sebastopol North), Midvale, Buninyong, Alfredton East, Miners Rest					\$\$
Continue to utilise the Ballarat Activity Centres Strategy's (2011) decision guidelines when deciding on permit applications for retail centres					OT
Support diversification and development of existing activity centres, rather than development of new centres					OT
Support increased residential development in and around activity centres as proposed in the Ballarat Activity Centres Strategy (2011), including further implementation of the Residential Growth Zone and Mixed Use Zone in certain locations					\$

Short	Medium	Ongoing	Long - term	Resources
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Establish an Urban Renewal Investment Pipeline

Recognise the listed urban renewal precincts in the Ballarat Planning Scheme and include planning controls that facilitate change in them					\$
Continue to engage with the community to resolve the long-term development future of the Civic Hall Site					\$\$
Work in partnership with landowners and key stakeholders to further develop opportunities for urban renewal in these locations					\$\$\$

Activate the CBD as a Vibrant Destination for Working and Living

Accelerate the implementation of the recommendations of the CBD Strategy: Making Ballarat Central					\$\$\$
Develop and implement a holistic and integrated activation approach for the CBD that pursues opportunities for mixed use developments as the key catalyst to renewal and change, modelled on the Postcode 3000 approach					\$\$\$
Review the regulation of the use of public spaces in conjunction with traders and key stakeholders with the objective of encouraging greater activation					\$
Develop a CBD Laneway Activation Strategy in conjunction with surrounding landowners, to provide a framework for Council to better manage these areas					\$\$
Continue to work with the State Government and key private sector partners to establish a co-working hub in Ballarat for creative industries					OT
Review zoning controls that apply to the CBD to reduce limitations and timeframes associated with the approval of appropriate redevelopment					\$
Investigate opportunities to introduce more comprehensive and sophisticated illumination to add a new dimension to Ballarat's historic built heritage, out of hours					\$\$\$
Monitor and report on the number of activities, businesses and attractions which offer out of hours activation of the city					\$
Develop and pursue a mid-winter festival to improve activation of the city during the winter period					\$\$\$
Develop a live music strategy to identify potential barriers for our live music scene and any opportunities that will ensure that live music and creative culture will thrive in the region					OT

Industry



Deliver the Ballarat West Employment Zone as a Key Regional Employment Growth Area

Work in partnership with the Victorian Government to deliver remaining stages of the Ballarat West Employment Zone, including a Bio Economy Innovation/ Research and Development Centre and Waste to Energy Plant					\$\$\$
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Industry



Short	Medium	Ongoing	Long - term	Resources
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Plan for Industrial Land in Appropriate Locations

Continue to protect key industrial precincts from encroachment by sensitive uses, in accordance with the Ballarat Planning Scheme provisions introduced by Amendment C138



OT

Continue to work with land owners seeking to transition compromised Industrial 1 Zone to less intensive uses, in accordance with the recommendations of the Ballarat Review of Future Industrial Areas (2009) and Planning Panel report for Ballarat Planning Scheme Amendment C138



\$

Review planning for the Industrial 1 Zone land west of Buninyong in proximity of Scotchman's Lead Road, with a view to ensuring that it is appropriately protected for future use by heavy industry



OT

Streamline Planning Processes for Development Applications in Key Employment Areas

Continue to refine and streamline internal processes to minimise the time taken for a decision on development applications



OT

Support wider application of the VicSmart planning assessment process to further streamline the assessment of planning applications



OT

Development Infrastructure



Leverage City Shaping and Local Scale Infrastructure

Consider civil infrastructure servicing costs as part of integrated land use planning for all major greenfield development proposals



OT

Pursue regional and partnership opportunities to implement relevant priorities identified in the Central Highlands Regional Transport Strategy and Central Highlands Regional Growth Plan (2014)



\$\$\$

Work with the State Government and key service agencies to monitor civil infrastructure capacity against growth in demand



OT

Continue advocating for improvements to mobile phone network coverage and the rapid roll-out of NBN coverage across all of Ballarat and the surrounding region



OT

Work with local communities and telecommunications providers to mediate an outcome on contested applications for new NBN and mobile phone towers



OT

Tourism



Achieve a Higher Quality Visitor Experience to Ballarat, its Culture and Key Sites

Develop and implement a public realm plan for key tourist routes between entrances, the CBD and Sovereign Hill, as well as the Sovereign Hill Precinct itself



\$\$\$

Investigate opportunities to improve transport connections between key tourism destinations and sites, as part of developing a sustainable transport strategy



\$\$\$

Continue implementation of the recommendations of the Ballarat Entrances Strategy 2006, particularly related to tree planting and other long-term improvement opportunities



\$\$\$

Continue to enhance the identity and promotion of local food tourism



\$

Township Areas

Short	Medium	Ongoing	Long - term	Resources
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Empower and Support Rural and Township Communities

Engage with township communities through local area planning to determine strategic long-term opportunities					\$\$
Continue Township Empowerment program and support for local projects					\$\$\$
Continue to support growth in local jobs and business opportunities in township areas, whilst protecting their unique local character					OT
Continue to collaborate with the State Government to improve physical and digital connections in small towns, including delivery of the NBN and funding for mobile phone black spot removal.					OT

The '10 Minute City'

Facilitate Better Access to Local Services and Facilities

Linked initiatives

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Liveability, Health and Well-being

Plan for a Healthy and Inclusive Community

Engage with local community groups to identify the opportunities to improve local connections					
Continue to implement Council's health and wellbeing directions					OT
Support the provision of high quality, well connected and accessible open space					\$\$\$

Improve the Public Realm

Use participatory approaches to design public realm areas					\$\$
Continue to improve the public realm and amenity in and around centres through Council's ongoing maintenance and infrastructure programs					\$\$\$
Encourage design excellence that creatively responds to and enhances Ballarat's valued character, landscape and community values					\$\$

Focus Long-Term Decision-Making on the Needs of Children and Communities

Encourage community facilities to co-locate in accessible multi-use hubs					\$\$
Require Precinct Structure Plans for all new growth areas, which embed community infrastructure into the urban fabric and provide mechanisms to pay for them through Development Contribution arrangements					\$\$\$
Prepare Liveable Neighbourhoods checklist					OT

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Short	Medium	Ongoing	Long - term	Resources
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Focus Long-Term Decision-Making on the Needs of Children and Communities

Make decisions to guide Ballarat towards being a child friendly city				OT
Continue to implement the Municipal Early Years Plan 2015-2018				\$\$\$

Minimise the Harm caused by Electronic Gaming Machines










Continue to utilise all relevant planning controls available to Local Government to minimise the harm caused by problem gambling				OT
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Embrace Cultural Diversity







Proactively work with minority groups to ensure more inclusive planning outcomes				OT
Recognise cultural values, especially Aboriginal, and strongly promote those values as integral to Ballarat through the Historic Urban Landscape approach				OT
Ensure fair and consistent planning controls are applied to new and emerging religious, social and cultural centres as the city diversifies.				OT

Residential Development

Guidance on the Future of Convenient Living Locations














Embed housing overview map into revised Local Planning Policy Framework of the Ballarat Planning Scheme, to highlight strategic support for infill opportunities				OT
Undertake local structure planning for convenience living corridors, to determine the best mechanisms to affect real change in these targeted areas				\$\$\$
Embed the structure planning into the Ballarat Planning Scheme				OT
Continue support for diverse housing development across residential areas of Ballarat				OT
Continue to encourage infill development in identified areas, which is supported under additional controls				OT
Continue to pursue opportunities to make it easier for infill development to occur in identified, including by further implementing recommendations of the Ballarat Activity Centres Strategy 2011 and making other policy choices available to Council				OT

Guidance on the Future of Strategically Important Development Areas




Recognise 'strategic investigation areas' in the Local Planning Policy Framework (LPPF)				OT
Investigate the long-term potential for these sites for an alternative land use, potentially including housing				\$\$\$
Identify opportunities to work with landowners and key stakeholders to clarify the long-term future for these areas				\$\$

Short	Medium	Ongoing	Long - term	Resources
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Guidance on the Future of Greenfield Development







Continue full build-out of Ballarat West Growth Area, as the focus for greenfield growth in Ballarat					\$\$\$
Undertake feasibility assessments on potential greenfield growth options for Ballarat, following Ballarat West					\$\$\$
Formally adopt criteria for assessing greenfield development applications					\$
Engage with local communities to determine local values in areas with the potential for significant land use change					\$
Continue to implement the Development Contributions Plan that already applies to the Ballarat West Growth Area					\$\$\$
Require future greenfield growth areas to incorporate a Development Contributions Plan as a pre-requisite for development					OT
Avoid ad-hoc and unplanned greenfield developments					OT
Refuse applications which do not meet Ballarat's strategic future direction, particularly where the proposal is for land that does not support the guiding principle of the '10 Minute City'					OT
Continue to recognise greenfield growth as an important part of the Ballarat housing market, but recognising the benefits of transitioning future growth towards a more compact city structure through encouraging convenient living locations					OT

Guidance on the Future of Dispersed Settlement and Township Areas

Undertake local area planning for township areas, to determine their long-term aspirations, opportunities and challenges related to housing growth and change					\$\$\$
Consider the regional supply of land for rural lifestyle housing, including in Ballarat and adjacent shires, when considering applications for additional supply					OT

Housing Form and Diversity

Protect the Unique Character of Ballarat

Improve the promotion and compliance with landscape character area requirements in all new development					\$
Work with cemetery trusts to identify their long-term economic and practical needs, including land, technology and governance					OT
Undertake local area planning through consideration of local values					\$
Improve the built form quality of medium and higher density development in Ballarat through policy, guidance and pilot opportunities					\$


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Short	Medium	Ongoing	Long - term	Resources
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Support Affordable and Community Housing





Engage with State Government and other key stakeholders to provide leadership in addressing the provision of social and affordable housing opportunities in Ballarat					OT
Continue to engage with the private sector and State Government on opportunities for pilot projects of social and affordable housing					OT
Continue to encourage the provision of affordable, diverse housing opportunities across the municipality					OT

Plan for Affordable and Diverse Housing appropriate for an Ageing and Changing Community




Continue to plan for an ageing population, and the significant implications this has for land use planning and the built environment					OT
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A More Sustainable Transport Network





Build a less Car-Dependent Community with a more Sustainable Transport System

Develop a sustainable transport strategy for Ballarat to help guide the long-term transition to a more sustainable transport system					\$\$
As the population grows, deliver a long-term transition away from car dependency					\$\$\$
Establish and collect a suite of transport data to monitor the success of the Ballarat Strategy and Sustainable Transport Strategy transport initiatives					\$\$\$





Ensure Land Use supports the viability of Frequent Public Transport

Recognise the long-term aspiration for high frequency public transport connections in the revised Local Planning Policy Framework of the Ballarat Planning Scheme					OT
Continue to work in partnership with Public Transport Victoria and other key stakeholders to improve the convenience, legibility and frequency services of public transport					OT

Support a High Quality Walking and Cycling Network to improve Local Accessibility

Progress a user focussed cycling network for Ballarat through the development of the Ballarat Sustainable Transport Strategy					\$\$\$
Undertaken pilot projects to implement a Neighbourhood Links program that improves walking and cycling opportunities from homes to key local destinations					\$\$\$

Plan for Future Transport Capacity and Demand

Partner with the State and Federal Governments to deliver all stages of the Ballarat Western Link Road					\$\$\$
Partner with the State Government to investigate the long-term potential for road connections, including Buninyong bypass, Yankee Flat Road to Geelong Road and Mount Clear/Mount Helen to Sebastopol					\$\$\$

Short	Medium	Ongoing	Long - term	Resources
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Plan for Future Transport Capacity and Demand

Investigate pilot opportunities to trial park-and-ride facilities in Ballarat	★	★			\$\$\$
Review Ballarat's parking policies. The review will support a transition from car-based planning to a more holistic people-focused transport network and consider both supply and demand management	★	★			\$\$
Continue implementation of the recommendations of the Ballarat CBD Parking Strategy 2011			★		\$\$
Pursue external funding opportunities to assist in provision of additional off-street car-parking, as identified in the Ballarat Regional Capital Plan 2014			★		\$\$\$
Consider potential for a Buninyong Bypass as part of Local Area Planning for the Buninyong Township			★		OT

Make better use of Existing Transport Infrastructure and Network Capacity

Partner with the State Government to increase take-up of existing public transport services	★	★			OT
Collaborate with the State Government to improve the efficiency and capacity of our existing roads and public transport network through the use of new technology	★	★			OT

Support Improved Connections within the Region and to other Key Jobs and Business Markets

Collaborate with the State Government to increase the frequency of train services to Melbourne, and provide more frequent and convenient public transport connections to key regional destinations such as Geelong and Bendigo	★	★			OT
Support delivery of key regional transport priorities identified in the <i>Central Highlands Regional Transport Strategy (2014)</i> and <i>Central Highlands Regional Growth Plan (2014)</i>	★	★			\$\$\$
Monitor changing long-term market demands for an unencumbered Ballarat airport			★		OT
In partnership with key regional stakeholders, investigate potential sites for a full scale regional airport offering freight and passenger services, and put planning controls in place to ensure such a facility remains unencumbered over the long-term				★	\$\$\$

Improve the Efficiency of Moving Freight

Identify and protect long-term rail freight intermodal sites that can come on line once the Ballarat West Freight Hub is fully utilised	★	★			\$\$\$
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Historic Urban Landscape



Manage Ballarat's Unique Heritage, Landscape and Character as an integrated Historic Urban Landscape

Develop a Historic Urban Landscape Implementation Strategy which identifies how best to engage communities, cultural organisations and businesses in understanding and creatively interpreting Ballarat's Historic Urban Landscape	★	★			\$
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Short	Medium	Ongoing	Long - term	Resources
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Manage Ballarat's Unique Heritage, Landscape and Character as an integrated Historic Urban Landscape

Develop integrated local area plans and policies that articulate acceptable levels of change in sensitive areas					\$
Capture and record Ballarat's distinctive and valued features					\$\$
Undertake pilot projects to bring together local communities to better understand their local values, and identify the key values that should underpin development over the long-term					OT
Identify barriers to adaptive reuse and take action to address them					OT
Through Council's Investment Facilitation, Heritage and Planning functions, continue to work with property owners to encourage adaptive reuse and sympathetic development of heritage places that enhances their heritage values					OT
Continue to provide leadership to better manage heritage and historic values in our growing city					OT
Refine existing and develop new participation processes to deliver effective integrated local area planning					OT
Embed the principles of the Historic Urban Landscape approach in everyday decision-making and the core business of City of Ballarat in managing change. This will include progressively improving business processes and providing support tools to Council officers					OT
Continue engagement with the academic sector, business and local communities to enhance historic urban landscape tools and deliver historic urban landscape research relevant to Ballarat's particular challenges and opportunities					OT
Develop and integrate strategies to attract creative investment that builds on Ballarat's valued points of difference					\$
Engage with communities to understand their local values, as part of the core business of managing change across the Municipality					OT
Develop tools to ensure the capture of dynamic local values and landscape features are sustained into the future					\$\$
Identify specific adaptive reuse opportunities during strategic planning projects					OT
Continue to invest in public areas (for example street landscaping works) to help stimulate business investment and enhance historic urban landscape values					\$\$\$
Expand the range of data and tools available to help landowners, developers and land managers manage our heritage places					\$\$
Continue to provide guidance and support to property owners to undertake sympathetic restorations of heritage places					OT
Continue to seek partnerships and collaboration opportunities to interpret of Ballarat's rich cultural landscape, for example in collaboration with Ballarat's arts community					OT
Continue to work with researchers and other organisations and obtain grants to expand new technology to tell the Ballarat story in new and innovative ways					OT









Biodiversity

Short	Medium	Ongoing	Long - term	Resources
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Pursue Regional Solutions to the Management of Landscape Values and Biodiversity







Undertake an inventory of biodiversity assets in the Ballarat Municipality					\$\$
In partnership with key regional stakeholders, develop a regional response to better manage biodiversity, including development of a biodiversity conservation strategy					\$\$
Support local communities to improve streams, habitat areas and public land in local neighbourhoods					OT
Continue to build our understanding of biodiversity and ensure that biodiversity is considered in decision-making by integrating findings in online open access mapping tools (such as www.visualisingballarat.org.au) and in internal processes					OT
Pursue and expansion of the biodiversity assets of the Municipality so development expands rather than degrades the range of biodiversity assets across the Municipality					OT
When new information becomes available, review relevant planning controls (e.g. Rural Conservation Zone, Environmental Significance and Vegetation Protection Overlays) to ensure they remain relevant, accurate and useful in the appropriate preservation and enhancement of biodiversity values					\$\$

Protect and Enhance the Natural World in Urban Areas

Develop an Urban Forest Strategy to better manage Ballarat's urban forest					\$\$\$
Develop a network of Living Corridors to be managed as important natural connections through the urban landscape, as part of the Urban Forest					\$\$\$
Support local communities to participate in tree-planting in their local communities					OT
Support landowners to improve biodiversity values on their land					OT
Support ongoing improvement to the existing trail networks which provide living corridors across the Municipality					\$\$
As part of the Urban Forest Strategy, review planning controls to identify opportunities for new development proposals and planning applications to increase tree canopy coverage on private land.					OT

Open Space

Improve the Provision of Quality Open Space to achieve Environmental, Social, Cultural and Economic Benefits

Continue implementation of the key recommendations of the BOSS, to ensure future additional residents continue to have access to appropriate open space areas					\$\$
Develop landscape and management plans for specific open space reserves, as recommended by the BOSS					\$\$
Continue to enforce the open space requirements of the Ballarat West and Alfredton West Precinct Structure Plan areas					OT

Continued on page 284

Water



Short	Medium	Ongoing	Long - term	Resources
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Improve the Provision of Quality Open Space to achieve Environmental, Social, Cultural and Economic Benefits

Develop a master Plan for Victoria Park to support the community's vision and to guide development priorities for funding and capital investment in the Park					\$\$
Develop a Lake Wendouree Activation Strategy to guide the future use and management of this important heart of Ballarat					\$\$
Recognise community expectations for short-term funding allocations associated with the adoption of landscape master plans					\$
Support local communities to encourage community led initiatives for the stewardship and management of waterways, habitat areas and public land with natural values (refer Initiative 5.7)					\$
Support ongoing improvement to the existing trail networks which provide living corridors across the Municipality (refer Initiative 5.8)					\$\$
Require all future growth areas to embed open space requirements into Precinct Structure Plans for those areas.					OT
Review the overarching open space strategy for Ballarat so it responds to contemporary demographics, housing trends and typologies					OT
Work with the community to establish the core values of Lake Wendouree and review planning controls to ensure that inappropriate development cannot diminish the character and views of the lake precinct					\$

Support Regional and State Based Sustainable Water Management Approaches






Partner with key water management stakeholders to pursue regional and catchment scale approaches to better managing our water resources					OT
Continue to work towards reducing Council's potable water consumption per capita to 40% below 1999/2000 (pre drought) levels					OT
Continue implementation of Water Sensitive Urban Design and other water management approaches to minimise Council water usage over the long-term					

Ensure Sustainable Water Management of the City through Urban Design and Operational Programs

Develop and implement a Green Infrastructure Strategy to guide the future direction of water management initiatives in the built environment of Ballarat					\$\$\$
Require precinct structure plans for new greenfield areas, which requires targeted consideration and design responses to water efficiency and whole-of-water-cycle management					OT
Develop and implement a Green-Blue Infrastructure Strategy					\$\$\$
Continue to embed whole-of-water-cycle-management as a fundamental principle of growth and development in Ballarat					OT
Continue to assess opportunities to intercept and utilise excess stormwater runoff within the urban environment to support the establishment of green infrastructure and provide the environment for these community assets to thrive all year round, including in times of below average rainfall					OT










Short	Medium	Ongoing	Long - term	Resources
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Ensure Sustainable Water Management of the City through Urban Design and Operational Programs

Continue to measure, report and revise targets for the use of mains water supply and the use of alternative water sources for managing community assets such as irrigated public open spaces, sporting precincts and other green infrastructure				OT
Continue to work with industry to share ideas and emerging technologies that improve asset management practices and increase asset performance				OT
Continue to investigate opportunities to reduce mains water consumption through stormwater harvesting, treatment and reuse opportunities, including where stormwater harvesting infrastructure supports mutually beneficial outcomes for managing excess stormwater runoff				OT
Continue to engage with industry stakeholders through Council's water resources advisory committee to provide direction to the City of Ballarat and its community in relation to sustainable water resource management				OT
Continue to develop and implement domestic wastewater management plans to enable effective planning for the type of settlement and economic activity that can occur in these areas				\$\$





Flooding

Manage the Risk of Flooding through avoidance where possible, adaptation where necessary

Complete flood studies for the Canadian Creek and Burrumbeet Creek catchment areas and implement relevant planning controls into the Ballarat Planning Scheme					\$\$
Continue identifying, mapping and modelling the extent of urban flood risks for existing and proposed urban areas					\$\$
Implement detailed floodplain mapping and flood intelligence information for the Burrumbeet Creek floodplain into the Ballarat Planning Scheme					\$\$
Work in partnership with catchment management Authorities to deliver improvements in planning and management of the valuable floodplains, waterways, drains and open spaces					OT
Continue to support the implementation of Regional Catchment Strategies of the Glenelg Hopkins CMA, Corangamite CMA and North Central CMA, which are important partners in water management in Ballarat					OT
Work in partnership with catchment management authorities to establish the strategic priorities floodplain management in Ballarat and incorporate these priorities into Regional Floodplain Management Strategies					OT

Land and Soil


Ensure Appropriate Management of Land and Soil Resources

Partner with State Government Agencies, private landowners and other stakeholders to support their efforts to rehabilitate degraded land					OT
Continue to enforce relevant planning controls to prevent degradation of vulnerable areas					OT

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Short	Medium	Ongoing	Long - term	Resources
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Ensure Appropriate Management of Land and Soil Resources

Undertaken regular reviews of relevant planning controls to ensure they remain relevant, accurate and useful in the appropriate management of land and soil resources				OT
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Agriculture

Ensure Ongoing Management of Agricultural Land for Agriculture and Food Security

Continue to apply the Ballarat Rural Land Use Strategy (2010) to the management of agricultural land					OT
Review rural land use policy to ensure it continues to appropriately manage agricultural land in alignment with future values and aspirations for the agricultural sector					\$\$
Engage with Rural Councils Victoria and other key stakeholders to identify statewide opportunities for better managing rural interface areas					OT



Sustainable Energy

Improve the Sustainability of Energy

Collaborate with all levels of government and other key stakeholders to support the improved regulation of energy efficiency in housing in Victoria					OT
Utilise renewable energy where possible, either directly through installation of solar power, bioenergy or co/tri-gen systems in Council facilities, and/or through purchasing green power					\$\$
Pursue opportunities for Ballarat to develop on its advanced manufacturing and technology strengths to become the renewable energy capital of Victoria					OT
Continue to embrace opportunities to reduce the per capita energy consumption of Council operations					OT
Collaborate with all levels of government and other key stakeholders to support increasing use of renewable in energy by business, government and the community					OT
Support community awareness and engagement programs that incorporate principles of energy efficiency and sustainable living					OT
Undertake participatory processes to ensure renewable energy solutions are supported by local communities and can attract investment					OT




Waste and Contamination

Reduce Waste taken to Landfill and associated Community Impacts

Continue to educate the Ballarat community on the significant environmental and economic costs of waste taken to landfill, to support a trend reduction in per-capita waste generation and 65% reduction in waste volume by 2040					\$\$
Support initiatives to reduce the amount of greenwaste sent to landfill					\$\$\$




Short	Medium	Ongoing	Long - term	Resources
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Proactively Reduce Noise Impact and Air Emissions

Recognise in decision-making the importance of noise and air emissions on quality of life and amenity of residents and visitors					OT
Identify Ballarat's valued soundscapes and recognise these in our planning for future growth and change					\$
Monitor general noise and air quality as key health and amenity measures of the city					\$\$



Climate Change Impacts

Collaborate to adapt to a Changing Climate

Partner with all levels of government, the private sector and communities to collaboratively deal with the challenges of climate change adaptation					\$\$\$
Develop a Council Energy Action Plan to ensure ongoing Council initiatives to reduce reliance on fossil based fuel sources and increase energy efficiency					\$\$
Develop a public lighting plan to ensure efficient use of lighting across the city and improve the visual amenity and safety of our public					\$\$
Continue to collaborate with all levels of government and local communities to support communities become more resilient to the inevitable challenges ahead from a changing climate					OT
Collaborate with Aboriginal stakeholders and key agencies to appropriately deal with climate change impacts on indigenous sites and cultural elements					OT
Work to understand the vulnerability of the historic urban landscape in all its forms to climate change so as to put in place proactive strategies to build resilience					OT

Sustainability

Embed Sustainability as a part of everyday Decision-making

Apply triple bottom line assessment to all aspects of Council business					
Ensure training to all council and senior staff on how sustainability can assist Council business					OT



Today Tomorrow Together

The Ballarat Strategy Our Vision for 2040



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The Ballarat Strategy reflects the shared ideas and aspirations of all individuals and groups involved in Ballarat Imagine, Ten Game Changing Questions, and the Preliminary and Draft Ballarat Strategy consultations. The contributions of enthusiasm, knowledge and expertise have been invaluable as the Strategy has been developed and refined towards this final version.

With thanks to all staff of City of Ballarat, submitters, Government Agencies and members of the community who have shared their assistance, guidance, ideas and passion for Ballarat's long-term future through the development of this long-term vision for the future.



Today Tomorrow Together

The Ballarat Strategy Our Vision for 2040



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More information and a downloadable version of the Ballarat Strategy is available on Council's website at

 www.ballarat.vic.gov.au/haveyoursay